

**UNIVERSITY OF NEBRASKA BOARD OF REGENTS  
MEETING ITINERARY**

**THURSDAY, NOVEMBER 20, 2014**

1:00 P.M.

ACADEMIC AFFAIRS COMMITTEE

Topic: Strategic Framework Reports *[15 minutes]*

- Enrollment [1-b-i]
- Nonresident Student Enrollment [3-c-i]
- International Student Enrollment [3-d-ii]

Presenter: Pete Lipins, Senior Analyst, Institutional Research

Introduction: Interim President Linder

Topic: Peter Kiewit Institute/Engineering/IT *[30 minutes]*

Presenters: Chancellor John Christensen, University of Nebraska at Omaha  
Chancellor Harvey Perlman, University of Nebraska-Lincoln

Topic: University of Nebraska at Kearney Health Science *[30 minutes]*

Presenters: Chancellor Doug Kristensen, University of Nebraska at Kearney  
Chancellor Jeffrey Gold, University of Nebraska Medical Center  
Juliann Sebastian, Dean, College of Nursing, University of Nebraska  
Medical Center  
Kyle Meyer, Senior Associate Dean, School of Allied Health  
Professions, University of Nebraska Medical Center

Topic: Economic Development (Biomedical Technologies/ STEM/Business  
Engagement/Veterans) *[30 minutes]*

Presenters: Chancellor Jeffrey Gold  
Interim President James Linder

Topic: UNO Differential Tuition Proposal – College of Business  
Administration *[15 minutes]*

Presenters: Chancellor John Christensen  
Louis Pol, Dean, College of Business Administration, University of  
Nebraska at Omaha

3:00 P.M.

BREAK

3:15 P.M.

BOARD OF REGENTS MEETING

## NOTICE OF MEETING

Notice is hereby given that the Board of Regents of the University of Nebraska will meet in a publicly convened session on Thursday, November 20, 2014, at 3:15p.m. the board room of Varner Hall, 3835 Holdrege Street, Lincoln, Nebraska.

An agenda of subjects to be considered at said meeting, kept on a continually current basis, is available for inspection in the office of the Corporation Secretary of the Board of Regents, Varner Hall, 3835 Holdrege Street, Lincoln, Nebraska, or at <http://nebraska.edu/board/agendas-and-minutes.html>

A copy of this notice will be delivered to the Lincoln Journal Star, the Omaha World-Herald, the Daily Nebraskan, the Gateway, the Antelope, the Kearney Hub, the Lincoln office of the Associated Press, members of the Board of Regents, and the President's Council of the University of Nebraska.

Dated: November 13, 2014

Carmen K. Maurer  
Corporation Secretary  
Board of Regents  
University of Nebraska

**AGENDA**  
**THE BOARD OF REGENTS**  
**OF THE UNIVERSITY OF NEBRASKA**  
**Varner Hall, 3835 Holdrege Street**  
**Lincoln, Nebraska 68583-0745**  
**Thursday, November 20, 2014**  
**3:15 p.m.**

- I. CALL TO ORDER
- II. ROLL CALL
- III. APPROVAL OF MINUTES AND RATIFICATION OF ACTIONS TAKEN ON SEPTEMBER 19, 2014
- IV. KUDOS
- V. RESOLUTIONS
- VI. HEARINGS
- VII. PUBLIC COMMENT

The Standing Rules of the Board provide that any person who gives 24 hours' notice to the Corporation Secretary of the Board may speak to any item that is not on the agenda. In addition, any person may appear and address the Board of Regents on any item on the agenda for this meeting. Each person will be given up to five minutes to make his or her remarks. Public comment will be limited to a period of 30 minutes.

- VIII. UNIVERSITY CONSENT AGENDA
  - A. ACADEMIC AFFAIRS
    - 1. The President's Personnel Recommendation Addendum VIII-A-1
    - 2. Approve request from Vice President and IANR Harlan Vice Chancellor Ronnie Green, in accordance with university policy, to serve on the board of directors of an outside organization Addendum VIII-A-2
  - B. BUSINESS AFFAIRS
    - 1. Approve the reappointment of Howard L. Hawks to serve on the Ak-Sar-Ben Future Trust Board of Directors as the University of Nebraska appointee for a term of two years commencing January 1, 2015 through December 31, 2016 Addendum VIII-B-1
    - 2. Approve the current appointment and staggered terms of the Board of Directors of the Nebraska Innovation Campus Development Corporation Addendum VIII-B-2
- IX. UNIVERSITY ADMINISTRATIVE AGENDA
  - A. ACADEMIC AFFAIRS
    - 1. Approval is requested to eliminate the University Studies Program in the College of Arts and Sciences at the University of Nebraska-Lincoln Addendum IX-A-1
    - 2. Approval is requested to eliminate the Center for Research of Biomechanics in Musical Performance at the University of Nebraska at Omaha Addendum IX-A-2

3. Approval is requested for the existing Center for Research in Biomechanics and for the renaming of the existing center to the Center for Research in Human Movement Variability within the School of HPER at the University of Nebraska at Omaha Addendum IX-A-3
4. Approval is requested to establish the Nebraska Advanced Biomedical Technology Innovation and Discovery Institute (NABID) at the University of Nebraska Addendum IX-A-4

B. BUSINESS AFFAIRS

University of Nebraska

1. Approve 160over90 as the provider of Marketing and Ad Agency Services for the University of Nebraska Addendum IX-B-1

University of Nebraska-Lincoln

2. Approve the general form template for subleasing University of Nebraska-Lincoln space at the Food Innovation Center at Nebraska Innovation Campus and authorize the UNL Chancellor in consultation with the President and General Counsel, following notification to the Chair, but without further action of the Board, to approve subleases or substantially similar arrangements upon reasonable terms and conditions in conformance with the template Addendum IX-B-2
3. Approve the contract with Rink Management Services Corporation to manage and operate the John A. Breslow Ice Hockey Center Addendum IX-B-3
4. Approve the Land Exchange Agreement between UNL and the City of Lincoln associated with the Y Street Redevelopment Project Addendum IX-B-4
5. Approve the Program Statement and Budget for the 17th Street Dining Complex at the University of Nebraska-Lincoln Addendum IX-B-5
6. Approve the Program Statement and Budget for the East Campus Residence Hall at the University of Nebraska-Lincoln Addendum IX-B-6
7. Approve the Residence Hall Room and Board Rates for Academic Years 2015-16 through 2019-20 for the University of Nebraska-Lincoln Addendum IX-B-7
8. Approve the attached Resolution (1) adopting a Supplemental Resolution authorizing the issuance of not to exceed \$73,300,000 aggregate principal amount of UNL Student Fees and Facilities Revenue Bonds, Series 2015, (2) authorizing the execution and delivery of a Supplemental Master Indenture and the related Master Note, (3) authorizing the negotiated sale of such Revenue Bonds, approving the Bond Purchase Agreement, the Preliminary Official Statement and related documents, and authorizing the Senior Vice President | CFO to determine interest rates (not to exceed an average of 5%), principal amounts, principal maturities and redemption provisions of such Revenue Bonds, and (4) approving the preparation and use of a Final Official Statement. Addendum IX-B-8

University of Nebraska at Omaha

9. Approve an up to 3.4% annual average rate increase for student housing rates at Scott Court, Scott Village, Maverick Village and University Village for the 2015-16, 2016-17 and 2017-18 Academic Years at the University of Nebraska at Omaha Addendum IX-B-9
10. Authorize the President, in consultation with the Chair of the Board of Regents, to complete the transfer of real estate at 6801 Mercy Road, Omaha, NE from the University of Nebraska Foundation to the University of Nebraska for university purposes Addendum IX-B-10

University of Nebraska at Kearney

11. Approve the construction of public streets and utility infrastructure to University Village serving the University of Nebraska at Kearney campus  
Addendum IX-B-11

C. FOR INFORMATION ONLY

1. University of Nebraska Strategic Planning Framework Addendum IX-C-1
2. University of Nebraska Strategic Framework Accountability Measures  
Addendum IX-C-2
3. Calendar of establishing and reporting accountability measures  
Addendum IX-C-3
4. University of Nebraska Strategic Dashboard Indicators Addendum IX-C-4
5. Board of Regents agenda items related to the University of Nebraska Strategic Framework Addendum IX-C-5

D. REPORTS

1. Fall 2014 Headcount Enrollment and Student Credit Hour Reports  
Addendum IX-D-1
2. Strategic Framework Report – Nebraska Top 25% [3-b-i] Addendum IX-D-2
3. Revisions to the Constitution of Students of the University of Nebraska Medical Center Addendum IX-D-3
4. Intermediate Design Reports – UNL Behlen Laboratory Renovation, UNL Manter Hall Renovation, Nebraska Veterinary Diagnostic Center, and UNMC Student Life Center Addendum IX-D-4
5. Bids and Contracts Report Addendum IX-D-5
6. Naming of “Virginia Ruth Pettengill Rain Garden” at Mammel Hall at University of Nebraska at Omaha Addendum IX-D-6
7. Naming of the “Buckle Cardio Fitness Zone” and “Buckle Court” at the University of Nebraska at Kearney Addendum IX-D-7
8. Renaming of Cold Storage at 1331 Military to “Documents Facility” at the University of Nebraska-Lincoln Addendum IX-D-8
9. Naming of Legacy Plaza and Legacy Courtyard at the University of Nebraska-Lincoln Addendum IX-D-9

X. ADDITIONAL BUSINESS

## **VIII. UNIVERSITY CONSENT AGENDA**

### **A. ACADEMIC AFFAIRS**

1. The President's Personnel Recommendation Addendum VIII-A-1
2. Approve request from Vice President and IANR Vice Chancellor Ronnie Green, in accordance with university policy, to serve on the board of directors of an outside organization Addendum VIII-A-2

### **B. BUSINESS AFFAIRS**

1. Approve the reappointment of Howard L. Hawks to serve on the Ak-Sar-Ben Future Trust Board of Directors as the University of Nebraska appointee for a term of two years commencing January 1, 2015 through December 31, 2016 Addendum VIII-B-1
2. Approve the current appointment and staggered terms of the Board of Directors of the Nebraska Innovation Campus Development Corporation Addendum VIII-B-2

The President's Personnel Recommendations  
November 20, 2014

**New Appointment**

University of Nebraska at Kearney

Sheryl G. Feinstein, Dean (Special), College of Education and Professor (Continuous), Teacher Education, effective 05/25/2015; salary \$130,000 FY, 1.00 FTE.

TO: The Board of Regents  
Academic Affairs

MEETING DATE: November 20, 2014

SUBJECT: Request for approval of service on an outside board of directors

RECOMMENDED ACTION: Approve request from Vice President and IANR Harlan Vice Chancellor Ronnie Green, in accordance with University policy, to serve on the board of directors of an outside organization.

PREVIOUS ACTION: None

EXPLANATION: Section 3.4.5 of the *Bylaws of the Board of Regents of the University of Nebraska* encourages outside professional employment or business relationships provided they do not interfere with the employee's regular duties at the University or represent a conflict of interest. The same bylaw requires disclosure and Regents Policy 3.2.8 (8) (2) requires prior approval from the Board of Regents if the related activity involves remuneration and creates a business relationship for a period of one year or longer.

Dr. Green has been asked if he would serve as a member of the board of directors of Neogen Corporation for an interim period of one year through October, 2015. He would then be nominated for a three year term at the annual meeting of shareholders in October, 2015.

This request was reviewed and is recommended for approval by the Executive Committee.

SPONSOR: Harvey Perlman, Chancellor  
University of Nebraska-Lincoln

RECOMMENDED: James Linder, M.D., Interim President  
University of Nebraska

DATE: November 10, 2014



TO: The Board of Regents Addendum VIII-B-1  
Business Affairs

MEETING DATE: November 20, 2014

SUBJECT: Ak-Sar-Ben Future Trust Membership

RECOMMENDED ACTION: Approve the reappointment of Howard L. Hawks to serve on the Ak-Sar-Ben Future Trust Board of Directors as the University of Nebraska appointee for a term of two years commencing January 1, 2015 through December 31, 2016

PREVIOUS ACTION: August 7, 2004 – The Board approved the appointment of Howard L. Hawks to serve on the Ak-Sar-Ben Future Trust Board of Directors as a representative of the University of Nebraska for a term of two years.  
  
February 22, 1997 - Pursuant to the Amended and Restated Articles of Incorporation of the Ak-Sar-Ben Future Trust, President L. Dennis Smith appointed and the Board of Regents approved Nancy L. O'Brien to serve on the Future Trust Board of Directors.

EXPLANATION: Under the Articles of Incorporation of the Ak-Sar-Ben Future Trust, the Board of Regents is designated one seat on the Future Trust Board of Directors. Regent Howard Hawks has served as the Board's appointed member since 2004. Upon consideration by the Executive Committee of the Board of Regents, it is recommended that the Board approve the appointment of Howard L. Hawks as the University member of this board for a term of two years commencing January 1, 2015 through December 31, 2016.

RECOMMENDED: James Linder, Interim President  
University of Nebraska

DATE: November 3, 2014

TO: The Board of Regents Addendum VIII-B-2  
Business Affairs

MEETING DATE: November 20, 2014

SUBJECT: Appointment of the Board of Directors to the Nebraska Innovation Campus Development Corporation.

RECOMMENDED ACTION: Approve the current appointment and staggered terms of the Board of Directors of the Nebraska Innovation Campus Development Corporation.

PREVIOUS ACTION: April 16, 2010 – The Board of Regents approved the Articles of Incorporation and Bylaws of the Nebraska Innovation Campus Development Corporation (NICDC). The Board of Directors also approved the original appointments of the Board of Directors of NICDC.

EXPLANATION: Pursuant to Article IV, Section 3.1 of the Bylaws of Nebraska Innovation Campus Development Corporation (NICDC), all appointments to the Board of Directors of NICDC shall be made by the Board of Regents upon the recommendation of the President of the University of Nebraska and the Chancellor of the University of Nebraska-Lincoln. As is common with startup boards, the initial Board of Directors was appointed without specific terms as there is a need for ongoing continuity. All of the current directors are still serving, even though they were originally appointed in June of 2010 and the Articles provide for 3 year terms. This is not an operational problem since the Articles provide for service until their successors are appointed and qualified. It is customary that the inaugural board stays in place for a startup period prior to providing for staggered terms. We are at the level of operational maturity that we are now planning for board succession. To this end, the following individuals are recommended to serve as Directors of NICDC for the following terms:

Non-University Directors

Tom Henning (Class A)  
Dana Bradford (Class A)  
Matt Williams (Class B)  
Tonn Ostergard (Class B)  
JoAnn Martin (Class C)

University Directors

James Linder (Class A)  
Harvey Perlman (Class B)  
Prem Paul (Class C)  
Ronnie Green (Class C)

- Directors in Class A shall have their term expire in June 30, 2015 (and every three years thereafter);
- Directors in Class B shall have their term expire in June 30, 2016 (and every three years thereafter); and
- Directors in Class C shall have their term expire on June 30, 2017 (and every three years thereafter).

RECOMMENDED:

Harvey S. Perlman, Chancellor  
University of Nebraska-Lincoln

James Linder, M.D., Interim President  
University of Nebraska

DATE:

November 3, 2014

## **IX. UNIVERSITY ADMINISTRATIVE AGENDA**

### **A. ACADEMIC AFFAIRS**

1. Approval is requested to eliminate the University Studies Program in the College of Arts and Sciences at the University of Nebraska-Lincoln Addendum IX-A-1
2. Approval is requested to eliminate the Center for Research of Biomechanics in Musical Performance at the University of Nebraska at Omaha Addendum IX-A-2
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### **B. BUSINESS AFFAIRS**

#### University of Nebraska

1. Approve 160over90 as the provider of Marketing and Ad Agency Services for the University of Nebraska Addendum IX-B-1

#### University of Nebraska-Lincoln

2. Approve the general form template for subleasing University of Nebraska-Lincoln space at the Food Innovation Center at Nebraska Innovation Campus and authorize the UNL Chancellor in consultation with the President and General Counsel, following notification to the Chair, but without further action of the Board, to approve subleases or substantially similar arrangements upon reasonable terms and conditions in conformance with the template Addendum IX-B-2
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8. Approve the attached Resolution (1) adopting a Supplemental Resolution authorizing the issuance of not to exceed \$73,300,000 aggregate principal amount of UNL Student Fees and Facilities Revenue Bonds, Series 2015, (2) authorizing the execution and delivery of a Supplemental Master Indenture and the related Master Note, (3) authorizing the negotiated sale of such Revenue Bonds, approving the Bond Purchase Agreement, the Preliminary Official Statement and related documents, and authorizing the Senior Vice President | CFO to determine interest rates (not to exceed an average of 5%), principal amounts, principal maturities and redemption provisions of such Revenue Bonds, and (4) approving the preparation and use of a Final Official Statement.  
Addendum IX-B-8

University of Nebraska at Omaha

9. Approve an up to 3.4% annual average rate increase for student housing rates at Scott Court, Scott Village, Maverick Village and University Village for the 2015-16, 2016-17 and 2017-18 Academic Years at the University of Nebraska at Omaha Addendum IX-B-9
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University of Nebraska at Kearney

11. Approve the construction of public streets and utility infrastructure to University Village serving the University of Nebraska at Kearney campus  
Addendum IX-B-11

TO: The Board of Regents  
Academic Affairs

MEETING DATE: November 20, 2014

SUBJECT: Elimination of the University Studies Program in the College of Arts and Sciences at the University of Nebraska-Lincoln (UNL)

RECOMMENDED ACTION: Approval is requested to eliminate the University Studies Program in the College of Arts and Sciences at UNL

PREVIOUS ACTION: Program established prior to modern records of Board approvals

EXPLANATION: The faculty in the College of Arts and Sciences (CAS) voted and approved in December 2012 to eliminate the University Studies Program. Since the College of Fine and Performing Arts has language in its bulletin referencing opportunities to explore majors and minors in both colleges, the faculty of FPA voted in November 2012 to eliminate the program as well. For the five years prior to early 2013, there have been no students graduating with this major (either a BS or a BA) from either college. Also, there are no students currently with this declared major. The Individualized Program of Studies (IPS) major affords students similar preparation with a clear, associated structure and a better advising process than was available in the University Studies Program.

This proposal has been reviewed by the Council of Academic Officers.

PROGRAM SAVINGS: There would be no monetary savings from the elimination of this program, as there are no stand-alone courses in University Studies. Also, there is no FTE allocated to University Studies for either faculty teaching or administrative purposes.

SPONSORS: Ellen Weissinger  
Senior Vice Chancellor for Academic Affairs

Harvey Perlman, Chancellor  
University of Nebraska-Lincoln

RECOMMENDED: Susan M. Fritz  
Executive Vice President and Provost

DATE: October 31, 2014

TO: The Board of Regents  
Academic Affairs

MEETING DATE: November 20, 2014

SUBJECT: Elimination of the Center for Research of Biomechanics in Musical Performance at the University of Nebraska at Omaha (UNO)

RECOMMENDED ACTION: Approval is requested to eliminate the Center for Research of Biomechanics in Musical Performance at UNO

PREVIOUS ACTION: May 9, 1986 – The Board approved the establishment of the Center for Research of Biomechanics in Musical Performance within the College of Fine Arts at UNO

EXPLANATION: The Center for Research of Biomechanics in Musical Performance within the College of Fine Arts was approved by the Board in 1986; however, no record was found indicating that the Board approved this center's elimination. Similarly, there is no record that this center morphed into the current-day Center for Research in Biomechanics in the School of Health, Physical Education and Recreation at UNO. Therefore, official approval to eliminate the defunct Center for Research of Biomechanics in Musical Performance is requested.

This proposal has been reviewed by the Council of Academic Officers.

PROGRAM SAVINGS: None

SPONSORS: B.J. Reed  
Senior Vice Chancellor for Academic and Student Affairs  
  
John Christensen, Chancellor  
University of Nebraska at Omaha

RECOMMENDED: Susan M. Fritz  
Executive Vice President and Provost

DATE: October 31, 2014

TO: The Board of Regents  
Academic Affairs

MEETING DATE: November 20, 2014

SUBJECT: Approval of the existing Center for Research in Biomechanics and the renaming of the existing center to the Center for Research in Human Movement Variability within the School of Health, Physical Education and Recreation (HPER) at the University of Nebraska at Omaha (UNO)

RECOMMENDED ACTION: Approval is requested for the existing Center for Research in Biomechanics and for the renaming of the existing center to the Center for Research in Human Movement Variability within the School of HPER at UNO

PREVIOUS ACTION: September 5, 2008 – The schedule for periodic Review of Multi-Departmental Academic Centers for Research, Teaching, and/or Service was reported to the Board of Regents

EXPLANATION: The UNO Center for Research in Biomechanics was established in 1996 to foster research in biomechanics at the University of Nebraska and throughout the State of Nebraska. Biomechanics deals with the development and usage of advanced techniques from biology, mathematics, and engineering to address biomedical problems.

In recent years, the research performed in the Center for Research in Biomechanics has capitalized on the collaborations established with the University of Nebraska Medical Center and Nebraska's clinical research community to acquire increasing amounts of external funding. The proposed name change, Center for Research in Human Movement Variability, more accurately describes the research being conducted in the Biomechanics Research Building. Also, the proposed name change is consistent with the recently-received National Institutes of Health Centers of Biomedical Research Excellence (COBRE) grant.

This proposal has been reviewed by the Council of Academic Officers.

PROGRAM COSTS: None

SPONSORS: B.J. Reed  
Senior Vice Chancellor for Academic and Student Affairs

John Christensen, Chancellor  
University of Nebraska at Omaha

RECOMMENDED: Susan M. Fritz  
Executive Vice President and Provost

DATE: October 31, 2014



TO: The Board of Regents  
Academic Affairs

MEETING DATE: November 20, 2014

SUBJECT: Establishment of the Nebraska Advanced Biomedical Technology Innovation and Discovery Institute (NABID) at the University of Nebraska

RECOMMENDED ACTION: Approval is requested to establish the Nebraska Advanced Biomedical Technology Innovation and Discovery Institute (NABID) at the University of Nebraska

PREVIOUS ACTION: None

EXPLANATION: The Nebraska Advanced Biomedical Technology Innovation and Discovery Institute will bring together the University of Nebraska's advanced biomedical technology innovation initiatives with other regional, national and international centers of excellence to create public-private partnerships. These partnerships will focus on discovery, technology transfer and commercialization to enhance the biotech ecosystem within Nebraska and spur economic development. The Institute will be located in Omaha and led jointly by the University of Nebraska Medical Center (UNMC) and the University of Nebraska at Omaha (UNO).

The Institute will transform existing and emerging strengths at the University of Nebraska, partner institutions and the community by building on: demonstrated accomplishments in key fields of biomedical technology research and development at UNMC and UNO; related activities at the University of Nebraska-Lincoln (UNL), United States Strategic Command (STRATCOM) and related institutions; and collaborative relationships with private institutions and venture groups.

Biomedical technology development and biomedical engineering are critical components in the advancement of science and health as well as Nebraska workforce development. UNMC and UNO regularly collaborate in these areas and currently have programs in bioinformatics, robotics, biomechanics, simulation and visualization and other areas. Furthering collaborations with UNL, the University of Nebraska at Kearney (UNK) and other public and private institutions is also envisioned. The Institute will leverage institutional resources and generate external resources through grants, contracts, public-private collaborations and philanthropy.

The Institute will develop advanced technology devices and products as well as medical techniques and services that will be of commercial relevance. Projects such as robotic tools for remote health care, advanced surgical technologies, biomechanical devices focusing on assistive needs, simulation and information acquisition are already

underway. This research and the resulting commercialization will enhance health care delivery and have economic impact in Nebraska through expanded jobs and increased tax revenues. The Institute will serve to attract and retain talented researchers, students and entrepreneurs in Nebraska that will benefit Nebraska, the nation and the world for decades to come.

UNMC and UNO retained the Stanford Research Institute International to analyze the biomedical technology capabilities of the two campuses and the local and regional climate supporting biomedical technology research and development. In addition, UNMC and UNO sought and received broad stakeholder feedback on the proposed Institute.

The SRI International concluded that biomedical technology “is a strategic and logical area...to build research, development and innovation strength...” Biomedical technology advances are “...critical to meet important national and regional needs”, that relevant markets are expanding for both products and services, that related jobs/careers are attractive and expanding rapidly, and that “UNMC and UNO have strong capabilities in key areas” of biomedical technology. Indications that biomedical technology is an increasingly important area of medical research and development include the establishment of the National Institute of Biomedical Imaging and Biomedical Engineering by the National Institutes of Health, and the Biotechnologies Office created by the Defense Advanced Research Projects Agency (DARPA). There are also rapidly expanding markets in robotic surgery, minimally invasive surgery, telemedicine and drug delivery.

SRI found that UNMC “is actively engaged in research, development, testing and evaluation of biomedical technologies in a wide variety of areas...”, that UNO is “home to world class research in biomechanics” as well as having strength in other areas related to “computing and information sciences” with biomedical applications, and that UNL is an “important collaborator with Omaha institutions” and has strengths in biomedical technology in its own right. Also noted by SRI is “Omaha’s location at a major node of national high-performance information infrastructure...” lends a regional advantage to the development of biomedical applications.

SRI reviewed research publications in biomedical technology, and found that University of Nebraska campuses were nationally ranked in several areas including biomechanics, biochemical defense, nano-bio drug delivery, telemedicine and robotic/computer assisted surgery. However, SRI also found that biomedical research and bioengineering R&D funding is low relative to national leaders, and that this reflects a lack of related local industry. Utilizing this information, the Institute will focus on research and development in selected areas of biomechanics, bio-robotics, simulation and visualization, collaboration with SRI International on common areas of interest and with defense related applications through the National Strategic Research Institute.

This proposal has been reviewed by the Council of Academic Officers.

PROGRAM COSTS: \$500,000 in the first year  
\$2,085,000 in the second year

SOURCE OF FUNDS: First year: University of Nebraska Foundation (\$250,000) and State-aided Budget (\$250,000)  
Second year: State Appropriation request (\$2,000,000) and Sackler Endowment (\$85,000)

SPONSORS: Jeffrey P. Gold, Chancellor  
University of Nebraska Medical Center

John Christensen, Chancellor  
University of Nebraska at Omaha

Susan M. Fritz, Executive Vice President and Provost  
University of Nebraska

RECOMMENDED: James Linder, Interim President  
University of Nebraska

DATE: November 3, 2014

## NEBRASKA ADVANCED BIOMEDICAL TECHNOLOGY INNOVATION AND DISCOVERY INSTITUTE

<b>Name of Proposing Institution:</b>	University of Nebraska
<b>Name of Unit Proposed:</b>	Nebraska Advanced Biomedical Technology Innovation and Discovery Institute
<b>Administrative Units for the Institute:</b>	University of Nebraska Medical Center University of Nebraska-Omaha
<b>Proposed Date the Institute will be Initiated:</b>	FY2014-2015

### Review Criteria:

#### A. Centrality to Role and Mission

##### 1. Purpose and Context for the Institute:

The Nebraska Advanced Biomedical Technology and Discovery Institute will bring together the University of Nebraska's advanced biomedical technology innovation initiatives with other centers of excellence regionally, nationally and internationally in order to create public-private partnerships to focus on disruptive discovery and paradigm shifting technology transfer and commercialization to enhance the biotech ecosystem within Nebraska and spur economic development. The Institute will be located in Omaha and led jointly by the University of Nebraska Medical Center and the University of Nebraska-Omaha. It will provide a focal point and an organizational structure for the University to conduct nationally recognized collaborative biomedical research in selected areas, and will lead in the development of useful and commercially relevant biomedical technologies including those applicable to the mission of the National Strategic Research Institute.

The Nebraska Advanced Biomedical Technology Innovation and Discovery Institute will transform existing and emerging strengths at the University of Nebraska, partner institutions and the community by building on:

- demonstrated accomplishments in key fields of biomedical technology research and development at the UNMC and UNO;
- related activities at UNL, STRATCOM and related institutions; and
- collaborative relationships with private institutions and venture groups.

Biomedical technology development and biomedical engineering are critical components in the advancement of science and health as well as Nebraska workforce development. UNMC and UNO regularly collaborate in these areas and currently have innovative programs in bioinformatics,

robotics, biomechanics, simulation and visualization and other areas. Furthering collaborations with UNL, UNK and other public and private institutions is also envisioned. The Institute will leverage institutional resources and generate external resources through grants, contracts, public-private collaborations and philanthropy.

The Institute would develop advanced technology devices and products as well as medical techniques and services that will be of immediate commercial relevance. Projects such as robotic tools for remote health care, advanced surgical technologies, biomechanical devices focusing on assistive needs, simulation and information acquisition are already underway. This research and the resulting commercialization will enhance health care delivery and have economic impact in Nebraska through expanded jobs and increased tax revenues. The Institute will serve to attract and retain a diverse cohort of talented researchers, students and entrepreneurs in Nebraska that will benefit Nebraska, the nation and the world for decades to come.

#### **B. Need and Demand for the Institute:**

UNMC and UNO retained the Stanford Research Institute International to analyze the biomedical technology capabilities of the two campuses and the local and regional climate supporting biomedical technology research and development. In addition, UNMC and UNO sought and received broad stakeholder feedback on the proposed Institute, including:

- NU research and clinical faculty;
- Community business leaders and Chamber of Commerce;
- Regional corporate leaders;
- Leading philanthropists;
- State Senators and Staff, US Congressional members and staff, and Federal agency leaders and staff.

The SRI International concluded that biomedical technology “is a strategic and logical area...to build research, development and innovation strength...” They pointed out that biomedical technology advances are “...critical to meet important national and regional needs”, that relevant markets are expanding for both products and services, that related jobs/careers are attractive and expanding rapidly, and that “UNMC and UNO have strong capabilities in key areas” of biomedical technology. Indications that biomedical technology is an increasingly important area of medical research and development include the establishment of the National Institute of Biomedical Imaging and Biomedical Engineering by the National Institutes of Health, and the Biotechnologies Office created by the Defense Advanced Research Projects Agency (DARPA). There are also rapidly expanding markets in robotic surgery, minimally invasive surgery, telemedicine and drug delivery.

SRI found that UNMC “is actively engaged in research, development, testing and evaluation of biomedical technologies in a wide variety of areas...”, that UNO is “home to world class research in biomechanics” as well as having strength in other areas related to “computing and information sciences” with biomedical applications, and that UNL is an “important collaborator with Omaha institutions” and has strengths in biomedical technology in its own right. Also noted by SRI is

“Omaha’s location at a major node of national high-performance information infrastructure...” lends a regional advantage to the development of biomedical applications.

SRI reviewed research publications in an extensive number of developing fields in biomedical technology, and found that University of Nebraska campuses were nationally ranked in several important areas including biomechanics, biochemical defense, nano-bio drug delivery, telemedicine and robotic/computer assisted surgery. However, SRI also found that biomedical research and bioengineering R&D funding is low relative to national leaders, and that this reflects a lack of related local industry. Utilizing this information, the Institute will focus on research and development in selected areas of biomechanics, bio-robotics, simulation and visualization, collaboration with SRI International on common areas of interest and with defense related applications through the National Security Research Institute. Building a strong core in these key areas will serve to attract associated industry and investment and will help create an innovation ecosystem to foster and sustain local commercial ventures in biomedical technology.

### **C. Adequacy of Resources:**

In addition to current project budgets which will be associated with the Institute, University of Nebraska Foundation philanthropic support, State appropriations, grants and contracts including support from NSRI related orders, and other private and corporate support is anticipated.

#### **1. Organizational Structure and Administration**

**Leadership.** An Executive Director will be the chief executive officer of the Institute and be responsible for all administrative aspects of the Institute as well as providing visionary leadership and programmatic and entrepreneurial expertise to lead the Institute to national and international prominence. The Executive Director will be selected by the Chancellors of UNMC and UNO and will report jointly to the Vice Chancellors for Academic Affairs and for Research at UNMC and to the Senior Vice Chancellor and Associate Vice Chancellor for Research at UNO. An organization chart is attached.

The Executive Director will be recruited from national/international leaders with recognized accomplishments in biomedical research, technology transfer and business development. The Executive Director will be assisted by program directors for the initially designated areas of biomechanics, bio-robotics, and advanced simulation and visualization. The Executive Director will fill a chair supported by a gift from the Raymond and Beverly Sackler Foundation.

**Advisory Committees.** The Chancellors, Vice Chancellors and Executive Director will be assisted by three advisory committees:

- an advisory committee consisting of experts in the designated research domains, technology transfer, business, SRI, the Sackler Institute, and external University leadership;
- an advisory committee of Military Advisors with regional, national and global responsibilities;
- an internal advisory committee comprised of key faculty, Chairs and/or Deans and technology transfer experts;

- **Institute Faculty.** The Executive Director may designate permanent faculty to be associated directly with the work of the Institute. It is expected that Institute Faculty will retain their principal academic appointment in their home department and college, but they may have time assigned to the Institute. Certain others (research faculty) may have their appointment wholly within the Institute. The Institute Faculty will assume specific responsibilities for Institute programs and activities and contribute to the mission of the Institute. Institute Faculty may be drawn from any NU college or any other unit of the University and may be assigned specific responsibilities relating to programs of the Institute.
- **Institute Fellows.** The Executive Director may also designate some faculty to be associated on a non-permanent basis with the work of the Institute. Such Institute Fellows may include NU faculty and scholars from other universities, as well as other individuals who are adjunct faculty of the University of Nebraska.
- **Affiliated Members.** Affiliated Members may be faculty, graduate students, community leaders, or representatives from any relevant constituency. Faculty affiliates are current faculty within the University of Nebraska appointed by the Executive Director to contribute to the mission of the Institute and collaborate on potential projects. Student affiliates are current graduate level students within the NU system appointed by the Executive Director, who are currently working with an Institute-funded project or have previously submitted a grant through the Institute. External affiliates are appointed by the Executive Director and may include interested teachers, educational administrators, researchers, or policymakers from the private or public sectors, consultants, or other individuals appropriate for the program of the Institute. Affiliates receive benefits and supports from their affiliation with the Institute, including involvement in interdisciplinary research dialogues and participation on collaborative research, education or outreach/policy teams.

## 2. Physical Facilities:

It is intended that physical facilities currently used for biomedical technology programs will continue. Offices for the Executive Director and support staff will be provided by UNMC with appropriate remodeling. Infrastructure to support Institute growth, incubators and laboratories are planned and will be requested from private and other sources.

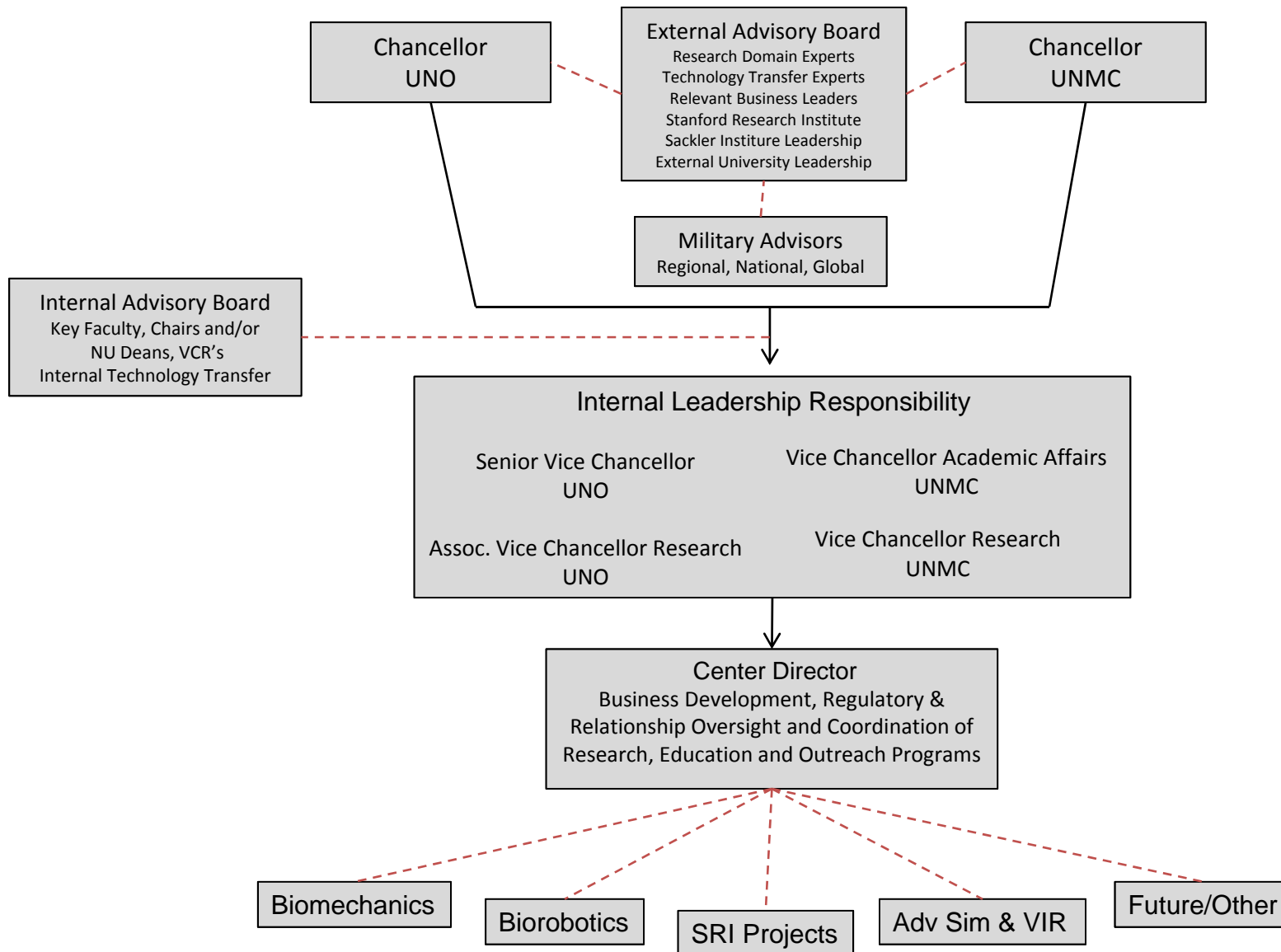
## 3. Instructional equipment and Information Resources

No special instructional equipment or informational resources are planned.

## 4. Budget Projections for the first Five Years of the Program.

# Nebraska Advanced Biomedical Innovation & Discovery Institute

## Draft Administrative Structure





**TABLE 1: PROJECTED EXPENSES**  
**Nebraska Advanced Biomedical Technology Innovation and Discovery Institute**

Personnel	(FY 2015) Year 1		(FY2016) Year 2		(FY2017) Year 3		(FY2018) Year 4		(FY2019) Year 5		Total	
	FTE	Cost	FTE	Cost	FTE	Cost	FTE	Cost	FTE	Cost	FTE	Cost
Faculty <sup>1</sup>			4	\$500,000	4	\$500,000	4	\$500,000	4	\$500,000	4	\$2,000,000
Non-teaching staff: Professional <sup>2</sup>			1	\$264,400	1	\$264,400	1	\$264,400	1	\$264,400	1	\$1,057,600
Graduate assistants			3	\$100,000	3	\$100,000	3	\$100,000	3	\$100,000	3	\$400,000
Non-teaching staff: support <sup>3</sup>			2	\$165,250	2	\$165,250	2	\$165,250	2	\$165,250	2	\$661,000
Subtotal	0	\$0	10	\$1,029,650	10	\$1,029,650	10	\$1,029,650	10	\$1,029,650	10	\$4,118,600
<b>Operating</b>												
General Operating <sup>4</sup>				\$665,350		\$665,350		\$665,350		\$665,350		\$2,661,400
Equipment		\$40,000		\$15,000		\$15,000		\$15,000		\$15,000		\$100,000
New or renovated space		\$175,000										\$175,000
Library/Information Resources <sup>6</sup>				\$10,000		\$10,000		\$10,000		\$10,000		\$40,000
Other <sup>5</sup>		\$285,000		\$365,000		\$365,000		\$365,000		\$365,000		\$1,745,000
Subtotal		\$500,000		\$1,055,350		\$1,055,350		\$1,055,350		\$1,055,350		\$4,721,400
<b>Total Expenses</b>	<b>0</b>	<b>\$500,000</b>	<b>\$10</b>	<b>\$2,085,000</b>	<b>\$10</b>	<b>\$2,085,000</b>	<b>\$10</b>	<b>\$2,085,000</b>	<b>\$10</b>	<b>\$2,085,000</b>	<b>\$10</b>	<b>\$8,840,000</b>

<sup>1</sup> Faculty Expenses: These are dedicated resources to buy release time from existing faculty to have dedicated time to work for the Institute.

<sup>2</sup> Professional Staff: The salary and benefits for the Director of the Institute. The individual hired may be faculty but unknown at this time.

<sup>3</sup> Staff Support: The salaries and benefits for an administrative assistant and a business development specialist.

<sup>4</sup> General Operating: This includes consulting services (\$100,000), patent expenses (\$50,000), prototyping (\$200,000), facility costs (\$200,000) and general operating expenses (\$115,350).

<sup>5</sup> Other: Recruitment expenses for faculty, startup funds, internal grants to promote innovation and development.

**TABLE 2: REVENUE SOURCES FOR PROJECTED EXPENSES**  
**Nebraska Advanced Biomedical Technology Innovation and Discovery Institute**

	FY(2015) Year 1	(FY2016) Year 2	(FY2017) Year 3	(FY2018) Year 4	(FY2019) Year 5	<b>Total</b>
Reallocation of Existing Funds						\$0
Required New Public Funds						\$0
1. State Funds <sup>1</sup>	\$250,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$8,250,000
2. Local Funds						\$0
Tuition and Fees						\$0
Other Funding						\$0
University of Nebraska Foundation <sup>2</sup>	\$250,000					\$250,000
Sackler Endowment <sup>3</sup>		\$85,000	\$85,000	\$85,000	\$85,000	\$340,000
POE, NRI, NSRI, Philanthropy <sup>4</sup>	TBD	TBD	TBD	TBD	TBD	TBA
<b>Total Revenue</b>	<b>\$500,000</b>	<b>\$2,085,000</b>	<b>\$2,085,000</b>	<b>\$2,085,000</b>	<b>\$2,085,000</b>	<b>\$8,840,000</b>

<sup>1</sup> State Funds: For the first year, \$250,000 from the State-aided budget will be used. The University of Nebraska will be requesting \$2 million of new funding from the Unicameral to begin 7/1/2015.

<sup>2</sup> University of Nebraska Foundation. In the cycle of this grant, it is UNMC and UNO turn to submit proposals and the two institutions have agreed to submit a joint proposal for this project.

<sup>3</sup> Sackler Endowment: The Sackler Foundation has agreed to donate \$2 million as permanent endowment for the Institute.

<sup>4</sup> POE, NRI, NSRI, Philanthropy. These areas represent other potential areas of funding.

TO: The Board of Regents Addendum IX-B-1

Business Affairs

MEETING DATE: November 20, 2014

SUBJECT: Marketing and Ad Agency Services for the University of Nebraska

RECOMMENDED ACTION: Approve 160over90 as the provider of Marketing and Ad Agency Services for the University of Nebraska

PREVIOUS ACTION: None

EXPLANATION: The University of Nebraska Office of University Affairs is requesting approval of 160over90 as its marketing and advertising agency to develop marketing campaigns in Nebraska and select out-of-state markets.

Several University-wide initiatives are underway that support the Strategic Framework and require marketing and advertising services, including 1) redesigning Nebraska.edu to better support strategic messaging, 2) creating brand ads that show the value of the University and its impact on the state and nationally, and 3) communicating to Nebraska middle school students and their parents, teachers and counselors about college preparation using channels targeted to low-income, rural and first-generation students.

160over90 will examine the University's current marketing messages, develop a comprehensive brand strategy, and execute material to support the strategy; including: websites; printed material; video; emails, print, radio, outdoor and digital ads; media plans and placement. Three major campaigns are scheduled during the next 12 months.

160over90 submitted the most comprehensive and responsible proposal, with the lowest cost for total product of the three firms that responded to a formal Request for Proposal. 160over90 would provide marketing and communications services from December 2014 through November 2015.

The agreement has been reviewed and recommended for approval by the Business Affairs Committee.

Members of the public and the news media may obtain a copy of the proposed agreement in the Office of the University Corporation Secretary, 3835 Holdrege Street, Lincoln, Nebraska 68583, between the hours of 8:00 a.m. and 5:00 p.m., Monday through Friday, except University holidays.

PROJECT COST: \$605,000

SOURCE OF FUNDS: State-Aided Funds

SPONSOR: Jackie Ostrowicki  
Assistant Vice President  
Director of Marketing and Strategic Communication

RECOMMENDED: James Linder, Interim President  
University of Nebraska

DATE: October 29, 2014

TO: The Board of Regents  
Business Affairs

MEETING DATE: November 20, 2014

SUBJECT: Subleasing space under the previously approved Lease program for the Food Innovation Center at Nebraska Innovation Campus

RECOMMENDED ACTION: Approve the general form template for subleasing University of Nebraska-Lincoln space at the Food Innovation Center at Nebraska Innovation Campus and authorize the UNL Chancellor in consultation with the President and General Counsel, following notification to the Chair, but without further action of the Board, to approve subleases or substantially similar arrangements upon reasonable terms and conditions in conformance with the template.

PREVIOUS ACTION: September 19, 2014 – The Board of Regents approved \$1,500,000 in additional funding for tenant improvements in the Food Innovation Center for classrooms, additional classrooms, and student gathering areas and \$1,500,000 to build out of additional greenhouse bays at Nebraska Innovation Campus.

February 21, 2014 – The Board of Regents approved revisions to the University lease program at Nebraska Innovation Campus to lease space for the University of Nebraska Innovation Campus.

September 14, 2012 – The Board approved the University lease program at Nebraska Innovation Campus, including the Letters of Intent to Lease between the Board of Regents and Nebraska Nova, or its assigned LLC to lease space for the University of Nebraska Innovation Campus.

September 9, 2011 – The Board approved the program statement and budget for the 4-H Building Renovation at the Nebraska Innovation Campus (NIC).

September 10, 2010 – The Board authorized the President to execute, approve, and administratively process the Nebraska Innovation Campus Covenants, Conditions and Restrictions.

September 10, 2010 – The Board approved the Master Lease between the Board of Regents of the University of Nebraska and the Nebraska Innovation Campus Development Corporation for the land to be formally designated the Nebraska Innovation Campus.

April 16, 2010 – The Board approved the Nebraska Innovation Campus Development Corporation Articles of Incorporation and Bylaws.

December 9, 2009 – The Board approved the transfer of title of the Nebraska State Fairgrounds in Lancaster County from the State of Nebraska to the Board of Regents as provided by law.

November 20, 2009 – The Board approved the Master Plan and Business Plan for Innovation Campus and authorized the President to submit the same as required by law and provide a commitment for the President to provide an annual update of the plans on behalf of the University to complete the University’s obligations under Neb. Rev. Stat. § 2-113(2) (Supp. 2009).

**EXPLANATION:**

As the Nebraska Innovation Campus (NIC) develops, UNL has entered into master leases at NIC with the expectation that UNL would be subleasing some of these spaces to collaborators and companies with businesses that align with University initiatives. The attached sublease is the general form template that UNL will use for subleasing its spaces. Each sublease, including any approved modifications to the template, is subject to General Counsel review and approval before execution by the UNL Chancellor in consultation with the President. Subleases that predominantly include retail or vendor operations are not expected to be collaborators or companies that align with University initiatives at NIC, and such subleases would be competitively awarded using the standard campus processes. Otherwise, the UNL Chancellor in consultation with the president may approve subleases based on a finding that the collaborators and companies align with University initiatives at NIC.

The template has been reviewed and recommended for approval by the Business Affairs Committee.

Members of the public and the news media may obtain a copy of the proposed template in the Office of the University Corporation Secretary, 3835 Holdrege Street, Lincoln, Nebraska 68583, between the hours of 8:00 a.m. and 5:00 p.m., Monday through Friday, except University holidays.

**PROJECT COST:**

None

**SOURCE OF FUNDS:**

None

**SPONSORS:**

Christine A. Jackson  
Vice Chancellor for Business & Finance

Joel D. Pedersen  
Vice President and General Counsel

**RECOMMENDED:**

Harvey Perlman, Chancellor  
University of Nebraska-Lincoln

**DATE:**

November 20, 2014

TO: The Board of Regents Addendum IX-B-3  
Business Affairs

MEETING DATE: November 20, 2014

SUBJECT: Contract with Rink Management Services Corporation to manage and operate the John A. Breslow Ice Hockey Center

RECOMMENDED ACTION: Approve the contract with Rink Management Services Corporation to manage and operate the John A. Breslow Ice Hockey Center

PREVIOUS ACTION: May 30, 2014 – The Board of Regents approved the Operating Agreement between the University of Nebraska-Lincoln and the City of Lincoln for the John A. Breslow Ice Hockey Center at the University of Nebraska-Lincoln.  
March 21, 2014 – The Board of Regents approved the Program Statement and Budget for the John A. Breslow Ice Hockey Center at the University of Nebraska-Lincoln.

EXPLANATION: Following an RFP process, UNL has negotiated a contract with Rink Management Services Corporation (RMSC) of Mechanicsburg, Virginia to manage and operate the John A. Breslow Ice Hockey Center. Under the terms of the contract, RMSC is responsible for staffing, scheduling, marketing, and maintenance of the Breslow Center. The RMSC contract incorporates the agreement between UNL and the City of Lincoln regarding public access and reserved ice hours and the contract provides for priority ice scheduling for UNL.  
RMS will be paid \$30,000 for pre-opening marketing and operations services plus an hourly rate for pre-opening construction assistance and consultation requested by UNL up to a total of \$12,500. On-going management and operations costs paid to RMSC will be \$4,850 per month during the initial five year contract, plus 10% of revenue that exceeds the annual approved revenue budget. The contract includes the option for two five-year extensions.  
The contract was reviewed and recommended for approval by the Business Affairs Committee.  
Members of the public and the news media may obtain a copy of the proposed contract in the Office of the University Corporation Secretary, 3835 Holdrege Street, Lincoln, Nebraska 68583, between the hours of 8:00 a.m. and 5:00 p.m., Monday through Friday, except University holidays.

PROJECT COST: \$291,000 (total management fee over five years)

SOURCE OF FUNDS: Cash Funds

SPONSOR: Christine A. Jackson  
Vice Chancellor for Business & Finance

RECOMMENDED: Harvey Perlman, Chancellor  
University of Nebraska-Lincoln

DATE: October 29, 2014

TO: The Board of Regents Addendum IX-B-4

Business Affairs

MEETING DATE: November 21, 2014

SUBJECT: Land exchange agreement between the University of Nebraska-Lincoln (UNL) and the City of Lincoln associated with the Y Street Redevelopment Project

RECOMMENDED ACTION: Approve the Land Exchange Agreement between UNL and the City of Lincoln associated with the Y Street Redevelopment Project

PREVIOUS ACTION: January 18, 2008 - The Board of Regents approved the exchange and conveyance of real property between the Board of Regents and WRK, LLC

EXPLANATION: On August 4, 2014, the City of Lincoln approved the Y Street Redevelopment Project consisting of an infill multi-family apartment complex for 126 dwelling units generally located between 10<sup>th</sup> Street on the west, Y Street on the south and North 12<sup>th</sup> Street on the east.

Within that area UNL owns the real property known as Lot 1, 10<sup>th</sup> & Y Addition (located at 1001 Y Street) and the eastern adjacent real property known as Lot 2, 10<sup>th</sup> & Y Addition (located at 1101 Y Street). The City of Lincoln owns public right-of-way adjacent to the northern side of Lot 1, 10<sup>th</sup> & Y Addition.

To accommodate improvements to Y Street (in conjunction with the Y Street Redevelopment Project) and accommodate a 12th Street connection, approximately 4,308 square feet of real property owned by UNL (Area A) will transfer to the City of Lincoln in exchange for approximately 3,694 square feet of City public right-of-way (Area B) that will transfer to UNL without additional cash consideration being paid by either party. The land exchange areas and legal descriptions are outlined in the attached maps.

As a continued positive collaboration between UNL and the City of Lincoln, approval of the Land Exchange Agreement will provide improved egress from the neighborhood for residents and for UNL's faculty, staff and students utilizing the UNL parking lot located within Lot 1.

The agreement has been reviewed and recommended for approval by the Business Affairs Committee.

Members of the public and news media may obtain a copy of the agreement in the Office of the University Corporation Secretary, 3838 Holdrege Street, Lincoln, Nebraska 68583, between the hours of 8:00 a.m. and 5:00 p.m., Monday through Friday, except University holidays.

PROJECT COST: None

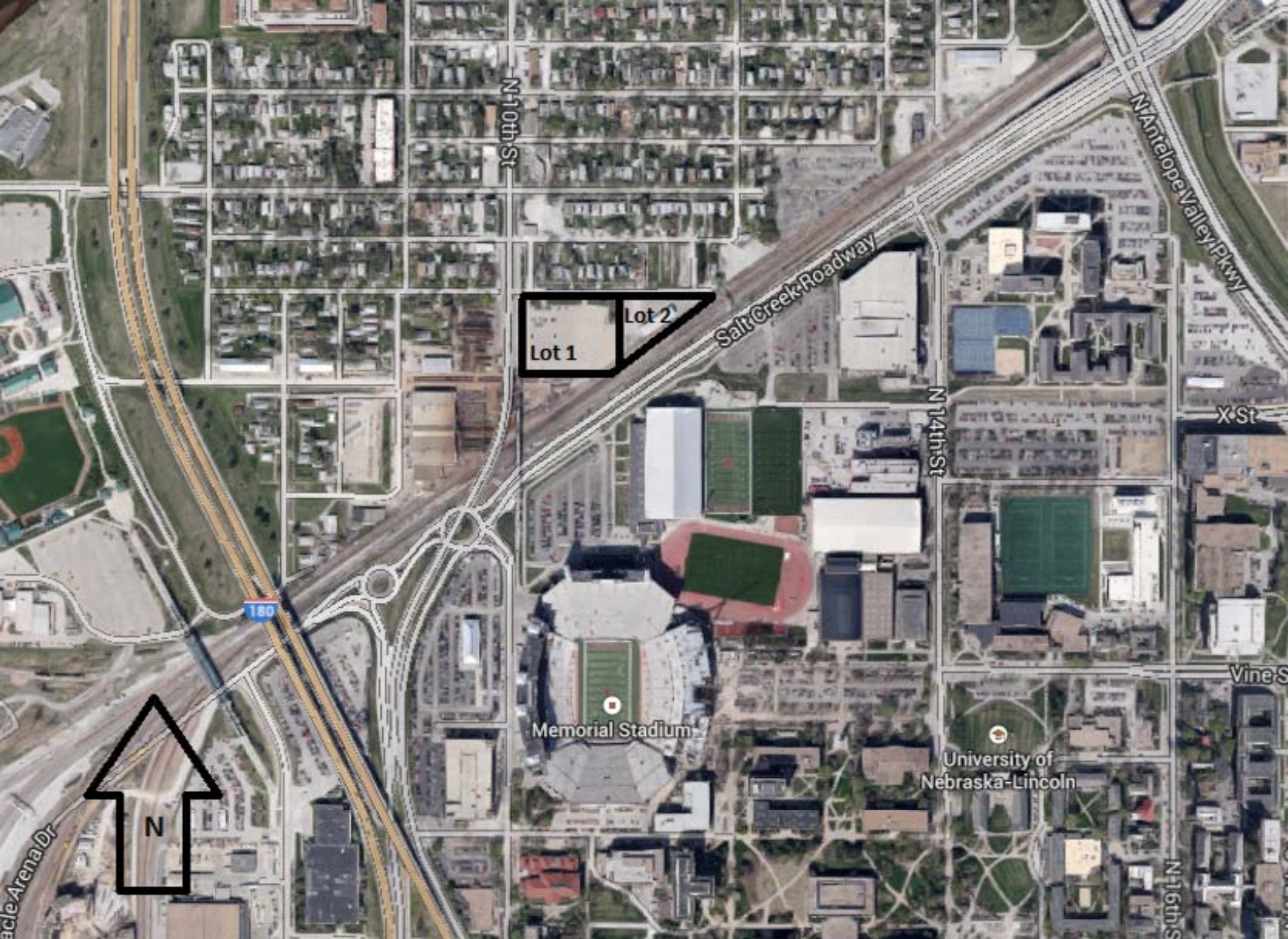
SOURCE OF FUNDS: None

SPONSOR: Christine A. Jackson  
Vice Chancellor for Business and Finance

RECOMMENDED: Harvey Perlman, Chancellor  
University of Nebraska-Lincoln

DATE: October 29, 2014





N 10th St

Salt Creek Roadway

N Antelope Valley Pkwy

Lot 1  
Lot 2

N 14th St

X St

180

N

Memorial Stadium

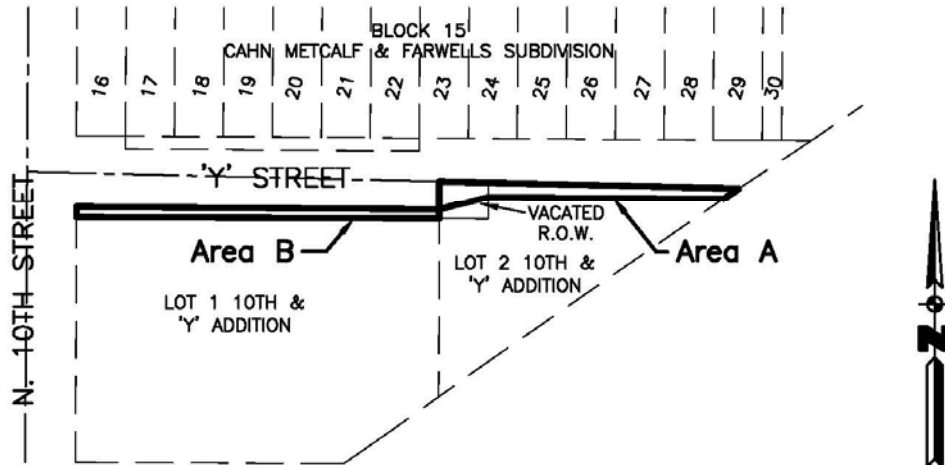
University of  
Nebraska-Lincoln

Vine St

N 16th St

Acle Arena Dr

# EXHIBIT A



## KEY EXHIBIT

Scale: 1" = 150'

### **AREA A LEGAL DESCRIPTION**

A PORTION OF THE REMAINING PORTION OF THE EAST HALF OF THE VACATED 11 STREET RIGHT-OF-WAY ADJACENT TO LOT 2, 10TH & 'Y' ADDITION AND A PORTION OF LOT 2, 10TH & 'Y' ADDITION, ALL LOCATED IN THE NORTHEAST QUARTER OF SECTION 23, TOWNSHIP 10 NORTH, RANGE 6 EAST, OF THE 6TH P.M., LINCOLN, LANCASTER COUNTY, NEBRASKA AND MORE PARTICULARLY DESCRIBED AS FOLLOWS:

BEGINNING AT THE NORTHEAST CORNER OF SAID LOT 2;  
THENCE ON THE EAST LINE OF SAID LOT 2, S55°20'07"W, A DISTANCE OF 18.68 FEET;  
THENCE N89°36'16"W, A DISTANCE OF 240.28 FEET;  
THENCE S75°50'28"W, A DISTANCE OF 51.73 FEET;  
THENCE N00°08'30"E, A DISTANCE OF 28.86 FEET;  
THENCE S88°38'34"E, A DISTANCE OF 305.81 FEET TO THE POINT OF BEGINNING AND CONTAINING A CALCULATED AREA OF 4,308.47 SQUARE FEET OR 0.10 ACRES.

### **AREA B LEGAL DESCRIPTION**

A PORTION OF 'Y' STREET RIGHT-OF-WAY ADJACENT TO LOT 1, 10TH & 'Y' ADDITION, LOCATED IN THE NORTHEAST QUARTER OF SECTION 23, TOWNSHIP 10 NORTH, RANGE 6 EAST, OF THE 6TH P.M., LINCOLN, LANCASTER COUNTY, NEBRASKA AND MORE PARTICULARLY DESCRIBED AS FOLLOWS:

BEGINNING AT THE NORTHWEST CORNER OF SAID LOT 1;  
THENCE N00°23'44"E, A DISTANCE OF 10.44 FEET;  
THENCE S89°36'16"E, A DISTANCE OF 370.25 FEET;  
THENCE S00°08'30"W, A DISTANCE OF 9.51 FEET;  
THENCE N89°44'53"W, A DISTANCE OF 370.29 FEET TO THE POINT OF BEGINNING AND CONTAINING A CALCULATED AREA OF 3,694.92 SQUARE FEET OR 0.08 ACRES.

TO: The Board of Regents Addendum IX-B-5

Business Affairs

MEETING DATE: November 20, 2014

SUBJECT: Program Statement and Budget for the 17<sup>th</sup> Street Dining Complex at the University of Nebraska-Lincoln

RECOMMENDED ACTION: Approve the Program Statement and Budget for the 17<sup>th</sup> Street Dining Complex at the University of Nebraska-Lincoln (UNL).

PREVIOUS ACTION: None

EXPLANATION: The proposed project will construct the 17<sup>th</sup> Street Dining Complex to replace the Cather-Pound-Neihadt Dining Center on UNL's City Campus. The project will also include Housing Program space to support functions held by University Housing and social space for students.

The Center will serve primarily students in the Knoll Residential Center, University Suites, Eastside Suites and Neihardt Residential Hall. It is expected to serve an average of 2,800 meals a day. The Housing program space can accommodate 500 students while the new Housing Office space will provide office and support space for 50 staff members.

The program statement and budget have been reviewed and recommended for approval by the Business Affairs Committee.

Proposed start of construction	October 2015
Proposed completion of construction	March 2017

PROJECT COST: \$33,088,000

ON-GOING FISCAL IMPACT:	Annual Operating Costs	\$378,000
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SOURCE OF FUNDS:	Bond Surplus Funds	\$ 1,000,000
	Bond Proceeds	<u>32,088,000</u>
	Total Project Costs	<u>\$33,088,000</u>

SPONSORS: Juan Franco  
Vice Chancellor, Student Affairs

Christine A. Jackson  
Vice Chancellor, Business and Finance

RECOMMENDED: Harvey Perlman, Chancellor  
University of Nebraska-Lincoln

DATE: October 29, 2014

**University of Nebraska-Lincoln (UNL)**  
**17<sup>th</sup> Street Dining Complex**  
**Program Statement**

Campus: UNL City Campus

Date: November 20, 2014

Prepared by: UNL Facilities Planning and University Housing

Phone No. 472-3131

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**1. Introduction**

**a. Background and History**

A 2010 study of Cather and Pound Residence Halls indicated that renovation of these two housing facilities was not cost effective and that the halls could only sustain operations for a limited number of years. As a result, the University constructed University Suites (opened Fall 2013) and Eastside Suites (opened Fall 2014) to add 1,034 beds to replace Cather and Pound Halls and provide an additional 65 beds. Construction of the University and Eastside Suites will permit the eventual demolition of the Cather and Pound Residence Halls.

Students living in the Robert E. Knoll Residential Center, University and Eastside Suites and Neihardt Hall are currently served by the Cather-Pound-Neihardt Dining Center that opened in 1963. This is the only City Campus dining center which has not undergone renovation to update the kitchen, server, dining areas, and compliance with the Americans with Disabilities Act (ADA). The north dining room in the Cather- Pound-Neihardt Dining Center is used for special programs and events hosted by the Residence Hall Association (RHA), Housing, and other Student Affairs departments. The space is smaller than is needed, and it is not uncommon to turn students away from events due to maximum occupancy limits. Use of a dining room for programs and events is not ideal due to the tables and chairs used during lunch and dinner hours.

University Housing is also looking to address office space requirements for its central staff. In 2000, University Central Housing moved into space constructed as a sorority house by the University in 1967. Minimal modifications were made in 2000 to the basement and first floor. The building is currently in need of extensive renovation to bring it into ADA compliance and address other building and life safety code deficiencies. In addition, all major building systems are at the end of their useful lives.

**b. Project Description**

The proposed project is to construct the 17<sup>th</sup> Street Dining Complex on the University of Nebraska-Lincoln City Campus to replace the Cather-Pound-Neihardt Dining Center and the University Housing offices. The proposed 17<sup>th</sup> Street Dining Complex will include three major components: A Dining Center, Housing Program space, and Housing Offices of approximately 28,372 net square feet (NSF), 14,482 NSF, and 9,324 NSF respectively for a total of 52,178 NSF.

**Dining Center**

The 654 seat Dining Center will primarily serve students in the Knoll Residential Center, University Suites, Eastside Suites and Neihardt Residence Hall. There will be 550 seats in open areas and 104 seats in a private dining area that will be open for general seating when not in use by a private group. The dining facility is expected to serve an average of 2,800 meals a day. In keeping with recent student trends in dining, the service will be designed around a market place concept. Each station will have a different theme (ethnic food, grill, pizza/pasta, etc.) and complete meal choices will also be available. Seating will be dispersed throughout the serving area to provide more convenient service and a more intimate dining experience. This will also allow smaller areas to be sectioned off to facilitate late night dining in specified sections of the dining center.

Other food service in the facility will include a convenience store with a coffee service bar and Husker Hoagies/sandwich bar which will provide students a “grab and go” meal option. Four catering staff members currently located in the East Campus Union will move to the new dining facility in order to reduce operating costs and to provide on-site catering in the Housing Program space.

**Housing Program/Social Space**

Larger area space is in high demand for various Housing meetings and events, including educational and social programs. In response, the Housing Program space will have theatre style seating for 500 that can be divided to create three smaller breakout rooms. The Housing Program space will incorporate high-quality audio-visual capabilities, including three large-scale monitors/screens, as well as a moveable stage for speakers and other events such as musical performances and dances. The space will support banquet-style service for up to 350 guests, and catering support space will be located adjacent to the large programming space. The complex will also include a smaller multi-purpose space for meetings and events, as well as light recreation/fitness classes.

Student social space will include casual meeting and studying spaces outside the Husker Hoagies/sandwich bar and C-store as well as the main dining room. An office for the Residence Hall Association (RHA-residence hall student government) will be provided in a prominent location.

**University Housing Offices**

University Housing offices will provide office and support space for fifty regular and ten student Central Housing staff members. The University Housing office would be re-located to the new facility, with most staff located in an open office/systems furniture environment. This type of arrangement will maximize flexibility as staffing needs evolve.

**c. Purpose and Objectives**

- Provide a contemporary, fully accessible, dining facility with an updated food service preparation, presentation and service model.
- Provide a facility that can efficiently support extended dining hours for students.
- Provide replacement and additional space for events and meetings for students.

- Provide space for informal student socialization.
- Provide efficient and cost effective office space for University Housing employees.
- Allows for future demolition of buildings that are unsuitable for renovation.

## 2. Justification of the Project

### a. Data which supports the funding request Dining Center

Students living in Knoll Residential Center, University Suites, Eastside Suites and Neihardt Hall are interested in a convenient on-campus dining experience that offers a variety of contemporary menu selections in a welcoming and exciting atmosphere. These students expect food selections to be healthy meal choices, freshly prepared, and ethnic selections. These expectations reflect the trends experienced in the restaurant and food service industry.

The vision for the new dining facility is to be a youthful, home-away-from-home dining experience which reflects the changing dining habits of contemporary college students. Meal attendance at the 17<sup>th</sup> Street Dining Complex will come primarily from first year students in Knoll Residential Center, University Suites, Eastside Suites and Neihardt Hall, as well as other Housing residents. The meal service must also be inviting to upper division students living in nearby apartment-style housing, who are not required to have a meal plan.

The new 654-seat dining center will include 104 seats in two private dining areas that will be open for general seating when not in use. Similar private dining rooms at Selleck are heavily used in the evening hours for student group meetings and special meals such as Learning Community dinners. For the last few years, reservation of Selleck private dining rooms during most lunch meal periods has been unavailable due to the high number of patrons served at that location. The private dining rooms at the 17<sup>th</sup> Street Dining Complex will provide space for student and staff meetings during lunch as well as dinner hours.

### Housing Program Space

The new Housing Program space will comprise theatre-style seating for 500 students, and be able to support banquet-style service for up to 350. Housing special programs and events increase student interaction and engagement, which have been shown to positively impact student academic success and retention. With the growth in enrollment of out-of-state and international students, University Housing is strengthening its weekend and late-night programming, and has noted that students are more interested in attending large-scale events compared to smaller, more intimate activities. Examples of the large-attendance events currently held include social programs such as “Extreme Bingo”, multicultural/diversity education programs, orientation for international students living in University Housing, and RHA’s “Date Auction” charity event. In some cases it has been necessary to turn people away at the door because attendance is already at the maximum allowed per fire code. Other programs that are likely to attract large numbers of students are not pursued due to lack of an appropriate space.

With the move of the catering staff to the new complex, as well as the new

Housing Program space, it will be possible to more efficiently serve special meals such as Learning Community and international/intercultural dinners.

During the summer, new and current groups hosted through University Housing Conference Services will use the space for activities, events and special meals. Many large groups, such as Girl's State/Boy's State and the International Thespian Festival, as well as smaller groups such as the Startalk Chinese Teachers Institute require large and small meeting rooms for daytime and evening classes, lectures, activities or receptions. There are relatively few options available on campus for these purposes, particularly during June and early July, when the City Union Centennial Room and Ballroom are heavily used for New Student Enrollment. The availability of large meeting space and smaller breakout spaces located in a dining center complex nearby the suite-style housing is expected to help attract additional summer conference groups to UNL's City Campus.

### Housing Offices

The deficiencies described in the UNL Housing Offices Facility Assessment (Davis Design, July 1, 2014) indicate that the University Housing office needs to be renovated or replaced. The below cost summary reflects the relative costs of renovating the current facility versus adding office space to the 17<sup>th</sup> Street Dining Complex. Additionally, more efficient use of space, updated materials, and reduced maintenance expense will also result in lowered operating costs, as reflected below.

	Renovation	New
Gross Square Feet	22,119	11,233
Net Square Feet	11,834	9,324
Project Cost:	\$4,188,000	\$4,097,000
Est. Annual O&M Savings	\$0	\$50,000

There are additional benefits to re-locating University Housing staff to the new facility:

- Renovation of existing space would require the University Housing staff to relocate for a minimum of one year during the renovation project. The renovation project budget includes \$149,000 to cover the cost of two moves for the staff. Temporary relocation will be disruptive to University Housing operations and confusing to students.
- "Swing space" is very limited on City Campus. The only on campus space that could temporarily serve as University Housing's office is Cather or Pound Halls. While minimizing rental costs, some modifications would be needed. The estimated costs of these temporary modifications are included in the renovation project budget but will not be recouped as Cather and Pound Halls are scheduled for demolition in the near future.
- The current University Housing facility is a 50-year-old building. It is anticipated that a renovation will extend the useful life a maximum of 20 years. The office area proposed within the new facility is expected to be fully functional for forty or more years with minimal re-investment.

- Relocating the University Housing staff to the new location will provide better service to students, as approximately 5,000 Housing residents live within a few blocks of the proposed 17<sup>th</sup> Street Dining Complex.
- Six members of University Housing Dining staff currently office at a different building due to lack of space in the University Housing offices. The new office space will allow co-location of University Housing staff, which is preferable for maximum efficiency and communication.

**b. Alternatives considered**

The Cather-Pound-Neihardt Dining Facility Expansion Study dated May 21, 2013 looked at several options. Options considered were renovation and expansion of the existing facility, construction of a new facility on the existing site, and two configurations of a new facility on the site of the recreation courts east of 17<sup>th</sup> Street.

The first alternative considered was renovation and expansion of the existing facility. This would require demolition of Cather and Pound Residence Halls to permit expansion of the first and second floors of the dining facility. The addition of an elevator and correction of code related exiting requirements necessitates the expansion. The major disadvantages of this option would be difficulties of working within the existing building footprint, which will limit design options, and the loss of food service for up to 2 years while demo and construction occurs. Since this facility will serve at least 2,000 students, closure for renovation would not be an acceptable alternative since it would be extremely difficult for the nearby dining centers at Abel-Sandoz and Selleck to absorb this number of students. In addition, the hazardous traffic condition resulting from the dining facility loading dock being located on 17<sup>th</sup> Street would not be resolved.

A second alternative would be to demolish the Cather-Pound-Neihardt Dining Facility and construct a replacement facility on the site. The advantage associated with this option is that the construction would not have the constraints of working within the existing building footprint. However, the issue still remains that it is not feasible to take a dining facility in this location out of service for at least two academic years.

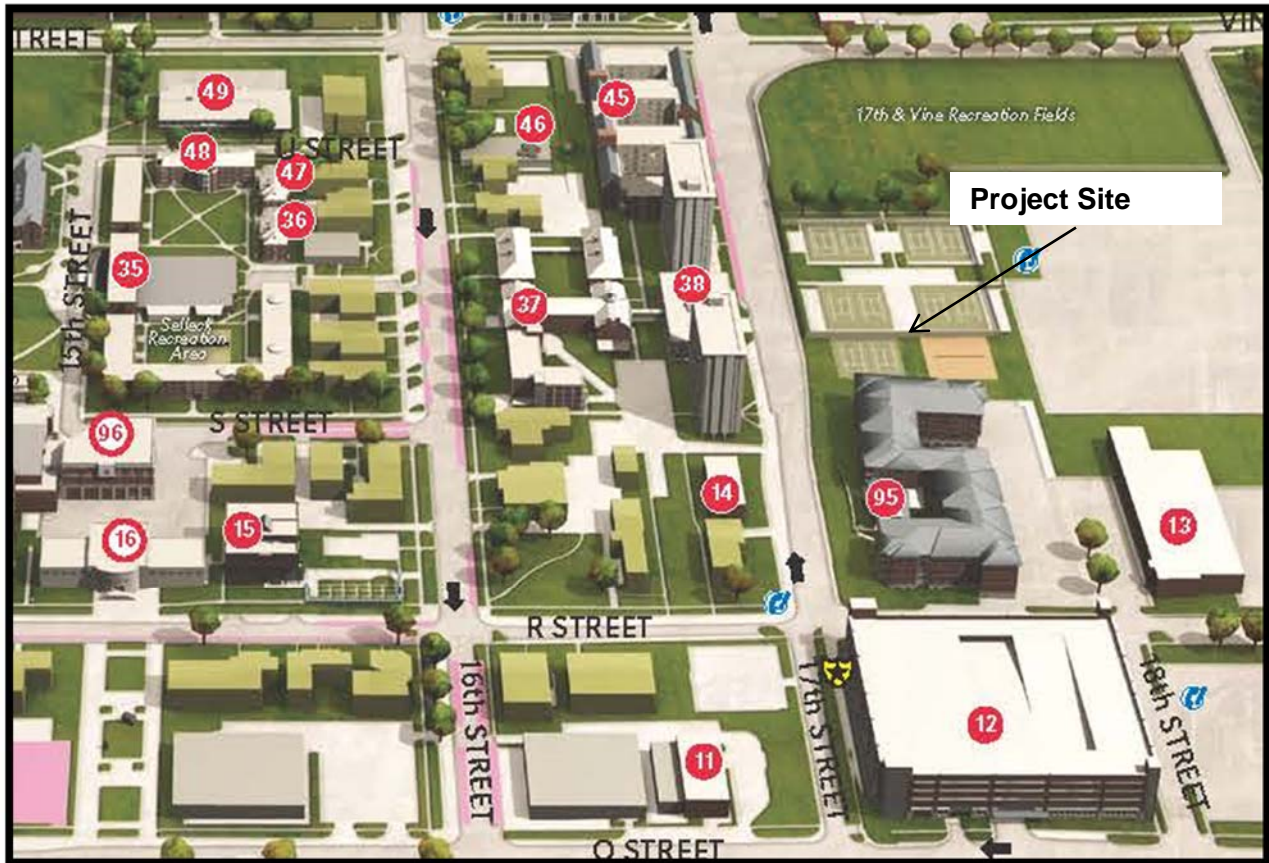
The third alternative is to construct a new dining facility on the recreation courts north of the Robert E. Knoll Residential Center east of 17<sup>th</sup> Street. This alternative will allow dining service to continue without interruption and provides an unimpeded site for construction of the new and expanded building. In addition, there is a significant advantage in terms of both student safety and convenience in having the dining facility located on the same side of 17<sup>th</sup> street as Knoll Residential Center, University Suites and Eastside Suites, where more than 1,600 students reside.

The only alternative for the University Housing office is to renovate and remain in the current location. The disadvantages of this were discussed in Section 2a which showed the estimated cost of renovating the existing building would exceed the estimated cost of constructing more efficient office space on the third floor of the proposed dining facility. In addition, adding a floor to the proposed dining facility will also increase the density of the campus that is consistent with recommendations of Plan Big – The UNL Master Plan.



**3. Location and Site Considerations**

- a. **County:** Lancaster
- b. **Town or campus:** University of Nebraska-Lincoln City Campus
- c. **Proposed site**



11. UNL Credit Union	35. Selleck Quadrangle	47. Benton Hall
12. 17th & R Parking Garage	36. Fairfield Hall	48. Seaton Hall
13. 1820 R Street (demolished)	37. Neihardt Residence Center	49. University Health Center
14. 420 University Terrace	38. Cather Hall	95. Robert Knoll Residential Ctr
15. Wick Alumni Center	45. The Courtyards	96. Jackie Gaughan
16. NE State Historical Society	46. Syford House	Multicultural Center

- d. **Statewide building inventory (not required of new buildings)**  
Not applicable.
- e. **Influence of project on existing site conditions**

- (1) Relationship to neighbors and environment
 

The building will be located just north of the Knoll Residential Center, and east of the existing Cather-Pound-Neihardt Dining Facility. Basketball courts, sand volleyball courts and four tennis courts currently occupy the site. Synthetic turf playfields and four tennis courts are north of the site and a surface parking lot is directly to the east. The building will serve students living in Knoll Residential Center, University and Eastside Suites and Neihardt Residence Hall.
- (2) Utilities
 

The building will be served by steam and chilled water from the UNL City Campus energy plant. Electrical power will be provided by Lincoln Electric System and water will be provided by City of Lincoln utilities.
- (3) Parking and circulation
 

There will be parking for approximately ten vehicles in the service yard. Knoll Access Road will provide delivery access. The Knoll access road will be entered from 19<sup>th</sup> Street and will exit onto 17<sup>th</sup> Street. Cars will be able to enter from 19<sup>th</sup> Street and either turn around in the parking lot/loading dock area or exit to 17<sup>th</sup> Street.

Pedestrian circulation  
 Pedestrian traffic will increase along the pedestrian corridor located north of Knoll Residential Center. The pedestrian connection between the Knoll Residential Center and the new dining complex will be enhanced.  
 Reconsideration of pedestrian cross walks across 17<sup>th</sup> street is required due to the resulting change in traffic patterns.
- (4) Future expansion
 

There are no plans for future expansion at this time.

#### 4. Comprehensive Plan Compliance

##### a. University of Nebraska Strategic Framework

This project complies with the objectives of the University Strategic Planning Framework for 2010-2013.

1. *“The University of Nebraska will provide the opportunity for Nebraskans to enjoy a better life through access to high quality, affordable undergraduate, graduate and professional education.”*

1.b. *“Increase the percentage of high school graduates (the state “college-going rate”) who enroll at and graduate from the university.”*

1.b.ii. *“Increase each campus’s undergraduate freshmen-to-sophomore retention rate each year, with a goal of exceeding the average of its peer institutions.”*

##### b. UNL Campus Master Plan

*Plan Big: The UNL Master Plan describes this structure as part of the 17<sup>th</sup> Street development. “This new development should be supported with well-designed outdoor spaces that provide social spaces and links to the rest of campus. A proposed dining hall/recreation facility will replace the Cather Pound dining hall.*

It should be designed so that the 17<sup>th</sup> Street entrance connects to an outdoor dining plaza with a series of seating options, special paving and lighting.” The site plan for the project provides for a plaza which will be developed during the design phase of the project.

**c. Statewide Comprehensive Capital Facilities Plan**

The Statewide Facilities Plan is Chapter Six of the *Comprehensive Statewide Plan for Postsecondary Education in Nebraska*. This plan includes the following goals:

*“Nebraskans will advocate a physical environment for each of the state’s postsecondary institutions that: supports its role and mission; is well-utilized and effectively accommodates space needs; is safe, accessible, cost effective, and well maintained; and is sufficiently flexible to adapt to future changes in programs and technologies.”*

The proposed 17<sup>th</sup> Street Dining Complex will be planned and designed to accomplish these goals.

**5. Analysis of Existing Facilities**

**a. Functions/purpose of existing programs as they relate to the proposed project**

The existing dining service at Cather-Pound-Neihardt Dining Facility provides approximately 1,700 meals per day.

The University Housing office provides administrative space for 44 regular employees and nine student employees. Six additional regular employees and one student are currently located in another Housing facility.

**b. Square footage of Central Dining Center and University Housing Offices:**

Cather Pound Neihardt Dining Center – 43,107 gsf

University Housing Office – 22,119 gsf

**c. Utilization of existing space by facility, room, and/or function**

<b>EXISTING SPACE IN CPN DINING CENTER</b>		
<b>Space Description</b>	<b>Room Use Code</b>	<b>Existng NASF</b>
Classroom	200	706
<b>TOTAL 200 CATEGORY</b>		<b>706</b>
Office - Professional and Admin Staff	310	803
<b>TOTAL 300 CATEGORY</b>		<b>803</b>
Study Facilities	400	1,148
<b>CATEGORY 400 TOTAL</b>		<b>1,148</b>
Assembly	610	3,794
Dining Facility	630	3,794
Dining Preparation	635	9,960
Convenience Store	660	132
<b>CATEGORY 600 TOTAL</b>		<b>17,680</b>
Stuent Support	935	290
<b>CATEGORY 900 TOTAL</b>		<b>290</b>
<b>TOTAL EXISTING SPACE</b>		<b>20,627</b>

<b>EXISTING SPACE IN UNIVERSITY HOUSING OFFICES</b>		
<b>Space Description</b>	<b>Room Use Code</b>	<b>Existng NASF</b>
Office - Professional and Admin Staff	310	8,826
Office Service	315	734
Conference Room	350	652
<b>TOTAL 300 CATEGORY</b>		<b>10,212</b>
Social Space	650	386
<b>CATEGORY 600 TOTAL</b>		<b>386</b>
Central Storage	730	1,236
<b>CATEGORY 700 TOTAL</b>		<b>1,236</b>
<b>TOTAL EXISTING SPACE</b>		<b>11,834</b>

**d. Physical deficiencies**

The Cather-Pound-Neihardt Dining Facility has the following physical deficiencies:

- Numerous ADA deficiencies require extensive renovation.
- There is no passenger elevator as required by code.
- The loading dock on 17<sup>th</sup> Street is a traffic safety hazard.
- The current basement is entirely non-compliant with building code and a complete remodel would be required.
- The stair towers are non-compliant in that they do not discharge to the exterior except via the loading dock. The size of the dining area will require four compliant exits.
- Second floor exits are required and do not currently exist.
- The integrity of the fire-rated barriers and enclosures need to be restored.
- The building requires the addition of a fire sprinkler system.
- Major building systems including HVAC, electrical and plumbing are original

construction and are at the end of their useful life.

- Much of the kitchen equipment is original and at the end of its useful life.

#### Housing Offices

The physical deficiencies described in the *UNL Housing Offices Facility Assessment Date: July 1, 2014* prepared by Davis Design includes the following deficiencies:

- A new roof is required due to age of existing.
- Windows are in need of replacement.
- HVAC serving 2<sup>nd</sup> and 3<sup>rd</sup> is in need of replacement.
- The building requires the addition of a fire sprinkler system.
- A new post indicator valve is needed on the fire service entrance to the building.
- Motor control center in the basement of the mechanical room is in need of replacement.
- Wiring devices in main mechanical room are in need of replacement.
- A surge protection device is needed at main distribution panel.
- Basement mechanical room light fixtures are in need of replacement.
- ADA compliant restrooms are required.
- Elevator providing ADA accessibility to all floors is required.

#### e. **Programmatic deficiencies**

##### Cather-Pound-Neihardt Dining Center

The type of food service offered in the Dining Center does not meet the expectations of today's students.

#### Housing Offices

Deficiencies with the existing space used by the Housing staff are as follows:

- Inefficient space utilization.
- Staff Dispersed on 3 floors plus in other buildings.
- Confusing visitor reception and way-finding.
- Additional needs for functional spaces (e.g. confidential space for private discussions, ADA accessible conference room, waiting area, package drop-off/mail station).

#### f. **Replacement cost of existing building**

The replacement value of the building listed in the June 30, 2013 Facilities Management Information Report is as follows:

Cather-Pound-Neihardt Dining Center - \$7,948,141

University Housing Office - \$3,823,921

## 6. **Facility Requirements and the Impact of the Proposed Project**

### **Functions/purpose of the proposed program**

#### (1) Activity identification and analysis

- Food preparation and service
- Dining facilities
- Meeting room space
- Office space

- Conference room space
- Storage space
- Housing Program space
- Convenience store

## (2) Projected occupancy/use levels (Office space)

	<b>Current</b>	<b>Projected</b>
Central Housing Staff	50	50
Dining Staff	33	42
Operations Staff	1	4
<b>Total</b>	<b>84</b>	<b>96</b>

**b. Space requirements**

## (1) Square footage by individual areas and/or functions

<b>UNIVERSITY OF NEBRASKA CENTRAL DINING COMPLEX</b>			
<b>Program Component</b>	<b>Use Code</b>	<b>Quantity</b>	<b>Total Net Sq Feet (NSF)</b>
Housing Office			
Director	310	1	200
Associate Directors	310	4	560
Assistant Directors	310	14	1,680
Clerical/Staff Assistants/Coordinators	310	28	1344
Information Systems Help Desks	310	1	290
Payroll Office	310	1	310
On boarding Workstations	310	1	255
Student Workers	310	5	100
Receptionist	310	1	140
Conference Room (24)	315	1	880
Conference Room (12)	315	1	300
Conference Room (8)	315	1	290
Conference Room (6)	315	1	230
Break Room	650	1	440
Print Room	315	1	235
Copy Station	315	5	150
Office Supply Room	315	1	120
File Room	730	1	1,800
<b>Subtotal</b>			<b>9,324</b>

<b>Housing Program</b>			
Program Space	610	1	6,210
Storage	615	1	800
Staging	615	1	380
Pre-Program Gathering Space	615	1	2,100
Multi-Purpose Room	350	1	1,800
<b>Subtotal</b>			<b>11,290</b>
<b>Student Socialization</b>			
1st Floor	650	100	1,500
2nd Floor	650	100	1,500
Student Government Office	310	1	192
<b>Subtotal</b>			<b>3,192</b>
<b>Dining</b>			
Work Centers	635	11	3,010
Convenience Store	660	1	1,200
Husker Hoagies	630	1	1,100
Food Storage	635	3	450
Service Space	665	4	770
Staging and Storage	635	5	760
Ware Washing	635	2	1,550
Production Area	635	3	850
Food Marketplace	630	12	7,060
Dining Room Areas	630	2	9,860
Dining Offices	310	7	1,162
Dining Services Shop	720	1	600
<b>Subtotal</b>			<b>28,372</b>
<b>SUBTOTAL NSF</b>			<b>52,178</b>
<b>Building Support</b>			
Receiving Dock	W04	1	920
Trash & Recycling	X04	1	450
Waste Oil	X04	1	150
Janitor's Closet	X02	3	240
Restroom	X03	2	1080
Departmental Circulation	WWW		14,526
<b>Subtotal</b>			<b>17,366</b>
<b>TOTAL BUILDING AREA NSF</b>			<b>69,544</b>
Efficiency Factor			83%
<b>TOTAL BUILDING AREA GROSS SQ FEET (GSF)</b>			<b>83,788</b>

- (2) Basis for square footage/planning parameters  
The basis for the square foot planning parameters was the expertise of RDG Planning & Design on similar projects and their sub-consultant, Rippe and Associates who are experts in the programming and design of institutional dining facilities. Space for offices were based on UNL offices standards and the experience of RDG Planning & Design in designing similar facilities.
- (3) Square footage difference between existing and proposed areas (net and gross)

COMPARISON OF EXISTING & NEW SPACE				
Space Description	Room Use Code	Existing NSF	Proposed NSF	Diff.
Classroom	200	706	-	(706)
<b>TOTAL 200 CATEGORY</b>		<b>706</b>	<b>-</b>	<b>(706)</b>
Office - Prof. & Admin Staff	310	9,629	6,233	(3,396)
Office Service	315	734	2,205	1,471
Conference Room	350	652	1,800	1,148
<b>TOTAL 300 CATEGORY</b>		<b>11,015</b>	<b>10,238</b>	<b>(777)</b>
Study Facilities	400	1,148	-	(1,148)
<b>CATEGORY 400 TOTAL</b>		<b>1,148</b>	<b>-</b>	<b>(1,148)</b>
Assembly	610	3,794	6,210	2,416
Assembly Service	615	-	3,280	3,280
Market Style Dining (1)	630	3,794	18,020	14,226
Dining Preparation	635	9,960	6,620	(3,340)
Social Space	650	386	3,440	3,054
Convenience Store	660	132	1,200	1,068
Service Space	665	-	770	770
<b>CATEGORY 600 TOTAL</b>		<b>18,066</b>	<b>39,540</b>	<b>21,474</b>
Shop	720	-	600	600
Cental Storage	730	1,236	1,800	564
<b>CATEGORY 700 TOTAL</b>		<b>1,236</b>	<b>2,400</b>	<b>1,164</b>
Student Support	935	290	-	(290)
<b>CATEGORY 900 TOTAL</b>		<b>290</b>	<b>-</b>	<b>(290)</b>
<b>TOTAL SPACE (2)</b>		<b>32,461</b>	<b>52,178</b>	<b>19,717</b>

(1) Market style uses more space than traditional serving style  
(2) Existing includes space in Housing Office and CPN Dining Center

**c. Impact of the proposed project on existing space**

- (1) Reutilization and function(s)  
Not applicable.
- (2) Demolition  
The Cather-Pound-Neihardt Dining Facility as well as Cather and Pound Residence Halls will be demolished as a separate project.



The University Housing office may be temporarily used as swing space, but will be eventually demolished.

- (3) Renovation  
Not applicable.

## 7. Equipment Requirements

### a. List of available equipment for reuse (if applicable)

Not applicable.

### b. Additional equipment (if applicable)

#### (1) Fixed equipment

The cost of fixed equipment is included in the construction cost.

#### (2) Moveable equipment/furnishings

The budget provides \$4,923,000 for moveable equipment (capital and non-capital) and furnishings which include dining center tables and chairs, small wares, non-fixed dining equipment/appliances and shelving; furniture for student socialization, housing program, and meeting rooms; and systems furniture for office areas. A specific list of equipment to be purchased will be developed during the design phase of the project.

#### (3) Special and Technical equipment

Not applicable.

## 8. Special Design Considerations

### a. Construction Type

The proposed building construction is a steel-framed structure with perimeter and interior columns supported on deep foundations based on a preliminary geotechnical engineering report submitted for the site by the geotechnical consultant (Terracon) on July 17, 2014. The exterior of the building will be designed to both relate to the existing UNL campus building context and establish a visible presence along 17<sup>th</sup> Street. The interior of the building will be designed to provide a safe, durable, and attractive environment with material selections appropriate to the function of each type of program area.

Low impact design strategies will be incorporated for outdoor areas to address both water quality and quantity issues with priority given to water quantity. Areas to be assessed for low impact design strategies include parking lots, patios, outdoor plazas, pedestrian pathways and other impervious areas.

### b. Heating and cooling systems

The primary HVAC system will be a custom-built, modular air handling unit (AHU) with variable volume terminal boxes providing room temperature control. The energy source will be NuCorp chilled water and steam from the UNL City Campus energy plant. Steam and chilled water will commence from Vine Street and be routed to the building through a concrete tunnel. Energy metering will be

provided by NuCorp. Supplemental hot water heat will be provided at entry vestibules, loading dock and other areas with extensive window exposures.

**c. Plumbing System**

Steam-water, dual-wall, semi-instantaneous heaters, arranged for redundancy, will provide domestic hot water. Primary plumbing will connect to City of Lincoln utilities.

**d. Fire Sprinkler System**

The building will be 100% fire sprinklered. The kitchen hoods will have an integral fire suppression system.

**e. Electric System**

Building power will be provided by Lincoln Electric System and service will have an exterior pad-mount transformer. A natural gas generator will provide emergency backup. Lighting will be LED and T8/CFL. The building will have a UNL-UL compliant addressable fire alarm system.

**f. Life Safety/ADA**

The project will conform to the requirements of the Americans with Disabilities Act with respect to accessible parking and the number of accessible units. The project will conform to the requirements of the Fire/Life Safety Code, including manual and automatic fire detection and alarm systems.

**g. Security**

Security/card access shall be provided and will be connected to the University security system. Video surveillance will also be provided. Outdoor lighting will be designed to enhance security.

**h. Historic or architectural significance**

Not applicable.

**i. Artwork (for applicable projects)**

Not applicable.

**j. Phasing**

The project will be completed in one phase.

**k. Future expansion**

There are no current plans for future expansion.

**9. Project Budget and Fiscal Impact**

**a. Cost estimates criteria**

(1) Identify recognized standards, comparisons, and sources used to develop the estimated cost:

The cost estimate is based on recent construction cost data the project planning consultant (RDG Planning & Design) has compiled for similar type university building projects in the Omaha, Lincoln and Kearney markets over

the last two years. The food service equipment costs are from projects with similar scopes the dining consultants (Rippe and Associates) have compiled over the last two years.

- (2) Identify the year and month on which the estimates are made and the inflation factors used:

The estimates assume 4% inflation based to the midpoint of construction (May 2016).

- (3) Gross and net square feet

Gross square feet	83,788 gsf
Net square feet	52,178 nsf

- (4) Total project cost per gross square foot \$395

The total project cost per square foot (\$395) is lower than the total project cost per square foot for a roughly comparable project at UNL, the Selleck Dining Hall Renovation and Expansion. That project renovated 15,616 gross square feet and constructed an additional 6,928 gross square feet to the Selleck Dining Facility in 2004. The total project cost per square foot for that project (inflated to May 2016) was \$425.

- (5) Construction cost per gross square foot \$296

<b>b.</b>	<b>Total project cost</b>	\$33,088,000
<b>c.</b>	<b>Construction cost</b>	\$24,765,000
<b>d.</b>	<b>Non-construction cost</b>	\$8,323,000

The detailed budget is as follows:

**Probable Project Costs****CONSTRUCTION COSTS**

<b><u>External Services</u></b>	General Construction Contractor	\$21,071,000
	Other Construction Contract(s)*	\$11,000
	Fixed Equipment (Installed by GC)	\$1,486,000
	Sitework/Demolition*	\$0
	Utilities Contractor(s) and/or Services	\$749,000
	Environmental Issues (i.e., asbestos abatement, etc.)	\$21,000
	Parking/Drives , Roads, & Walks	\$0
	Carpet*	\$0
	Signage	\$38,000
	Audio Visual Telecommunication	\$0
<b><u>Internal Services</u></b>	Energy Management Control System	\$0
	Card Access System	\$69,000
	Fire Alarm System	\$18,000
	Security System	\$0
	Other UNL Services	\$5,000
	Utilities	\$0
	Keying of Doors	\$3,000
	Landscaping	\$11,000
	Telecommunications	\$111,000
	Fixed Equipment (Purchased/Installed by UNL)	\$0
	Construction Contingency	\$1,172,000
	<b>Subtotal - Construction Costs</b>	<b>\$24,765,000</b>

**NON-CONSTRUCTION COSTS**

<b><u>Design and Project Management</u></b>	Planning & Program Statement	\$751,000
	A/E Basic Services	\$1,413,000
	A/E Additional Services	\$70,000
	A/E Reimbursable Expenses	\$14,000
	Project Management/Construction Inspection (UNL)	\$412,000
	Other Specialty Consultants	\$118,000
<b><u>Equipment</u></b>	Movable Equipment	\$139,000
	Non Capital Equipment/Supplies	\$4,784,000
	Special & Technical Equipment	\$0
<b><u>Other</u></b>	Land Acquisition	\$0
	Artwork	\$0
	Builder's Risk Insurance	\$25,000
	Moving & Relocation Costs	\$56,000
	Other Non-Construction Costs	\$92,000
	Code Review and Inspection	\$3,000
	Parking Replace/Lease	\$51,000
	Non-construction Contingency	\$395,000
	<b>Subtotal - Non-construction Costs</b>	<b>\$8,323,000</b>

<b>TOTAL PROBABLE PROJECT COSTS</b>	<b>\$33,088,000</b>
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\* Installed or provided by other than general construction contractor.

**e. Fiscal Impact based upon first full year of operation**

- (1) Estimated operational and maintenance costs per year  
\$378,000
- (2) Estimated programmatic costs per year  
\$25,000
- (3) Applicable building renewal charges  
Not applicable

**10. Funding****a. Total funds required**

\$33,088,000

**b. Project Funding Source**

Bond Surplus Funds	\$1,000,000
Bond Proceeds	<u>32,088,000</u>
	\$33,088,000

**c. Fiscal year expenditures for project duration**

FY2014-15	\$789,400
FY 2015-16	4,677,400
FY 2016-17	24,506,500
FY 2017-18	<u>3,114,700</u>
Total Expenditures	\$33,088,000

**11. Time Line**

Start Programming	May 2014
Review by Project Review Board	September 2014
BOR approves Program Statement	November 20, 2014
Start advanced programming	December 2014
Legislative Committee approval of bonds	December 2014
Start selection of design/build contractor	April 2014
Execute contract with design-builder	July 2015
Design complete	September 2015
Start construction	October 2015
Complete construction	March 2017
Building Commissioning & Equipment Installation	April - July 2017

Full dining service begins

August 2017

**12. Higher Education Supplement**

**a. CCPE Review**

CCPE review is not required.

**b. Method of contracting**

This project will be delivered as a design/build project. This project delivery method is recommended because it provides a single source of project responsibility and communication, reduces administrative burdens, increases efficiencies, and shortens the construction period. Design/Build project delivery has been successfully used on The Courtyards, Harper-Schramm-Smith renovation, Harper Dining Center renovation, Robert E. Knoll Residential Center and the University/Eastside Suites.

Efficiencies gained by using this method of project delivery will allow construction completion in the spring of 2017 and in service fall semester 2017. In addition, design/build will permit the financing of the project to occur at the same time as for the East Campus Housing project resulting in reduced financing costs and reduced risk of interest rate increases. Using Design-Bid-Build as a project delivery method will delay project completion until August 2018. This increase in the project timeline could potentially add \$1,340,000 to the final construction cost and further delays Housing's ability to provide more desirable dining services to students living in this part of campus.

TO: The Board of Regents Addendum IX-B-6

Business Affairs

MEETING DATE: November 20, 2014

SUBJECT: Program Statement and Budget for the East Campus Residence Hall at the University of Nebraska-Lincoln

RECOMMENDED ACTION: Approve the Program Statement and Budget for the East Campus Residence Hall at the University of Nebraska-Lincoln (UNL).

PREVIOUS ACTION: None

EXPLANATION: In support of UNL's increased enrollment initiative, a goal of the Strategic Planning Framework, and because on-campus housing is correlated with higher graduation rates and higher grade point averages, UNL proposes to construct a 145,000 gross square foot residence hall on the site of the Biochemistry Hall on UNL's East Campus. The residence hall will house 370 students in two different styles of housing: 240 beds in a traditional/pod living style and 130 beds in apartment style units.

Student Fees and Facilities Revenue Bonds will be repaid through revenues from room and board charges.

The program statement and budget have been reviewed and recommended for approval by the Business Affairs Committee.

Proposed start of construction	August 2015
Proposed completion of construction	May 2017

PROJECT COST: \$37,508,000

ON-GOING FISCAL IMPACT:	Annual Operating Costs	\$463,000
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SOURCE OF FUNDS:	Cash Funds	\$ 810,000
	Bond Surplus Funds	800,000
	Bond Proceeds	<u>35,898,000</u>
	Total Project Costs	<u>\$37,508,000</u>

SPONSORS: Juan Franco  
Vice Chancellor, Student Affairs

Christine A. Jackson  
Vice Chancellor, Business & Finance

RECOMMENDED: Harvey Perlman, Chancellor  
University of Nebraska-Lincoln

DATE: October 29, 2014

**University of Nebraska-Lincoln (UNL)  
East Campus Residence Hall  
Program Statement**

Campus: UNL East Campus

Date: November 20, 2014

Prepared by: UNL Facilities Planning and University Housing

Phone No. 472-3131

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## **1. Introduction**

### **a. Background and History**

Prior to 2003, UNL campus housing consisted of residence halls which were primarily high rise structures constructed in the 1950's and 1960's with rooms lining double-loaded corridors. Double occupancy rooms and community bathrooms were the standards of the day. University Housing recognized the need to provide housing with a greater degree of privacy and moved to replace the aging stock with alternative housing choices. The Housing Master Plan, presented to the Board of Regents in March 2003 outlined a plan for constructing new residence halls and for renovating and upgrading the existing residence halls.

Recent additions to the University housing on City Campus have included apartment style housing - the Courtyards (2004) and The Village (2005) and residential suite style housing - Robert Knoll Residential Center, (2010) University Suites (2013) and Eastside Suites (2014).

In addition to constructing new housing units, two major residence hall complexes on City Campus, Harper-Schramm-Smith (2005) and Abel-Sandoz (2009) have been renovated to upgrade or replace the aging infrastructure, upgrade bathrooms and bedrooms and add new social and study areas.

East Campus is served by Burr Residence Hall (220 beds, Fedde Hall (38 beds) and Love Memorial Co-op (42 double beds). Love is an all-female co-operative hall where the residents are responsible for cooking and cleaning. Burr and Fedde Halls are traditional-style student housing with double-loaded corridors and community bathrooms. They were constructed in 1957 and are in need of renovation or replacement. There are no suite-style or apartment-style residence halls on East Campus.

The 2003 Housing Master Plan recommended limited renovation of Burr and Fedde Halls. This type of "critical measures" renovation was expected to extend the useful life of the two facilities for ten years. An update of the Housing Master Plan, conducted in 2008 recommended "critical measures" renovation with the eventual replacement by new construction.

The University of Nebraska-Lincoln requires freshman students under the age of 19 and having fewer than 27 credit hours to live in approved on-campus housing or commute from home within 30 miles of campus. Approved housing includes University Housing and certain fraternity and sorority chapter houses. This



requirement is in place because of the strong relationship of on-campus housing with academic achievement and persistence to graduation for freshman as well as upper-division students. The availability of appealing on-campus housing is an important factor for students considering whether to attend UNL.

**b. Project Description**

The proposed project is to construct a 370 bed residence hall on the current Biochemistry Building site on University of Nebraska–Lincoln East Campus. The residence hall will provide two different styles of housing accommodations; 240 beds will be traditional/pod living style and 130 beds will be apartment style units. The building will be four stories and designed with separate wings for the two different types of units.

The traditional/pod section is for lower division students and will include six “pods” of 40 students each. Pods are designed to maximize student interaction and support community development. Each pod community will include a mix of double room (82.5%) and single rooms (17.5%), three group bathrooms, a kitchen, lounge and study space. The bedrooms will be fully furnished with moveable furniture including a loftable/adjustable bed, dresser and desk for each student.

The apartment style units are intended for upper division students who are interested in more privacy and independent living. All apartment style bedrooms will be single-occupancy (one student per bedroom). Unit types will include single occupant/studios (18.6%), two-bedroom units (21%) and four-bedroom units (60.4%). Each unit will include a kitchen and fully furnished living room as well as a bathroom area. Studio and two-bedroom units will include a bathroom with sink, toilet and shower. Four-bedroom units will include a bathroom area with two sinks, private toilet and private shower room.

The apartment style wing will offer two study rooms per floor. Each floor of the traditional/pod section will have a lounge, laundry room, and unisex public bathroom to be shared by residents of both the traditional/pod wing and apartment-style wing. The building’s common areas will include a conference room, game room, and multipurpose room with adjacent catering kitchen and AV/equipment storage space. Residence center office and auxiliary space will include the front desk, mailroom, offices, workroom and storage space.

Housing contracts for students living in the traditional/pod section will include a meal plan. Because the apartment style units will include a full kitchen, meal plans will not be included. However, students will be able to purchase a meal plan if they so choose. Dining service will continue to be provided at the East Campus Union, located directly west of the new residence hall. Residents on a meal plan will also be able to eat at any of the Housing dining services located on City Campus when more convenient due to work or class schedules.

**c. Purpose and Objectives**

The purpose of the project is to provide East Campus students with on-campus housing that is safe and affordable. It must also be attractive to students and provide an environment conducive to learning and community building. Although UNL requires that only first year students not living at home reside in approved

on-campus housing, there are many advantages to encouraging students to remain in University Housing past the first year.

Living in on-campus housing is correlated with higher graduation rates and higher grade point averages for both first year and upper division students. A large on-campus residential population also contributes to a vibrant campus and makes the University a high energy place to visit on any day of the week.

The availability of a variety of housing options is attractive to prospective students and their parents and can be an important factor in recruiting the best students to the UNL campus.

The objectives of the project are to:

- Replace the beds in small double occupancy rooms with large community bathrooms with the more contemporary style housing in demand with today's students.
- Provide an environment conducive to housing academic residential Learning Communities.
- Provide larger living units with an emphasis on both privacy and building community to appeal to first and second year students.
- Provide apartment-style housing with privacy and independent living arrangements to encourage upper division students to remain on campus.
- Continue to provide affordable rates by providing new housing that will last 30 or more years rather than making expensive short term renovations that will not provide additional amenities.
- Provide East Campus with more housing options than are currently available.
- Provide additional beds to accommodate enrollment growth.
- Maintain UNL's competitive position in housing as compared to peer institutions.

## **2. Justification of the Project**

### **a. Data which supports the funding request**

The primary justification for this project is the need to renovate or replace Burr and Fedde Halls. They are nearly sixty years old and are past their useful lives. University Housing studied the cost of renovating these buildings and concluded that the most cost effective solution was to replace them. (See the section on Alternatives Considered for more details).

In addition to the deteriorated condition of the buildings, the accommodations in Burr and Fedde Halls are not attractive to today's students and they should not be replaced in kind. The trend in residence hall construction has been moving away from the traditional style with community style bathrooms serving a floor.

In 2012, University Housing contracted with Anderson-Strickler LLC to conduct a study of the demand for on-campus housing at East Campus. The study indicated that there was a demand for 460 student housing beds at that time, if the facilities were of a type desired by the students. The study anticipates that 210 out of the potential 460 beds would be filled by students currently living off-

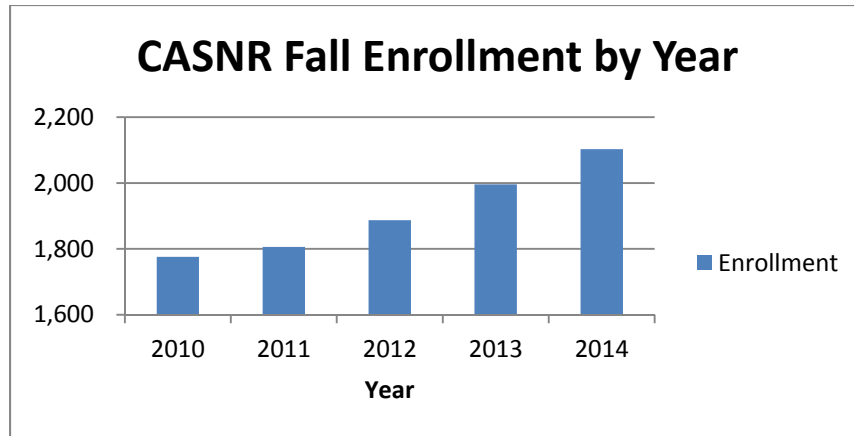
campus due to the lack of acceptable on-campus housing. The most-desired housing type was apartment-style; suite-style was the second most desired housing type, with traditional/pod housing the third preference for the majority of students. It is expected that even stronger demand would be demonstrated if the study were to be updated since fall 2014 CASNR undergraduate enrollment increased by 245 students compared to fall 2012 enrollment.

Upper division students in particular expect more independence and privacy. Apartment-style housing, which has been provided on City Campus since 2004, has proven to be very popular with upper division students, with a 98-99% average occupancy each year. The availability of apartment-style housing encourages these students to remain on campus in residence halls, which is correlated with higher grades and graduation rates.

First year students are also seeking more space and greater privacy while maintaining the spirit of community that is an essential feature of residence hall life. University Housing will be providing living space in the pod concept that forms students into communities of 40 sharing three bathrooms, study, and lounge space. The double bedrooms will be almost 20% larger than the rooms in Burr and Fedde Halls, and will be furnished with moveable furniture, which is strongly preferred by today's students. Bathrooms will provide significantly increased privacy in the shower areas, with locking shower stall doors and dryoff areas rather than shower curtains. The availability of three bathrooms in each pod community will make it possible to include both male and female students in a community as needed while providing increased flexibility to maximize occupancy as East Campus enrollments shift.

The ability to mix genders within a community will also make it possible to host one or more Learning Communities. Learning Communities are groups of students with a shared major or focus who are enrolled together in one or more classes and participate in special learning and social activities with faculty and upper division mentors.

The project also will increase the number of beds available on East Campus from 258 to 370, an increase of 112 beds. The anticipated demand for residence hall beds on East Campus is supported by the recent growth in the enrollment of the College of Agricultural Science and Natural Resources. Between 2010 and 2014, CASNR enrollment has grown from 1,776 students to 2,103, a growth of 18.4% in five years. Increasing the resident student population on East Campus will promote activity in the core campus. The location of the residence hall near the new C.Y. Thompson Learning Commons and the East Campus Union will promote synergy in this part of campus.



The University as a whole is expected to experience continued growth and it is anticipated that the additional beds on East Campus will not have an impact on City Campus occupancy rates. Undergraduate enrollment is expected to increase from 19,979 in Fall 2014 to 24,960 in Fall 2019, an increase of 4,981 or 24.9%. For academic year 2013-14, City Campus occupancy averaged 94%, and for fall 2014, the anticipated increase in contracts necessitated the re-opening of a portion of Pound Residence Hall, which was to have been out of service beginning Fall 2014.

**b. Alternatives considered (where applicable)**

One alternative considered was to demolish Burr and Fedde Halls without replacement. Due to CASNR enrollment growth the last several years, as well as survey results indicating strong student demand in updated student housing on East Campus, it was not practical to demolish Burr and Fedde Halls without replacement. In addition, the loss of housing capacity at Burr and Fedde Halls would increase pressure on City Campus residence halls which are close to maximum capacity for 2014-15.

The second alternative to the project is to renovate Burr and Fedde Halls and continue to use them for student housing on East Campus.

University Housing studied this alternate in an April 2011 study prepared by Bahr Vermeer and Haecker entitled "Critical Measure Renovations/Repairs for Continued Quality Building Life of 10 Years". This study estimated \$6.6M project cost for necessary repairs and renovations to extend the life of Burr and Fedde for another 10 years. Inflated to 2017 dollars, the cost would be between \$7 and \$8M. The \$7-8M project cost is not justified to realize another ten years of useful life. In addition, these facilities do not provide the type of housing desired by current students and cited as a preference by East Campus students in a survey conducted in November/December 2012.

Two alternatives considered are replacement of the buildings on the existing site or at another site on campus. Using the existing site would require the demolition of the existing buildings which would mean the loss of 258 beds for at least two academic years while the new facility was under construction.

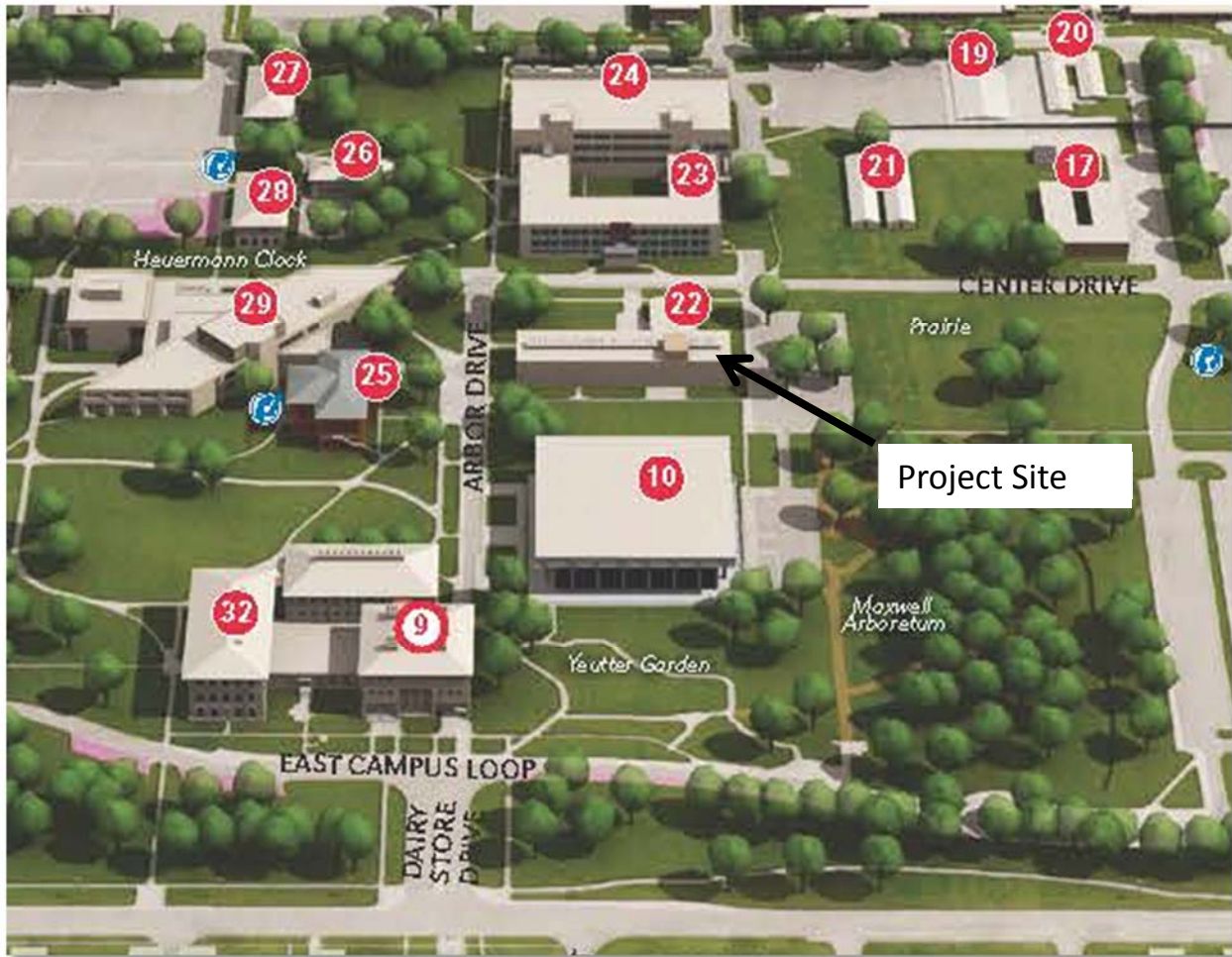
The two sites considered were the site of the Burr and Fedde Halls and the site

of the existing Biochemistry Building. The Biochemistry Building is designated as a building site on *Plan Big - UNL Campus and Landscape Master Plan*. The site of the existing Biochemistry Building was selected for the following reasons:

- It is near the center of campus.
- It is adjacent to the East Campus Union where the students will receive meal service.
- The building has been targeted for demolition since the 1998 Campus Master Plan.

**3. Location and Site Considerations**

- a. **County**  
Lancaster
- b. **Town or campus**  
University of Nebraska-Lincoln East Campus
- c. **Proposed site**



- 9. Food Science Complex
- 10. CY Thompson Library
- 17. Teaching Greenhouse
- 21. Forage Research Lab
- 22. Biochemistry Lab
- 23. Keim Hall
- 24. Plant Sciences

- 25. Miller Hall
- 26. Kiesselbach Research Lab
- 27. Water Sciences Lab
- 28. Forestry Hall
- 29. East Campus Union
- 32. Filley Hall

**d. Statewide building inventory (not required of new buildings)**

Not applicable

**e. Influence of project on existing site conditions**

(1) Relationship to neighbors and environment

The project is east of the East Campus Union where meal service will be provided to the residents who are on a meal plan. Directly south is the C.Y. Thompson Learning Commons, the academic hub of the campus, which will provide space for study and participatory learning. Located in the core of campus, it will also be near academic buildings such as Keim Hall, Plant Sciences Hall, Water Science Laboratory, Animal Science Complex, the Food Industry Complex and Filley Hall.

The site is environmentally sensitive and is adjacent to both the Prairie to the east, Evasco Garden to the northeast, and the Maxwell Arboretum to the south. These areas are not only significant visitor attractions but critical academic, extension, and community outreach resources. Building and site design will need to thoughtfully address these adjacencies.

Due to its setting, the building will have no “back door” and must be attractive and inviting from all four sides. Service functions must be sensitively placed and screened from view where possible.

(2) Utilities

The site is served by existing utilities. Heat and supplemental cooling will be provided by use of a hybrid heat pump system connected to the East Campus chilled water return piping system.

The building must be sited without infringing on the existing storm sewer lines on the east side of Biochemistry Hall and must also avoid the steam tunnel to the south and the west. Sanitary sewers and water lines will be relocated as part of the project and a new switch and transformer will be installed.

(3) Parking and circulation

Residents of the new facility will park in the lots north of the College of Dentistry which has some excess capacity at this time. Depending on other future construction at East Campus, additional parking may be constructed in the same area at the current location of basketball and handball courts. Service and ADA parking will be available on site.

(4) Future expansion

There are no plans for future expansion of the residence hall at this time.

(5) Site plantings

Due to the building siting requirements noted in the East Campus Master Plan, as well as the building footprint required to accommodate the desired number of beds, it is anticipated that it will not be possible to conserve most of the trees and other foliage on the site. New landscape plantings will be

included to complement the anticipated plaza area on the northwest corner of the site as well as other appropriate planting locations.

#### 4. Comprehensive Plan Compliance

##### a. University of Nebraska Strategic Framework

Investing in Nebraska's Future: Strategic Framework 2010-2013 includes the following objectives:

1b. Increase the percentage of Nebraska high school graduates (the state "college going rate") who enroll at and graduate from the university.

ii. Increase each campus's undergraduate six year graduation rate, with goal of exceeding the average of its peer institutions.

6.b Support the development of a sustainable university environment.

iii. Campuses shall pursue energy efficiency

This project supports objective 1b in that attractive housing options for new freshman students is a factor as students decide where to attend college. This project supports objective 1.b. (ii) because living in residence halls is correlated with higher grades and graduation rates.

This project supports 6.b.iii energy efficiency through the use of an internal heat pump loop tempered by returned Campus chilled water to provide heating and cooling to the facility.

##### b. UNL Campus Master Plan

*Plan Big - UNL Campus and Landscape Master Plan* states, "The fundamental principle for growth on each campus is to concentrate activity in the core. Concentrating development helps to enable interaction and interdisciplinary collaboration, allow efficient infrastructure investments, and protect land for open space activities. ... The existing pattern of development on East Campus isolates buildings and does not encourage interaction. Future sites on East Campus have been sited to create clusters of buildings with appropriate relationships among them with the intent of encouraging collaboration."

With its location adjacent to the East Campus Union and the proposed C.Y. Thompson Learning Commons, the East Campus Residence Hall will help concentrate activities in the core of East Campus and encourage social interaction in the Union and academic collaboration in the Learning Commons.

The siting and design of the project will comply with the recommendations of the *Plan Big - UNL Campus Architectural and Landscape Guidelines* for Site 41: Union Quadrangle Northeast on East Campus

##### c. Statewide Comprehensive Capital Facilities Plan

The Statewide Facilities Plan is Chapter Six of the *Comprehensive Statewide Plan for Postsecondary Education in Nebraska*. This plan includes the following goals:

*"Nebraskans will advocate a physical environment for each of the state's*



*postsecondary institutions that: supports its role and mission; is well-utilized and effectively accommodates space needs; is safe, accessible, cost effective, and well maintained; and is sufficiently flexible to adapt to future changes in programs and technologies.”*

## 5. Analysis of Existing Facilities

### a. Functions/purpose of existing programs as they relate to the proposed project

The existing program is residence hall services. They are primarily provided in the traditional style with community restrooms and showers.

### b. Square footage of existing residence hall:

Burr Hall: 52,165 gsf

Fedde Hall: 17,923 gsf

### c. Utilization of existing space by facility, room, and/or function (whichever is applicable)

EXISTING SPACE IN BURR and FEDDE RESIDENCE HALL		
Space Description	Room Use Code	Existng NASF
Classroom	200	353
<b>TOTAL 200 CATEGORY</b>		<b>353</b>
Office - Professional & Admin Staff	310	1,368
Office -Service	315	56
<b>TOTAL 300 CATEGORY</b>		<b>1,424</b>
Study Facilities	400	1,358
<b>CATEGORY 400 TOTAL</b>		<b>1,358</b>
Food Facility Service	635	158
Public Lounge	650	2,226
<b>CATEGORY 600 TOTAL</b>		<b>2,384</b>
Shop	720	769
<b>CATEGORY 700 TOTAL</b>		<b>769</b>
Sleep/Study w/o Toilet Bath	910	27,557
Toilet or Bath	915	3,024
Student Support Space	935	4,653
Apartment	950	535
<b>CATEGORY 900 TOTAL</b>		<b>35,769</b>
<b>TOTAL EXISTING SPACE</b>		<b>42,057</b>

### d. Physical deficiencies

The physical deficiencies are described in the Burr and Fedde Halls Critical Measure Renovations/Repairs report. Critical measures are defined as certain major repairs, updates and renovations that will extend the life of the building by at least ten years. Examples of the critical measures listed in this study include;

- Replacement of residence room windows.
- Replacement of the Burr Hall roof.
- Remove existing shower construction and replace with acrylic modular shower units.

- Addition of an elevator at Burr Hall and upgrade of the Fedde Hall elevator to meet code requirements.
- Install new fire sprinkler system.
- Install new fire water service entrance.
- Replace the current heating, ventilation and air conditioning system (air conditioning is currently provided by window units).
- Add new exterior lighting on public ways.
- Relocate transformer to an outdoor location.
- Provide emergency lighting with battery backup.
- Replace main service panel and increase size to allow for building cooling.
- Provide lighting controls to meet the new energy code.
- Provide hard wired smoke detectors.
- Replace fire alarm system.
- Provide for ADA compliant restroom/shower room in both west wing and east wing.
- Repair building envelope and exterior features such as stair railings.

**e. Programmatic deficiencies**

The critical measures do not include desirable student amenities such as more privacy in the bathroom shower areas and the addition of floor lounges and study rooms. Nor do they include the types of improvements that could be added with new construction such as larger bedrooms, community space and the amenities of apartment living consistent with new construction on City Campus. New construction also offers the ability to increase capacity to accommodate higher CASNR enrollments.

**f. Replacement cost of existing building**

According to the June 30, 2013 University of Nebraska Facilities Management Information Report, the replacement value of Burr Hall was \$9,499,950 and the replacement value of Fedde Hall was \$3,220,322.

**6. Facility Requirements and the Impact of the Proposed Project**

**a. Functions/purpose of the proposed program**

(1) Activity identification and analysis:

- Student resident rooms
- Community space (lounges, study rooms)
- Support (mail room, laundry, front desk)
- Office
- Storage
- Recreation

(2) Projected occupancy/use levels

- Describe/justify projected enrollments/occupancy  
The following table demonstrates anticipated average occupancy levels of all residence halls, including East Campus Housing accounting for changes in capacity and occupancy when Burr, Fedde and Pound Halls close and the New East Campus Residence Hall opens in 2017/18.

	2015/16	2016/17	2017/18	2018/19
Avg Occ All Halls	6614	6664	6689	6689
Capacity	7295	7295	6940	6940
Available	681	631	251	251
Average Occupancy	90.70%	91.40%	96.40%	96.40%
Total Additional Students	100	50	25	0

### Anticipated occupancy for East Campus Housing Only

	2015/16	2016/17	2017/18	2018/19
Average Trad Style Occ	168	168	220	220
Average Apt-Style Occ	0	0	120	120
Avg Total Occupancy	168	168	342	342
Capacity	258	258	360	360
Available	90	90	18	18
Average Occupancy	65.10%	65.10%	95.00%	95.00%
Total Additional Students	0	0	174	0

#### Capacity Change Notes:

- Capacity for 15/16 and 16/17 includes 457 beds in Pound Hall, which will be demolished in the future.
- Capacity for 17/18 and onward includes addition of 360 new East Campus Housing beds (excludes RA beds), elimination of 258 beds at Burr and Fedde Halls and elimination of 457 beds in Pound Hall.

The above tables reflect the expected occupancy increases from fall 2015 through fall 2018, when the new facility at East Campus will open. It is expected that East Campus occupancy will increase from the current average of 168 students to 342 each year, based on the 2012 Anderson Strickler LLC study as well as Housing's past experience in dramatically increased demand when new or renovated housing is available.

#### b. Space requirements

- (1) Square footage by individual areas and/or functions

<b>UNIVERSITY OF NEBRASKA - EAST CAMPUS RESIDENCE CENTER PROGRAM</b>						
<b>Program Component</b>	<b>Use Code</b>	<b>#</b>	<b>Beds</b>	<b>NSF</b>	<b>Total NSF</b>	
<b>Residential Units - Pod Style</b>						
Single Occupant Room	910	33	33	131	4,323	
Single Occupant Room - Accessible	910	3	3	160	480	
Single Occupant Room - RA	910	6	6	151	906	
Double Occupant Room	910	96	192	212	20,352	
Double Occupant Room - Accessible	910	3	6	243	729	
<b>Total</b>			<b>240</b>		<b>26,790</b>	
<b>Residential Community Spaces - Pod Style</b>						
Studies - Small - 2 per community	400	12		150	1,800	
Community Living Space - 1 per community	650	6		450	2,700	
Kitchen/ Kitchen Storage - 1 per community	630	6		200	1,200	
Bathrooms - 3 sets - 3 per community	915	18		500	9,000	
<b>Total</b>					<b>14,700</b>	
<b>Residential Units - Apartment Style</b>						
Single Occupant Apartment - 1 Bath	950	2	2	345	690	
Single Occupant Apartment - 1 Bath - ADA	950	2	2	404	808	
Single RA Studio Apartment - 1 Bath	950	4	4	404	1,616	
Two Bedroom Apartment - 1 Bath	950	7	14	672	4,704	
Two Bedroom Apartment - 1 Bath - ADA	950	2	4	722	1,444	
Four Bedroom Apartment - 2 Bath	950	22	88	1155	25,410	
Four Bedroom Apartment - 1+1 Bath - ADA	950	4	16	1205	4,820	
RD Apartment - 2 BR/ 1 Bath - Laundry	950	1		928	928	
<b>Total</b>			<b>130</b>		<b>40,420</b>	
<b>Residential Community Spaces - Apartments</b>						
Studies - Small - 2 per floor	400	8		150	1,200	
<b>Residential Floor Spaces</b>						
Lounges	650	4		450	1,800	
Laundry Rooms (4 washers/6 dryers)	935	4		230	920	
Unisex Bathrooms - 1 occupant - 1 per floor	915	4		75	300	
<b>Total</b>					<b>3,020</b>	
<b>Residential Building Spaces</b>						
Entry Lobby	610	1		600	600	
Conference Room - 20 Occupants	350	1		600	600	
Multipurpose Room	935	1		2,000	2,000	
Catering Kitchen	630	1		200	200	
AV Storage	780	1		200	200	
Game Room	650	1		800	800	
ATM/ADM Space	660	1		50	50	
Vending	660	1		50	50	
<b>Total</b>					<b>4,500</b>	

<b>Residential Center Offices &amp; Auxiliary Spaces</b>				
Front Desk	610	1	180	180
Front Desk Storage	780	1	20	20
Mailroom	315	1	160	160
Facility Mngr/RDSL/ADSL/SL Assist Offices	310	4	140	560
Open Office	310	1	250	250
Student Gov Office	310	1	160	160
Package Storage Room (mail, supplies)	315	1	300	300
RD Workroom/Storage	315	1	250	250
RD Storage - Personel	315	1	30	30
<b>Total</b>				<b>1,910</b>
<b>Residential Center Maintenance Spaces</b>				
Maintenance Shop	720	1	1,600	1,600
Maintenance Offices	310	1	140	140
<b>Total</b>				<b>1,740</b>
<b>Net Assignable Square Feet</b>		<b>370</b>		<b>94,280</b>
<b>Non-Assignable Spaces</b>				
Data/Telcom/CCTV Rooms (1 or 2 per floor)	XXX	8	120	960
Custodial Wkrm (Breakroom, RR, lockers)	XXX	1	400	400
Custodial Equipment Storeroom	XXX	1	150	150
Bldg Custodial Storeroom	XXX	1	450	450
Floor Custodial/Storage	XXX	8	84	672
Linen Storage	XXX	1	200	200
Public Restrooms (2 occupant)	XXX	2	130	260
Mechanical/Electrical Room	YYY	1	2,000	2,000
Trash Compactor Room	XXX	1	600	600
Recycling/Trash Chute	XXX	4	100	400
Generator/ Fluid Cooler Room	YYY	1	1,000	1,000
Lawn Equipment	XXX	1	200	200
<b>Total</b>				<b>7,292</b>
<b>Net Assignable Building Area</b>		<b>370</b>		<b>101,572</b>
<b>Efficiency Factor</b>			<b>70%</b>	<b>43,531</b>
<b>Total Building Area</b>				<b>145,103</b>
<b>GSF per Bed</b>				<b>392</b>

(2) Basis for square footage/planning parameters  
The space assignments are based on widely used industry standards for modern residence halls and similar facilities in other UNL residence halls.

(3) Square footage difference between existing and proposed areas

COMPARISON OF EXISTING AND PROPOSED SPACE				
Space Description	Room Use Code	Existng NASF	Proposed NASF	Difference
Classroom	200	353	-	(353)
<b>TOTAL 200 CATEGORY</b>		<b>353</b>	<b>-</b>	<b>(353)</b>
Office - Professional & Admin Staff	310	1,368	1,110	(258)
Office -Service	315	56	740	684
Conference Room	350	-	600	600
<b>TOTAL 300 CATEGORY</b>		<b>1,424</b>	<b>2,450</b>	<b>1,026</b>
Study Facilities	400	1,358	3,000	1,642
<b>CATEGORY 400 TOTAL</b>		<b>1,358</b>	<b>3,000</b>	<b>1,642</b>
Assembly	610	-	780	780
Food Facility	630	-	1,400	1,400
Food Facility Service	635	158	-	(158)
Public Lounge	650	2,226	5,300	3,074
Merchandising	660	-	100	100
<b>CATEGORY 600 TOTAL</b>		<b>2,384</b>	<b>7,580</b>	<b>5,196</b>
Shop	720	769	1,600	831
Storage	780		220	220
<b>CATEGORY 700 TOTAL</b>		<b>769</b>	<b>1,820</b>	<b>1,051</b>
Sleep/Study w/o Toilet Bath	910	27,557	26,790	(767)
Toilet or Bath	915	3,024	9,300	6,276
Student Support Space	935	4,653	2,920	(1,733)
Apartment	950	535	40,420	39,885
<b>CATEGORY 900 TOTAL</b>		<b>35,769</b>	<b>79,430</b>	<b>43,661</b>
<b>TOTAL EXISTING SPACE</b>		<b>42,057</b>	<b>94,280</b>	<b>52,223</b>

**c. Impact of the proposed project on existing space**

- (1) Reutilization and function(s)  
Not applicable
- (2) Demolition  
Demolition of Burr and Fedde Halls will occur after the conclusion of the spring 2016/17 semester. Demolition costs are included in the budget.
- (3) Renovation  
Not applicable

**7. Equipment Requirements**

**a. List of available equipment for reuse (if applicable)**

Not applicable

**b. Additional equipment (if applicable)**

- (1) Fixed equipment  
The cost of fixed equipment is included in the construction cost.

- (2) Moveable equipment  
The budget provides \$1,888,000 for moveable and non-capital equipment which includes room furniture for all student rooms (bed, desk, dresser, and chair) and all common spaces. A specific list of equipment to be purchased for the project will be developed during the design phase of the project.
- (3) Special and Technical equipment  
Not applicable

## 8. Special Design Considerations

### a. Construction Type

The project will be Concrete Masonry Unit bearing walls, precast concrete plank floors and long-span light gauge steel truss roof construction. Large interior spaces will be framed using steel columns to allow open areas. The building will be International Building Code-2012 compliant, R2 Occupancy, one-hour fire rated construction except shafts and stairways two-hour and corridors one-half hour, fully fire sprinkled. The interior corridor will be used as storm shelter protection. The building foundation system will be augured, cast-in-place (ACIP) deep foundation piles based on the Geotechnical Engineering Report of July, 2014. Vertical transportation will be monolith elevators. Interior finishes will be similar to recently constructed University Suites and Eastside Suites.

Low impact design strategies will be incorporated for outdoor areas to address both water quality and quantity issues with priority to water quantity. Areas to be assessed for low impact design strategies include parking lots, patios, outdoor plazas, pedestrian pathways, and other impervious areas.

### b. Heating and cooling systems

The primary HVAC (heating, ventilation and air conditioning) system will be water source heat pumps connected to the East Campus chilled water return piping system. The heat pump loop will receive supplemental energy during winter from a natural gas boiler.

### c. Plumbing system

Domestic hot water for the individual apartments and the traditional wings will be provided by electric storage heaters. Cold water to the heaters will be conditioned by a duplex softener in the mechanical room. Primary utilities will be an extension of the East Campus systems. The building will not use campus steam.

### d. Fire sprinkler system

The building will be 100% fire sprinkled with standpipes in the stairwells.

### e. Electrical system

Building power will be the East Campus grid and service will have an exterior pad-mount transformer. A natural gas generator will provide emergency backup. Lighting type will be LED and T8/CFL. The building will have a UNL-Underwriters Laboratory compliant addressable fire alarm system.

### f. Life Safety/ADA

The project will conform to the requirements of the Americans with Disabilities Act with respect to accessible parking and the number of accessible units. The project will conform to the requirements of the Fire/Life Safety Code, including manual and automatic fire detection and alarm systems.

**g. Security**

Security/card access shall be provided and will be connected to the University security system. Video surveillance will also be provided. Outdoor lighting will be designed to enhance security.

**h. Historic or architectural significance**

Not applicable.

**i. Artwork (for applicable projects)**

Not applicable.

**j. Phasing**

The project will be completed in one phase.

**k. Future expansion**

There are no plans for future expansion on this site.

**9. Project Budget and Fiscal Impact**

**a. Cost estimates criteria**

(1) Identify recognized standards, comparisons, and sources used to develop the estimated cost.

The estimate was prepared by Building Cost Consultants, Inc. a professional cost estimating firm, using costs for similar building constructed in the regions. Costs for building systems are comparable to other new residence halls on the UNL campus.

(2) Identify the year and month on which the estimates are made and the inflation factors used

The estimates assume 4% inflation based to the midpoint of construction (July 2016).

(3) Gross and net square feet

Gross square feet	145,103	gsf
Net square feet	94,280	nsf

(4) Total project cost per gross square foot \$258

(5) Construction cost per gross square foot \$217

**b. Total project cost** \$37,508,000

**c. Construction cost** \$31,542,000

**d. Non-construction cost** \$5,966,000



**Probable Project Costs****CONSTRUCTION COSTS**

<b><u>External Services</u></b>	General Construction Contractor	\$27,071,000
	Other Construction Contract(s)*	\$22,000
	Fixed Equipment (Installed by GC)	\$0
	Sitework/Demolition*	\$110,000
	Utilities Contractor(s) and/or Services	\$318,000
	Environmental Issues (i.e., asbestos abatement, etc.)	\$1,863,000
	Parking/Drives , Roads, & Walks	\$11,000
	Carpet*	\$0
	Signage	\$55,000
	Audio Visual Telecommunication	\$0
<b><u>Internal Services</u></b>	Energy Management Control System	\$0
	Card Access System	\$83,000
	Fire Alarm System	\$5,000
	Security System	\$10,000
	Other UNL Services	\$0
	Utilities	\$0
	Keying of Doors	\$7,000
	Landscaping	\$33,000
	Telecommunications	\$461,000
	Fixed Equipment (Purchased/Installed by UNL)	\$0
	Construction Contingency	\$1,493,000
	<b>Subtotal - Construction Costs</b>	<b>\$31,542,000</b>

**NON-CONSTRUCTION COSTS**

<b><u>Design and Project Management</u></b>	Planning & Program Statement	\$502,000
	A/E Basic Services	\$1,800,000
	A/E Additional Services	\$90,000
	A/E Reimbursable Expenses	\$18,000
	Project Management/Construction Inspection (UNL)	\$474,000
	Other Specialty Consultants	\$494,000
<b><u>Equipment</u></b>	Movable Equipment	\$340,000
	Non Capital Equipment/Supplies	\$1,548,000
	Special & Technical Equipment	\$0
<b><u>Other</u></b>	Land Acquisition	\$0
	Artwork	\$0
	Builder's Risk Insurance	\$31,000
	Moving & Relocation Costs	\$0
	Other Non-Construction Costs	\$115,000
	Code Review and Inspection	\$3,000
	Parking Replace/Lease	\$241,000
	Non-construction Contingency	\$310,000
	<b>Subtotal - Non-construction Costs</b>	<b>\$5,966,000</b>

**TOTAL PROBABLE PROJECT COSTS****\$37,508,000**

\* Installed or provided by other than general construction contractor.

**e. Fiscal Impact based upon first full year of operation**

- (1) Estimated operational and maintenance costs per year  
\$463,000

Operating revenues from room and board charges will provide the operational and maintenance costs.

- (2) Estimated additional programmatic costs per year  
None

- (3) Applicable building renewal charges.  
Not applicable

**10. Funding****a. Total funds required**

\$37,508,000

**b. Project Funding Source**

Cash Funds	\$810,000
Bond Surplus Funds	800,000
Bond Proceeds	<u>35,898,000</u>

Total	<u>\$37,508,000</u>
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**c. Fiscal year expenditures for project duration**

FY 2014/15	\$572,400
FY 2015/16	\$6,374,700
FY 2016/17	\$26,113,500
FY 2017/18	<u>\$4,447,400</u>
Total Expenditures	<u>\$37,508,000</u>

**11. Time Line**

Start Programming	May 21, 2014
Review by Project Review Board	September 30, 2014
BOR approves Program Statement	November 20, 2014
Legislative Committee approval of bonds	December 2014
Start advanced programming	December 2014
Start selection of design/build contractor	April 2015
Start site demolition & utility relocation	May 2015
Execute contract with design-builder and start design	July 2015

Start construction phase	August 2015
Complete construction and start Burr and Fedde Hall demolition	May 2017
Building commissioning & equipment installation	June 2017
Building occupancy and completion of Burr and Fedde Hall demolition	August 2017

## 12. Higher Education Supplement

### a. CCPE Review

CCPE review is not required

### b. Method of contracting

This project will be delivered as a design/build project. This project delivery method is recommended because it provides a single source of project responsibility and communication, reduces administrative burdens, increases efficiencies, and shortens the construction period. Design/Build project delivery has been successfully used on The Courtyards, Harper-Schramm-Smith renovation, Harper Dining Center renovation, Robert E. Knoll Residential Center and the University/Eastside Suites.

Efficiencies gained by using this method of project delivery will allow construction completion in the spring of 2017 with units in service fall semester 2017. In addition, design/build will permit the financing of the project to occur at the same time as for the City Campus Dining project resulting in reduced financing costs and reduced risk of interest rate increases. Using Design-Bid-Build as a project delivery method will delay project completion until August 2018.

TO: The Board of Regents Addendum IX-B-7

Business Affairs

MEETING DATE: November 20, 2014

SUBJECT: Residence Hall Room and Board Rates for Academic Years 2015-16 through 2019-20 at the University of Nebraska-Lincoln

RECOMMENDED ACTION: Approve the Residence Hall Room and Board Rates for Academic Years 2015-16 through 2019-20 for the University of Nebraska-Lincoln (UNL):

<u>Meals/Wk</u>	<u>2015-16</u>	<u>2016-17</u>	<u>2017-18</u>	<u>2018-19</u>	<u>2019-20</u>
7 Day Plan	\$ 10,310	\$ 10,670	\$ 11,044	\$ 11,430	\$ 11,830
5 Day Plan	10,225	10,585	10,959	11,345	11,745

The rates are for double occupancy in traditional renovated halls, which is the most prevalent rate used today. Rates would increase by 3.5% annually for each of the five years from 2015-16 through 2019-20. The Returning Student Discount applies to occupancy in all traditional halls.

PREVIOUS ACTION: January 25, 2013 – The Board of Regents approved a 4.5% annual increase of double-occupancy room and board rates for academic years 2013-14 and 2014-15.

<u>Meals/Wk</u>	<u>2013-14</u>	<u>2014-15</u>
7 Day Plan	\$ 9,532	\$ 9,961 maximum
5 Day Plan	9,447	9,876 maximum

EXPLANATION: A study of the current and projected revenues and expenditures for the operation of the residence halls has been conducted along with anticipated changes in operating income, expenses and projected debt service related to the proposed 17<sup>th</sup> Street Dining Complex and East Campus Housing projects, both planned to open in fall 2017. The proposed annual 3.5% rate increase will generate the income required to cover operations and projected debt service planned through the 2019-20 fiscal year. The proposed rates assume an occupancy increase of 100 average occupants in 2015-16 with 50 and 25 additional average occupants in 2016-17 and 2017-18 respectively, reaching an annual average occupancy level of 96%. Even with the proposed increases, UNL remains competitive among both peer and other Big Ten institutions.

These rates reflect increases in the cost of employee salaries and wages, employee benefits, utilities, raw food costs, materials and supplies, and other operating expenses. These rates also support the debt service required for University Housing renovation and construction projects, including the proposed 17<sup>th</sup> Street Dining Complex and East Campus Housing projects.

Approximately 10% of the students expected to occupy the traditional residence halls next year will be returning students who will experience no rate increase due to the returning student incentive plan adopted in 1993-94. Under the incentive plan, when students move into UNL residence halls, their room and board rates remain constant for each successive academic year unless a significant enhancement is provided.

The above rates are the basic room and board charges for renovated traditional residence halls, to which all other housing rates are then related – 12 month contracts, Husker Hall (room only), suites, and apartments. The percentage increase in rates for these other facilities may be higher or lower than those stated above for the standard plans, depending upon the unique features that call for a special rate and contract. For example, apartment rates will reflect: (1) the actual cost experience for those units, (2) prevailing rates within the community, and (3) a desire to maintain a high occupancy rate.

The proposed increase has been reviewed and recommended for approval by the Business Affairs Committee.

PROJECT COST:	None
SOURCE OF FUNDS:	N/A
SPONSORS:	Juan N. Franco Vice Chancellor for Student Affairs  Christine A. Jackson Vice Chancellor for Business & Finance
RECOMMENDED:	Harvey Perlman, Chancellor University of Nebraska-Lincoln
DATE:	October 29, 2014

TO: The Board of Regents Addendum IX-B-8

Business Affairs

MEETING DATE: November 20, 2014

SUBJECT: Financing of the City Campus 17<sup>th</sup> Street Dining Complex and East Campus Housing Projects at the University of Nebraska-Lincoln

RECOMMENDED ACTION: Approve the attached Resolution (1) adopting a Supplemental Resolution authorizing the issuance of not to exceed \$73,300,000 aggregate principal amount of UNL Student Fees and Facilities Revenue Bonds, Series 2015, (2) authorizing the execution and delivery of a Supplemental Master Indenture and the related Master Note, (3) authorizing the negotiated sale of such Revenue Bonds, approving the Bond Purchase Agreement, the Preliminary Official Statement and related documents, and authorizing the Senior Vice President | CFO to determine interest rates (not to exceed an average of 5%), principal amounts, principal maturities and redemption provisions of such Revenue Bonds, and (4) approving the preparation and use of a Final Official Statement.

PREVIOUS ACTION: None.

EXPLANATION: The Series 2015 UNL Student Facilities Revenue Bonds will finance the construction of the 17<sup>th</sup> Street Dining Complex and the East Campus Housing Projects at the University of Nebraska-Lincoln. These projects were described in program statements found earlier in the Board's agenda.

The issue will have up to a 30 year maturity. Current bond market conditions would provide a true interest cost of 3.9%. Projected revenues received from residents (using rates increases of 3.5%, also discussed earlier in the agenda) gives an annual debt service coverage ratio at the 1.4 times the internal benchmark and exceed the required coverage of 1.15. This project will be a part of the Obligated Group under the Master Trust Indenture, which covenants pledged revenues as defined in the Master Indenture.

Approval of the financing now allows maximum flexibility in marketing the bonds. The issue is anticipated to go to market in the third quarter of 2015.

The underlying program statements and projected rate increases have been reviewed and are recommended for approval by the Business Affairs Committee.

Members of the public and the news media may obtain a copy of the proposed documents in the office of the University Corporation Secretary, 3835 Holdrege Street, Lincoln, Nebraska 68583, between the hours of 8:00 a.m. and 5:00 p.m., Monday through Friday, except University holidays.

PROJECT COST:	East <u>Campus</u>	<u>Dining</u>	Total <u>Issue</u>
Par Amount of Bonds	\$38,700,000	\$34,600,000	\$73,300,000
Less: Debt Service Reserve	(2,287,000)	(2,044,000)	(4,331,000)
Costs of Issuance, rounding	<u>(515,000)</u>	<u>(468,000)</u>	<u>(983,000)</u>
Net Proceeds	35,898,000	32,088,000	67,986,000
Bond Surplus Funds	800,000	1,000,000	1,800,000
Cash Funds	<u>810,000</u>	<u>-</u>	<u>810,000</u>
Total Project Cost	<u>\$37,508,000</u>	<u>\$33,088,000</u>	<u>\$70,596,000</u>

SOURCE OF FUNDS: Student Housing Revenues

SPONSORS: Christine A. Jackson  
Vice Chancellor for Business & Finance

David E. Lechner  
Senior Vice President | CFO

RECOMMENDED: Harvey Perlman, Chancellor  
University of Nebraska-Lincoln

DATE: November 10, 2014

## RESOLUTION

### I.

**BE IT RESOLVED BY THE BOARD OF REGENTS OF THE UNIVERSITY OF NEBRASKA** (the “**Board**”) that the Resolution entitled “A Supplemental Resolution Authorizing the Issuance and Sale of Not to Exceed seventy-three million three hundred thousand dollars (\$73,300,000) University of Nebraska-Lincoln Student Fees and Facilities Revenue Bonds, Series 2015 of The Board of Regents of the University of Nebraska” (the “**Supplemental Resolution**”) (the “**2015 UNL Bonds**”) and made a part hereof by reference is hereby approved, adopted, ratified and affirmed together with such changes, additions, deletions or modifications as the Chair of this Board, University counsel and bond counsel shall approve as being in the best interests of the Board and the University of Nebraska.

### II.

**BE IT FURTHER RESOLVED BY THE BOARD** that (a) the Supplemental Master Indenture Number Thirty-One dated the date determined by the Senior Vice President | CFO on behalf of the Board (the “**Supplemental Indenture**”) between the Board and Wells Fargo Bank, National Association, as successor to National Bank of Commerce Trust and Savings Association, Master Trustee (the “**Master Trustee**”), supplementing the Master Trust Indenture dated as of June 1, 1995 (the “**Master Trust Indenture**”) between the Board and the Master Trustee, which Supplemental Indenture authorizes the execution and delivery of an Obligated Group Direct Obligation Master Note (University of Nebraska-Lincoln 17<sup>th</sup> Steet Dining Complex and East Campus Student Housing Revenue Bonds) bearing such series designation and dated the date determined by the Senior Vice President | CFO on behalf of the Board (the “**Master Note**”) in the principal amount of not to exceed seventy-three million three hundred thousand dollars (\$73,300,000) and (b) the Master Note in the form attached to the Supplemental Indenture, are hereby approved, adopted, ratified and affirmed together with such changes, additions, deletions or modifications as the Chair of this Board, University counsel and bond counsel shall approve as being in the best interests of the Board and the University of Nebraska.



### III.

**BE IT FURTHER RESOLVED BY THE BOARD** that the sale of not to exceed seventy-three million three hundred thousand dollars (\$73,300,000) University of Nebraska-Lincoln Student Fees and Facilities Revenue Bonds of The Board of Regents of the University of Nebraska (the “**UNL Student Fees and Facilities Bonds**”) authorized by the Supplemental Resolution shall be sold by negotiated sale at an average interest rate not to exceed five percent (5%) to Ameritas Investment Corp. pursuant to a Bond Purchase Agreement dated the date determined by the Senior Vice President | CFO on behalf of the Board, which Bond Purchase Agreement is hereby adopted, ratified, affirmed and approved, together with such changes or modifications as the Chair of this Board, University counsel and bond counsel shall approve as being in the best interests of the Board and the University of Nebraska. The Senior Vice President | CFO, on behalf of the Board, is hereby authorized and directed to approve the principal amount of UNL Student Fees and Facilities Bonds to be issued and the principal maturities, interest rates and redemption provisions thereof and to take all necessary actions and execute all necessary documents to effect the sale of the UNL Student Fees and Facilities Bonds.

### IV.

**BE IT FURTHER RESOLVED BY THE BOARD** that the Preliminary Official Statement of the Board with respect to the UNL Student Fees and Facilities Bonds, dated the date determined by the Senior Vice President | CFO on behalf of the Board, together with such changes, additions, deletions or modifications as the Chair of the Board, University counsel and bond counsel shall approve as being in the best interests of the Board and the University of Nebraska, and the final Official Statement to be dated the date of the sale of the UNL Student Fees and Facilities Bonds, which final Official Statement shall include the terms of the UNL Student Fees and Facilities Bonds, are hereby approved and authorized for delivery to the purchaser of the UNL Student Fees and Facilities Bonds.

### V.

**BE IT FURTHER RESOLVED BY THE BOARD** that a Continuing Disclosure Undertaking dated the date determined by the Senior Vice President | CFO on behalf of the Board to satisfy the

requirements of Rule 15c2-12 of the Securities and Exchange Commission with respect to the UNL Student Fees and Facilities Bonds, and (b) the Tax Compliance Agreement dated the date determined by the Senior Vice President | CFO on behalf of the Board by and between the Board and the Bond Fund Trustee to satisfy the requirements of Internal Revenue Code of 1986, as amended, and the applicable regulations thereunder with respect to the UNL Student Fees and Facilities Revenue Bonds are each hereby approved, adopted, ratified and affirmed together with such changes, additions, deletions or modifications and the Chair of this Board, University counsel and bond counsel shall approve as being in the best interests of the University of Nebraska.

## **VI.**

**BE IT FURTHER RESOLVED BY THE BOARD** that the members and officers of this Board and the officials of the University of Nebraska, or any of them, be, and they hereby are, and each of them hereby is, authorized and directed to take any and all action including the execution of all papers, certificates, receipts and documents, they or any of them may deem necessary or desirable to effectuate, in accordance with the terms of the Supplemental Resolution pertaining thereto adopted at this meeting, the delivery and payment for the UNL Student Fees and Facilities Bonds, and the execution and delivery of the Supplemental Indenture and the Master Note.

## **VII.**

**BE IT FURTHER RESOLVED BY THE BOARD** that all actions heretofore taken for or on behalf of, or in the name of the Board, by any of the members or officers thereof or by any officers of the University of Nebraska with respect to the authorization or offering for sale of UNL Student Fees and Facilities Bonds are hereby validated, ratified and confirmed.

TO: The Board of Regents Addendum IX-B-9

Business Affairs

MEETING DATE: November 20, 2014

SUBJECT: Annual housing rate increases for the upcoming three years (2015-16 through 2017-18) at the University of Nebraska at Omaha

RECOMMENDED ACTION: Approve an up to 3.4% annual average rate increase for student housing rates at Scott Court, Scott Village, Maverick Village and University Village for the 2015-16, 2016-17 and 2017-18 Academic Years at the University of Nebraska at Omaha.

PREVIOUS ACTION: January 24, 2014 – The Board of Regents approved the room rates for Scott Court, Scott Village, Maverick Village and University Village for the 2014-15 Academic Year.

2014-15 Room Rates:

	<b>Housing Complex</b>			
<b>Payment Plan</b>	<b>Scott Court</b>	<b>Scott Village</b>	<b>Maverick Village</b>	<b>University Village</b>
Monthly (Annualized)	\$6,780	\$6,420	\$7,020	\$6,660
Semi-Annual (Annualized)	6,660	6,300	6,840	6,480
Annual	6,540	6,180	6,660	6,300
9 Month	5,600	N/A	N/A	5,265

EXPLANATION: These rate increases reflect anticipated increases in cost of employee salaries and wages, employee benefits, utilities, materials, supplies and other operating expenses.

Planned increases of up to 3.4% will enable UNO Student Housing revenue bonds to meet University debt service coverage expectations and provide a slight cushion to build reserves for future housing projects.

The proposed increases have been reviewed and recommended for approval by the Business Affairs Committee.

PROJECT COST: N/A

SOURCE OF FUNDS: N/A

SPONSORS: B.J. Reed  
Senior Vice Chancellor for Academic & Student Affairs

William E. Conley  
Vice Chancellor for Business and Finance

RECOMMENDED: John E. Christensen, Chancellor  
University of Nebraska at Omaha

DATE: November 3, 2014

TO: The Board of Regents Addendum IX-B-10

Business Affairs

MEETING DATE: November 20, 2014

SUBJECT: Purchase of Real Property at 6801 Mercy Road, Omaha, NE from the University of Nebraska Foundation

RECOMMENDED ACTION: Authorize the President, in consultation with the Chair of the Board of Regents, to complete the transfer of real estate at 6801 Mercy Road, Omaha, NE from the University of Nebraska Foundation to the University of Nebraska for university purposes.

PREVIOUS ACTION: None

EXPLANATION: The 6801 Mercy Road property is adjacent to UNO's Spring Street (Chili Greens) property. An easement to the east of the 6801 Mercy Road property provides access to Chili Greens from the north. The location is ideal for further development of the UNO campus. Due to the foresight of the University of Nebraska Foundation (Foundation) and Aksarben Future Trust (AFT) this property is now available to UNO for the planned construction of a Center for Excellence in Education.

The Foundation together with AFT acquired sixty percent and forty percent interests respectively in the 6801 Mercy Road property on March 12, 2012. The acquisition cost and subsequent demolition and site costs were \$2 million, split \$1.2 million Foundation and \$800,000 AFT. The Foundation plans to exercise their option to acquire the AFT interest subject to the Board of Regents approval of this transfer to the University via a purchase agreement in a form to be approved by the General Counsel and referring to this agenda item as authority for compliance with Regents Policy.

The Foundation has agreed to transfer the property to the University at cost (\$2 million) plus calculated carrying costs of \$40,000.

The attached Report on Need for Acquisition provides additional information on the property as well as maps and the legal description.

The purchase has been reviewed and recommended for approval by the Business Affairs Committee.

PROJECT COST: \$2,040,000

SOURCE OF FUNDS: Cash Funds

SPONSORS:

William E. Conley  
Vice Chancellor for Business and Finance

Joel D. Pedersen  
Vice President and General Counsel

RECOMMENDED:

John E. Christensen, Chancellor  
University of Nebraska at Omaha

DATE:

October 29, 2014



Date: September 15, 2014

To: James Linder, President

From: Bill Conley, Vice Chancellor for Business and Finance

Re: **REPORT ON NEED FOR ACQUISITION --**

Purchase of 4.87 acres adjacent to UNO's Center Street property at 6801 Mercy Road, Douglas County, Nebraska from the University of Nebraska Foundation.

Pursuant to Regent Policy 6.2.3(4) (Acquisitions of Real Property valued greater than \$250,000.00) the University of Nebraska at Omaha plans to acquire the real property located at 6801 Mercy Road, Douglas County, Nebraska. The purchase price of Two Million Forty thousand and No/100 dollars (\$2,040,000), is the agreed upon price based upon the cost of the property, including carrying cost, by the seller (the University of Nebraska Foundation).

Pursuant to RP 6.2.3(4), the following information provides the verification of the need for this acquisition:

1. Justification of Need. The 6801 Mercy Road property is adjacent to UNO's Spring Street (Chili Greens) property. An easement to the east of the 6801 Mercy Road property provides access to Chili Greens from the north. The location is ideal for further development of the UNO campus. Due to the foresight of the University of Nebraska Foundation (Foundation) and Aksarben Future Trust (AFT) this property is now available to UNO for the planned construction of a Center for Excellence in Education to house the UNO Early Childhood Education Center, shared classrooms and instructional space for the Buffett Early Childhood Institute, UNO College of Education and other educational organizations and rental space for Metropolitan Community College and the Avenue Scholars Foundation.
2. Legal Description. See attached legal description.
3. General Descriptions of any Buildings. The property was a former location for an industrial lift company. All buildings have been removed and the land is currently unimproved (grass).
4. Land Use. The property is zoned as commercial.

5. Estimated Value. On March 12, 2012 Foundation together with AFT acquired sixty percent and forty percent interests respectively in the 6801 Mercy Road property. The acquisition cost was \$1,600,000 for the land and \$400,000 of costs to demolish the buildings and other site costs. The Foundation provided \$1,200,000 and AFT provided \$800,000. The Foundation plans to exercise their option to acquire the AFT interest subject to the Board of Regents approval of the subsequent transfer to the University.

The Foundation has proposed selling the property at cost (\$2 million) plus calculated carrying cost of \$40,000 to the Board of Regents.

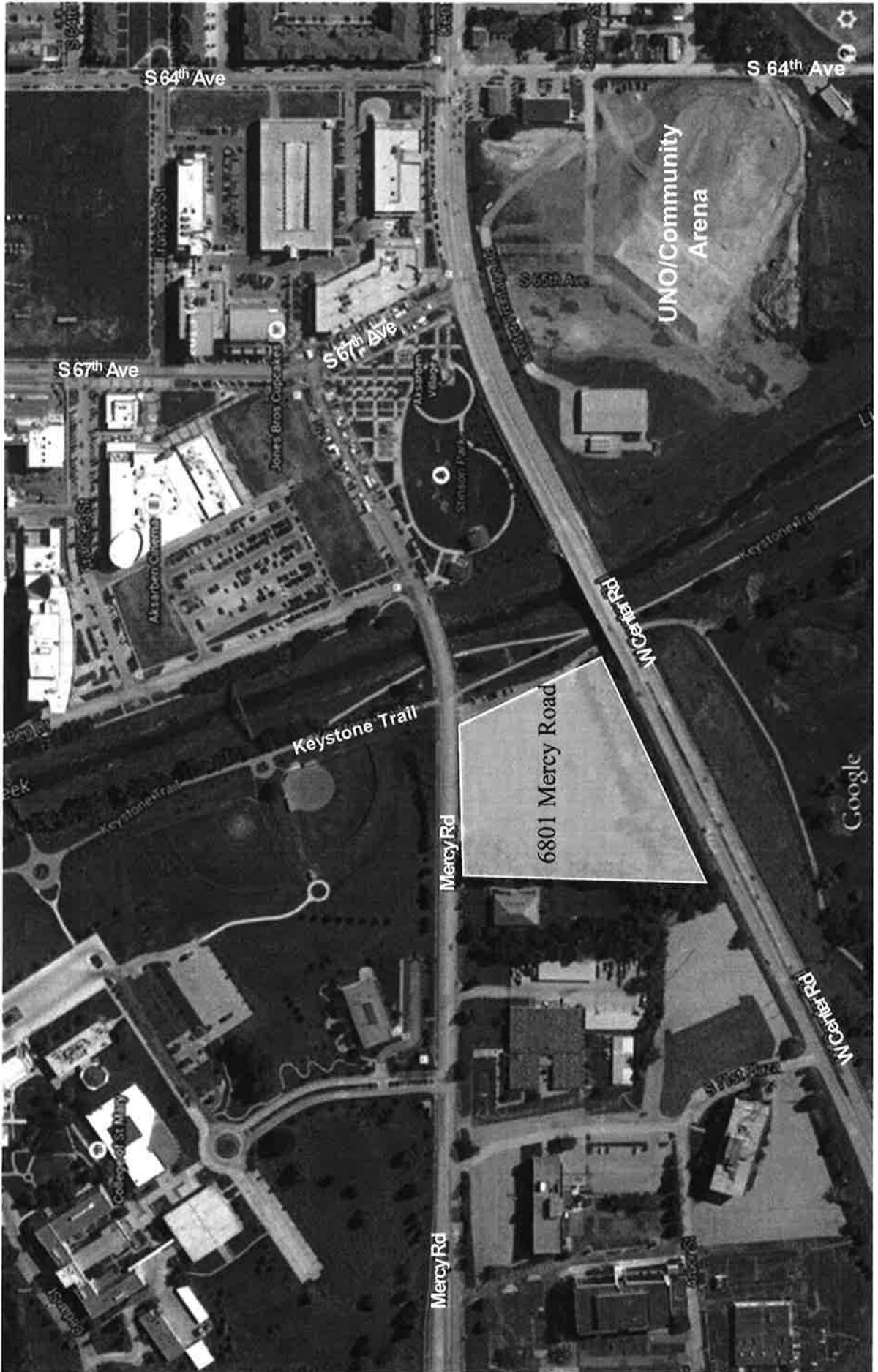
6. Environmental Assessment. A Phase I Environmental Site Assessment report has been ordered. This assessment will be completed before this purchase request is advanced to the Board of Regents for approval.
7. Impact on Master Plan. The purchase of this land and development of the Center for Excellence in Education was contemplated in the campus facilities master plan (2013) and fits the mission of the University.

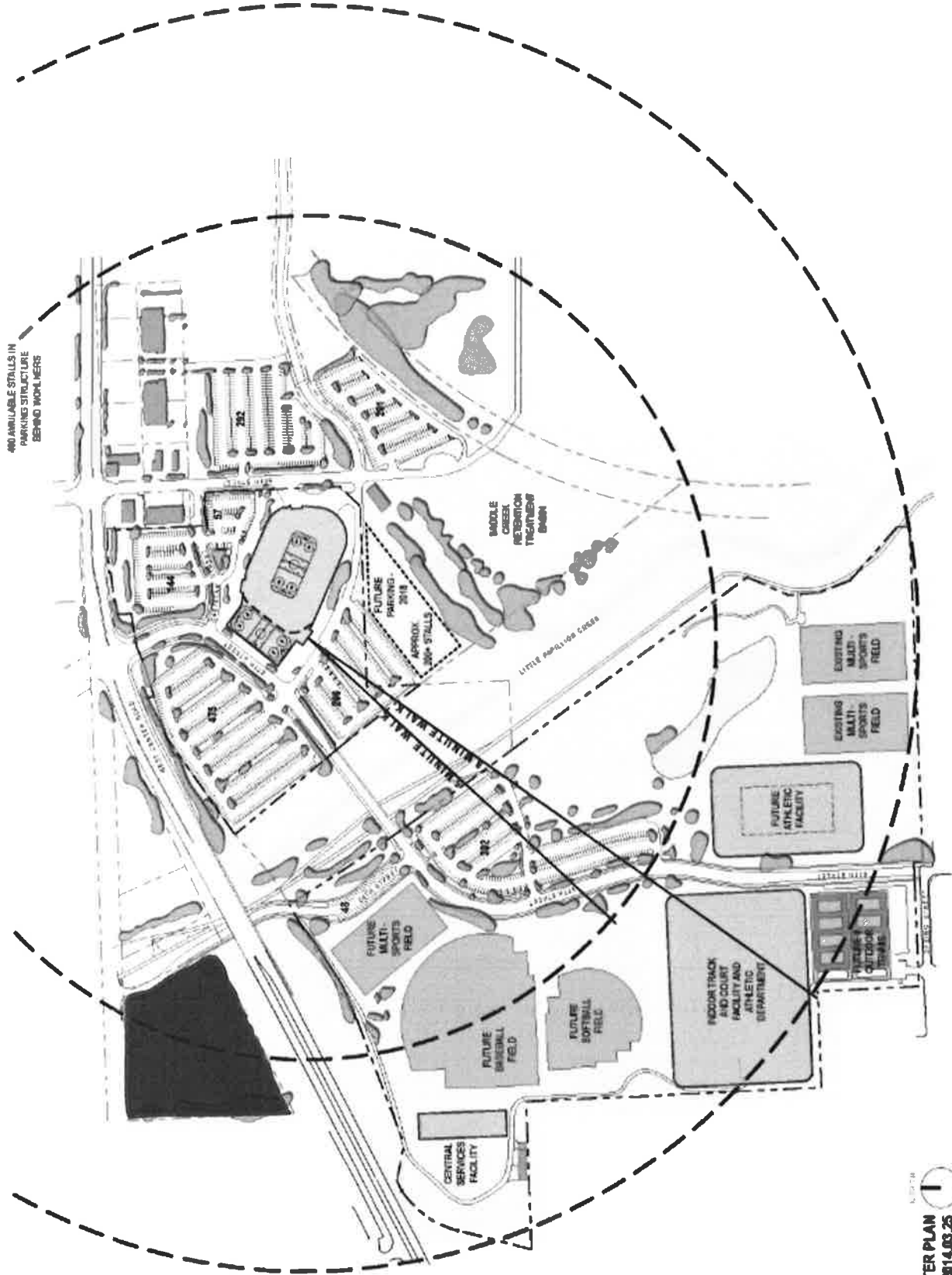
cc: Chancellor John Christensen  
Dave Lechner

Legal Description

**That part of the Southeast Quarter of the Southwest Quarter of Section 25, Township 15 North, Range 12 East of the 6th P.M., Douglas County, Nebraska, described as follows: Beginning at a point on the West Line of said Southeast Quarter of the Southwest Quarter, 33.0 feet South of the Northwest corner of said Southeast corner of the Southwest quarter; thence South 89 degrees 44 minutes East on the South right of way line of Mercy Road, 397.53 feet to a point on the Westerly right of way line of the C & NW railway tracks; thence South 22 degrees 03 minutes 15 seconds East on the Westerly right of way line of said railway, 25.65 feet to a point of curve; thence on a curve to the left, and on the Westerly right of way line of said railway (radius being 5,779.58 feet) Chord bearing South 23 degrees 41 minutes 45 seconds East, a chord length of 331.15 feet, to a point on the Northerly right of way line of Center Street cut-off; thence South 66 degrees 06 minutes 05 seconds West, on the Northerly right of way line of said Center Street, 164.62 feet; thence North 28 degrees 16 minutes 10 seconds West on said right of way line of Center Street, 30 feet; thence South 66 degrees 07 minutes 04 seconds West on said right of way line of Center Street, 411.23 feet to the west line of said Southeast quarter of the Southwest quarter, thence North, on the west line of said Southeast quarter of the Southwest quarter 535.31 feet to the point of beginning (West line of said Southeast quarter of the Southwest quarter of Section 25, Township 15 North, Range 12 assumed North-South in direction) Excepting therefrom those portions taken for street purposes.**







TO: The Board of Regents Addendum IX-B-11

Business Affairs

MEETING DATE: November 20, 2014

SUBJECT: Development of University Village public streets and utilities serving the University of Nebraska at Kearney (UNK) Campus

RECOMMENDED ACTION: Approve the construction of public streets and utility infrastructure to University Village serving the University of Nebraska at Kearney Campus

PREVIOUS ACTION: January 24, 2014 – The Board of Regents approved the naming of the University of Nebraska at Kearney South Campus mixed use (academic, residential and commercial) development as “University Village”.

EXPLANATION: Proposed new construction and campus growth for University Village requires roads and utility infrastructure. The initial connection will provide an entry street and circle drive that will allow the new projects to be accessed; there will also be street connection points for future streets to connect to this initial phase. The utility infrastructure will provide the main utility underground for storm and sanitary sewer that will connect north to south through the center of the property. Domestic water, electrical, natural gas and data services will also be included.

The proposed construction will provide new street curbing and paving, install new street and pedestrian lighting, and provide a consistent streetscape that will visually connect with the main campus.

UNK will derive special benefit from the proposed new streets and utilities through safer and more efficient access to and from University Village. A map of the area is attached.

The total cost shown below is the total cost which will be shared by UNK, and the City of Kearney, with amounts borne by each yet to be determined.

The project has been reviewed and recommended for approval by the Business Affairs Committee.

PROJECT COSTS: \$2,300,000

SOURCE OF FUNDS: Cash Funds

SPONSOR: Barbara L. Johnson  
Vice Chancellor for Business and Finance

RECOMMENDED: Douglas A. Kristensen, Chancellor  
University of Nebraska at Kearney

DATE: October 29, 2014



Campus

The Plan

Highway 30



N

**C. FOR INFORMATION ONLY**

1. University of Nebraska Strategic Planning Framework Addendum IX-C-1
2. University of Nebraska Strategic Framework Accountability Measures Addendum IX-C-2
3. Calendar of establishing and reporting accountability measures Addendum IX-C-3
4. University of Nebraska Strategic Dashboard Indicators Addendum IX-C-4
5. Board of Regents agenda items related to the University of Nebraska Strategic Framework Addendum IX-C-5

TO: The Board of Regents  
Academic Affairs

MEETING DATE: November 20, 2014

SUBJECT: University of Nebraska Strategic Framework

RECOMMENDED ACTION: For Information Only

PREVIOUS ACTION: None

EXPLANATION: Attached is the current version of the Strategic Framework document.

SPONSOR: James Linder, Interim President  
University of Nebraska

DATE: October 29, 2014

## **INVESTING IN NEBRASKA'S FUTURE**

### **Strategic Planning Framework**

**2014-2016**

The University of Nebraska is a four-campus, public university which was created and exists today to serve Nebraskans through quality teaching, research, and outreach and engagement. We strive to be the best public university in the country as measured by the impact we have on our people and our state, and through them, the world. To do that, we must compete effectively with other institutions around the world for talented students and faculty. The future of Nebraska is closely tied to that of its only public university, and this framework guides university-wide and campus planning to help build and sustain a Nebraska that offers its citizens educational and economic opportunity and a high quality of life.

The framework consists of six overarching goals emphasizing access and affordability, quality academic programs, workforce and economic development, research growth, engagement with the state, and accountability. Each goal has a number of related objectives, strategies and accountability measures developed for Board and university-wide monitoring over a multi-year period. Companion documents include an implementation tool with metrics and the schedule for monitoring by the Board, as well as a dashboard reflecting progress.

The university's efforts will not be limited to these priorities, as we expect to be able to measure progress in other areas given the interrelatedness of the objectives, other priorities of the Board and the President, and the ongoing strategic planning efforts of the four campuses. Campus plans are consistent with this framework and operate within its broader goals. Each campus has established a set of quality indicators that provide a means to evaluate achievement and momentum related to its principal objectives.

1. The University of Nebraska will provide the opportunity for Nebraskans to enjoy a better life through access to high quality, affordable undergraduate, graduate and professional education.
  - a. The university will strive to increase affordability and ensure qualified students are not denied access based on economic circumstances.
    - i. Secure state funding sufficient to support access to high quality programs.*
    - ii. Keep tuition increases moderate and predictable for students and families, consistent with goals of both access and quality.*
    - iii. Expand need-based financial aid and effectively market opportunity and major aid programs (e.g. Collegebound Nebraska, Buffett Scholars, Thompson Learning Communities).*
  - b. Increase the percentage of Nebraska high school graduates (the state “college-going rate”) who enroll at and graduate from the university.
    - i. Increase enrollment, consistent with quality imperatives, to serve Nebraska’s goals for increased educational attainment.*
    - ii. Increase each campus’s undergraduate freshman-to-sophomore retention rate each year, with a goal of exceeding the average of its peer institutions.*
    - iii. Increase each campus’s undergraduate six-year graduation rate, with a goal of exceeding the average of its peer institutions.*
  - c. Increase the diversity of those who enroll at and graduate from the university, employing measures permitted by state and federal law.
    - i. Engage in partnerships with other higher education institutions, K-12, and the private sector to increase diversity of students who seek a post-secondary education, employing measures permitted by state and federal law.*
  - d. Expand lifelong educational opportunities, including those for non-traditional and transfer students.
  - e. Promote adequate student preparation for success in higher education.
    - i. Engage in pilot programs with Nebraska high schools for development of high school academies in partnership with the university.*
    - ii. Provide timely and usable information to middle school students, parents, teachers and school administrators.*



- f. Promote ease of transfer to the university from other higher education institutions.
    - i. *Improve programs for transfer from community colleges, state colleges and other higher education institutions.*
  - g. Expand distance education programs, taking advantage of university-wide marketing and efficiencies and campus role and mission, strengths and entrepreneurship.
    - i. *The University will offer a variety of its academic programs by distance education through Online Worldwide in an effort to provide access to the University of Nebraska to the people of the state and beyond the boundaries of the state who are unable to enroll in programs offered only on campus.*
2. The University of Nebraska will build and sustain undergraduate, graduate and professional programs of high quality with an emphasis on excellent teaching.
- a. Recruit and retain exceptional faculty and staff, with special emphasis on building and sustaining diversity.
    - i. *To help ensure competitiveness, faculty salaries and incentives (awarded on the basis of merit) and fringe benefits should exceed the average of peer institutions.*
    - ii. *Develop and maintain programs to enhance work/life conditions of faculty and staff, including overall campus climate.*
    - iii. *Each campus shall endeavor to meet the university's ongoing commitments to faculty diversity, employing measures permitted by state and federal law.*
    - iv. *Increase support for professorships and named/distinguished chairs.*
  - b. Pursue excellence through focus on targeted programs in areas of importance to Nebraska where the university can be a regional, national and/or international leader (e.g. agriculture and natural resources, life sciences, information technology and architectural engineering).
    - i. *Programs of Excellence funding shall be increased when practicable and results of allocations shall be periodically reviewed for impact.*
    - ii. *Resource allocation shall take advantage of distinct campus roles and missions to achieve overall university goals.*
    - iii. *Campuses are encouraged to collaborate to achieve overall university goals.*
  - c. Provide opportunities for global engagement of faculty through international teaching, research and outreach exchanges, fellowships and collaborations.
    - i. *Increase faculty participation in Fulbright and related programs.*

3. The University of Nebraska will play a critical role in building a talented, competitive workforce and knowledge-based economy in Nebraska in partnership with the state, private sector and other educational institutions.
  - a. Work to stem and reverse the out-migration of graduates and knowledge workers.
  - b. Increase proportion of the most talented Nebraska high school students who attend the University of Nebraska.
    - i. *Increase enrollment of Nebraska students ranked in top 25% of their high school class.*
    - ii. *Increase support for merit-based scholarships.*
  - c. To attract talent to the state, increase the number of nonresident students who enroll at the university.
    - i. *Increase enrollment of nonresident undergraduate students at UNL, UNO and UNK.*
  - d. To adequately prepare students for the global economy, significantly increase opportunities for international study and engagement.
    - i. *Significantly increase the number of undergraduates studying abroad, with the goal of ultimately providing the opportunity for every undergraduate to study abroad.*
    - ii. *Significantly increase the number of international undergraduates and graduates studying at the university.*
  - e. Encourage and facilitate the commercialization of research and technology to benefit Nebraska.
  - f. Develop and strengthen internship and service learning opportunities with business, education, government, military, and nonprofit organizations.
  - g. Engage in partnerships with government and the private sector to develop regional economic strength.
  - h. Pursue excellence in educational attainment aligned with the long-term interests of the state.
    - i. *Analyze areas of future workforce demand, including job and self-employment opportunities in non-growth rural communities and economically disadvantaged urban areas, and strengthen or develop curricula and programs appropriate to the university in alignment with those areas.*
    - ii. *Develop educational programs that prepare students for the flexibility required to respond to the uncertainty of future workforce demands.*

iii. *Develop distance education and other educational programs that permit Nebraskans to prepare for jobs and opportunities to meet future workforce demands.*

4. The University of Nebraska will pursue excellence and regional, national and international competitiveness in research and scholarly activity, as well as their application, focusing on areas of strategic importance and opportunity.

a. Increase external support for research and scholarly activity.

i. *Increase federal support for instruction, research and development, and public service.*

ii. *Inventory and forecast infrastructure (physical facilities, information technology, equipment) necessary to support continued growth in research activity and secure private and public support to eliminate deficiencies.*

b. Increase undergraduate and graduate student participation in research and its application.

c. Encourage and support interdisciplinary, intercampus, inter-institutional and international collaboration.

d. Improve the quantity and quality of research space through public and private support.

e. Focus resources on areas of strength in research where the university has the opportunity for regional, national and international leadership and in areas of strategic importance to the health and economic strength of Nebraska (e.g. agriculture and life sciences; natural resources, especially water; prevention and cure of diseases such as cancer; and early childhood education).

i. *Invest resources through the Nebraska Research Initiative, Programs of Excellence and other sources to build capacity and excellence in research.*

5. The University of Nebraska will serve the entire state through strategic and effective engagement and coordination with citizens, businesses, agriculture, other educational institutions, and rural and urban communities and regions.

a. Support economic growth, health and quality of life through policy initiatives consistent with university mission.

b. Recognize and reward faculty innovation and effectiveness in outreach and engagement.

- c. Support Nebraska's economic development.
    - i. Partner and collaborate with government and the private sector to attract, retain, and spur business development and economic opportunity.*
    - ii. Use university research and other resources to foster more effective relationships with the private sector.*
  - d. Support entrepreneurship education, training and outreach.
  - e. Collaborate with the public and private sectors to build successful regional, multistate, international linkages.
  - f. Use university resources to engage Nebraskans outside cities where our major campuses are located.
    - i. Effectively use the Nebraska Rural Initiative and other university-wide and campus programs to develop excellence in supporting community development while creating quality economic opportunities throughout rural Nebraska.*
    - ii. Effectively use regional research and extension operations and statewide extension for engagement with the university.*
6. The University of Nebraska will be cost effective and accountable to the citizens of the state.
- a. Support the development of a sustainable university environment.
    - i. Build a comprehensive long-range capital facilities planning process and provide a six-year capital construction plan, updated quarterly.*
    - ii. Implement the second phase of LB 605 to repair, renovate and/or replace specific university facilities.*
    - iii. Campuses shall pursue energy efficiency.*
    - iv. Campuses shall promote through policies and scheduling effective utilization of university facilities.*
  - b. Maintain a safe environment for students, faculty, staff and visitors.
    - i. Develop and regularly monitor fire safety plans and procedures.*
    - ii. Collaborate with state and local government in disaster planning.*
    - iii. Develop and test campus plans for emergencies and disasters.*

- c. Allocate resources in an efficient and effective manner.
  - i. Use best practices in procurement and construction and other business engagement.*
  - ii. Leverage roles and missions of campuses to find savings and cost reductions through academic, administrative and business process efficiencies and effectiveness.*
  - iii. Develop and report on matrix of business health indicators, including university debt.*
- d. Maximize and leverage non-state support.
  - i. Promote entrepreneurship and revenue-generating opportunities.*
  - ii. Collaborate with the University of Nebraska Foundation to secure private support for university priorities.*
- e. Create and report performance and accountability measures.
- f. Maximize potential of information technology to support the university's activities.
- g. Provide accurate and transparent information to the public about college costs and student learning and success outcomes.
  - i. Participate in the Voluntary System of Accountability.*
  - ii. Participate in the National Survey of Student Engagement.*
  - iii. Monitor student achievements on licensing and professional examinations.*
  - iv. Participate and measure effectiveness of national pilot projects on learning assessment with the goal of adopting university measurements.*
- h. Implement awareness and education programs to assist all students in management of personal financial matters.

TO: The Board of Regents  
Academic Affairs

MEETING DATE: November 20, 2014

SUBJECT: University of Nebraska Strategic Framework Accountability Measures

RECOMMENDED ACTION: For Information Only

PREVIOUS ACTION: None

EXPLANATION: Attached is the current version of the Strategic accountability measures.

SPONSOR: James Linder, Interim President  
University of Nebraska

DATE: October 29, 2014

## INVESTING IN NEBRASKA’S FUTURE

### Strategic Planning Framework 2014-2016 Accountability Measures

**1. State Funding (1-a-i)**

*Secure state funding sufficient to support access to high quality programs.*

Reporting Period	Accountability Measure	Report Date	Reporting Committee
FY 2015-16	Attain sufficient state funding and manage the cost effectiveness of the University so that tuition increases remain moderate and predictable.	June 2015	Business
FY 2016-17	Attain sufficient state funding and manage the cost effectiveness of the University so that tuition increases remain moderate and predictable.	May 2016	Business
FY 2017-18	To be developed as part of the 2017-19 biennial budget request planning process.	June 2017	Business

**2. Tuition (1-a-ii)**

*Keep tuition increases moderate and predictable for students and families, consistent with goals of both access and quality.*

Reporting Period	Accountability Measure	Report Date	Reporting Committee
FY 2015-16	Attain sufficient state funding and manage the cost effectiveness of the University so that tuition increases remain moderate and predictable.	June 2015	Business
FY 2016-17	Attain sufficient state funding and manage the cost effectiveness of the University so that tuition increases remain moderate and predictable.	May 2016	Business
FY 2017-18	To be developed as part of the 2017-19 biennial budget request planning process.	June 2017	Business

**3. Need-based Financial Aid (1-a-iii)**

*Expand need-based financial aid and effectively market opportunity and major aid programs (e.g. Collegebound Nebraska, Buffett Scholars, Thompson Learning Communities).*

Reporting Period	Accountability Measure	Report Date	Reporting Committee
FY 2014-15	Raise at least \$9 million in private funds (endowment and/or spendable)	Jan. 2016	Academic
FY 2015-16	Raise at least \$9 million in private funds (endowment and/or spendable)	Jan. 2017	Academic
FY 2016-17	Raise at least \$9 million in private funds (endowment and/or spendable)	Jan. 2018	Academic

\* Reporting date moved from September to January beginning in 2016 due to availability of data.

**4. Enrollment (1-b-i)**

*Increase enrollment, consistent with quality imperatives, to serve Nebraska’s goals for increased educational attainment.*

Reporting Period	Accountability Measure	Report Date	Reporting Committee
Fall 2014	<ul style="list-style-type: none"> <li>• UNL increase enrollment 2.0%</li> <li>• UNO increase enrollment 3.0%</li> <li>• UNK &amp; UNMC increase enrollment over previous year</li> </ul>	Nov. 2014	Academic
Fall 2015	<ul style="list-style-type: none"> <li>• UNL increase enrollment 2.7%</li> <li>• UNO increase enrollment 3.0%</li> <li>• UNK &amp; UNMC increase enrollment over previous year</li> </ul>	Oct. 2015	Academic
Fall 2016	<ul style="list-style-type: none"> <li>• UNL increase enrollment 4.6%</li> <li>• UNO increase enrollment 4.0%</li> <li>• UNK &amp; UNMC increase enrollment over previous year</li> </ul>	Nov. 2016	Academic

**5. Graduation Rates (1-b-iii)**

*Increase each campus’s undergraduate six-year graduation rate, with a goal of exceeding the average of its peer institutions.*

Reporting Period	Accountability Measure	Report Date	Reporting Committee
2012-13 Academic Year	<ol style="list-style-type: none"> <li>1) Each campus will maintain or reach the average six-year graduation rate of its peers.</li> <li>2) All prospective and current undergraduate students are regularly informed and assisted in obtaining the benefit of the University’s four-year graduation guarantee.</li> </ol>	Jan. 2015	Academic
2013-14 Academic Year	<ol style="list-style-type: none"> <li>1) Each campus will maintain or reach the average six-year graduation rate of its peers.</li> <li>2) All prospective and current undergraduate students are regularly informed and assisted in obtaining the benefit of the University’s four-year graduation guarantee.</li> </ol>	Jan. 2016	Academic
2014-15 Academic Year	<ol style="list-style-type: none"> <li>1) Each campus will maintain or reach the average six-year graduation rate of its peers.</li> <li>2) All prospective and current undergraduate students are regularly informed and assisted in obtaining the benefit of the University’s four-year graduation guarantee.</li> </ol>	Jan. 2017	Academic



## 6. Faculty Merit Compensation (2-a-i)

*To help ensure competitiveness, faculty salaries and incentives (awarded on the basis of merit) and fringe benefits should exceed the average of peer institutions.*

Reporting Period	Accountability Measure	Report Date	Reporting Committee
FY 2014-15	<ol style="list-style-type: none"> <li>1) All salary increases should be awarded, to the extent possible, on the basis of merit.</li> <li>2) Average faculty salaries on each campus shall meet or exceed the midpoint of peers.</li> <li>3) Once the midpoint of peers has been met or exceeded, an exceptional merit fund shall be established to provide additional incentives related to performance.</li> </ol>	June 2015	Business
FY 2015-16	<ol style="list-style-type: none"> <li>1) All salary increases should be awarded, to the extent possible, on the basis of merit.</li> <li>2) Average faculty salaries on each campus shall meet or exceed the midpoint of peers.</li> <li>3) Once the midpoint of peers has been met or exceeded, an exceptional merit fund shall be established to provide additional incentives related to performance.</li> </ol>	May 2016	Business
FY 2016-17	<ol style="list-style-type: none"> <li>1) All salary increases should be awarded, to the extent possible, on the basis of merit.</li> <li>2) Average faculty salaries on each campus shall meet or exceed the midpoint of peers.</li> <li>3) Once the midpoint of peers has been met or exceeded, an exceptional merit fund shall be established to provide additional incentives related to performance.</li> </ol>	June 2017	Business

## 7. Faculty Diversity (2-a-iii)

*Each campus shall endeavor to meet the university's ongoing commitments to faculty diversity, employing measures permitted by state and federal law.*

Reporting Period	Accountability Measure	Report Date	Reporting Committee
Fall 2013	<ol style="list-style-type: none"> <li>1) Increase faculty diversity, employing measures permitted by state and federal law.</li> <li>2) Report on the diversity of the faculty and the relative rate of change in faculty composition as compared to peers.</li> </ol>	<del>Sept. 2014</del> Jan. 2015	Academic
Fall 2014	<ol style="list-style-type: none"> <li>1) Increase faculty diversity, employing measures permitted by state and federal law.</li> <li>2) Report on the diversity of the faculty and the relative rate of change in faculty composition as compared to peers.</li> </ol>	Jan. 2016	Academic
Fall 2015	<ol style="list-style-type: none"> <li>1) Increase faculty diversity, employing measures permitted by state and federal law.</li> <li>2) Report on the diversity of the faculty and the relative rate of change in faculty composition as compared to peers.</li> </ol>	Jan. 2017	Academic

\* Moved from September 2014 to January 2015 and beyond due to availability of data.

**8. Nebraska Top 25% (3-b-i)**

*Increase enrollment of Nebraska students ranked in top 25% of their high school class.*

Reporting Period	Accountability Measure	Report Date	Reporting Committee
Fall 2014	Increase enrollment of first-time freshmen ranked in the top quartile of their high school graduating class to 50.0% or greater.	Nov. 2014	Academic
Fall 2015	Increase enrollment of first-time freshmen ranked in the top quartile of their high school graduating class to 50.0% or greater.	Oct. 2015	Academic
Fall 2016	Increase enrollment of first-time freshmen ranked in the top quartile of their high school graduating class to 50.0% or greater.	Nov. 2016	Academic

**9. Merit-based Scholarships (3-b-ii)**

*Increase support for merit-based scholarships.*

Reporting Period	Accountability Measure	Report Date	Reporting Committee
FY 2014-15	Raise at least \$9 million in private funds (endowment and/or spendable).	Jan. 2016	Academic
FY 2015-16	Raise at least \$9 million in private funds (endowment and/or spendable).	Jan. 2017	Academic
FY 2016-17	Raise at least \$9 million in private funds (endowment and/or spendable).	Jan. 2018	Academic

\* Reporting date moved from September to January beginning in 2016 due to availability of data.

**10. Nonresident Student Enrollment (3-c-i)**

*Increase enrollment of nonresident undergraduate students at UNL, UNO and UNK.*

Reporting Period	Accountability Measure	Report Date	Reporting Committee
Fall 2014	Increase the number of domestic nonresident undergraduate students by 1.5% percent annually.	Nov. 2014	Academic
Fall 2015	Increase the number of domestic nonresident undergraduate students by 1.5% percent annually.	Oct. 2015	Academic
Fall 2016	Increase the number of domestic nonresident undergraduate students by 1.5% percent annually.	Nov. 2016	Academic

**11. Workforce Development (3-h-i and 3-h-iii)**

*Analyze areas of future workforce demand, including job and self-employment opportunities in non-growth rural communities and economically disadvantaged urban areas, and strengthen or develop curricula and programs appropriate to the university in alignment with those areas. (3-h-i) Develop distance education and other educational programs that permit Nebraskans to prepare for jobs and opportunities to meet future workforce demands. (3-h-iii)*

Reporting Period	Accountability Measure	Report Date	Reporting Committee
Fall 2014	Address program alignment revisions to meet workforce needs based on Fall 2011 data.	April 2015	Academic
Fall 2015	Address program alignment revisions to meet workforce needs based on Fall 2011 data.	March 2016	Academic
Fall 2016	Address program alignment revisions to meet workforce needs based on Fall 2011 data.	April 2017	Academic

## 12. Research (4-a-i)

*Increase federal support for instruction, research and development, and public service.*

Reporting Period	Accountability Measure	Report Date	Reporting Committee
FY 2013-14	Increase UNL and UNMC federal research expenditures by 20% more than the weighted total federal appropriations per year on a three-year rolling average.	April 2015	Academic
FY 2014-15	Increase UNL and UNMC federal research expenditures by 20% more than the weighted total federal appropriations per year on a three-year rolling average.	March 2016	Academic
FY 2015-16	Increase UNL and UNMC federal research expenditures by 20% more than the weighted total federal appropriations per year on a three-year rolling average.	April 2017	Academic

## 13. Entrepreneurship (5-d)

*Support entrepreneurship education, training and outreach.*

Reporting Period	Accountability Measure	Report Date	Reporting Committee
2014	<ol style="list-style-type: none"> <li>1) Entrepreneurship education               <ol style="list-style-type: none"> <li>a) Formal entrepreneurship coursework hours delivered</li> <li>b) Number of students X credit hours</li> </ol> </li> <li>2) Entrepreneurship outreach               <ol style="list-style-type: none"> <li>a) Seminars provided</li> <li>b) Website visits</li> </ol> </li> <li>3) Business creation               <ol style="list-style-type: none"> <li>a) NU-affiliated companies formed</li> <li>b) NU licensing activity</li> </ol> </li> <li>4) Business support               <ol style="list-style-type: none"> <li>a) Clients served</li> <li>b) Investment by clients in their businesses (debt and equity)</li> <li>c) Increase in sales by clients</li> <li>d) Decrease in operating (savings) by clients</li> <li>e) Jobs created and saved</li> </ol> </li> </ol>	April 2015	Academic
2015	Increase over previous year. Evaluate and modify annual targets as appropriate.	March 2016	Academic
2016	Increase over previous year. Evaluate and modify annual targets as appropriate.	April 2017	Academic

## 14. LB 605 (6-a-ii)

*Implement the second phase of LB 605 to repair, renovate and/or replace specific university facilities.*

**A capstone report on LB 605 was presented to the Board of Regents in January 2011.**

### 15. Business Process Efficiencies (6-c-ii)

*Leverage roles and missions of campuses to find savings and cost reductions through academic, administrative and business process efficiencies and effectiveness.*

Reporting Period	Accountability Measure	Report Date	Reporting Committee
2014 Calendar Year	1) Short-Term Cash/Investments: Exceed average of similar fund types 2) Endowments: Exceed average of similar fund types 3) Debt: Maintain Aa1 rating; exceed 1.15 coverage 4) Capital: Report on Capital Queue 5) Human Resources: Meet midpoint of peers in faculty and staff salaries	1) June 2015 2) January 2015 3) January 2015 4) Quarterly 5) June 2015	Business
2015 Calendar Year	1) Short-Term Cash/Investments: Exceed average of similar fund types 2) Endowments: Exceed average of similar fund types 3) Debt: Maintain Aa1 rating; exceed 1.15 coverage 4) Capital: Report on Capital Queue 5) Human Resources: Meet midpoint of peers in faculty and staff salaries	1) June 2016 2) January 2016 3) January 2016 4) Quarterly 5) May 2016	Business
2016 Calendar Year	1) Short-Term Cash/Investments: Exceed average of similar fund types 2) Endowments: Exceed average of similar fund types 3) Debt: Maintain Aa1 rating; exceed 1.15 coverage 4) Capital: Report on Capital Queue 5) Human Resources: Meet midpoint of peers in faculty and staff salaries	1) June 2017 2) January 2017 3) January 2017 4) Quarterly 5) June 2017	Business

*\* In September 2014, it was stated that the short-term investment item will be considered for sun-setting after a discussion with the Business Affairs Committee.*

### 16. Student Learning Assessment (6-g)

*Provide accurate and transparent information to the public about college costs and student learning and success outcomes.*

Reporting Period	Accountability Measure	Report Date	Reporting Committee
Fall 2014	<ol style="list-style-type: none"> <li>1) Annual or other periodic review, as available, by the Board of performance on standardized examinations and surveys, including the National Survey of Student Engagement and professional licensure examinations.</li> <li>2) Annual review by the Board of participation in pilot programs to measure student learning outcomes, such as the Collegiate Learning Assessment.</li> </ol>	August 2015	Academic
Fall 2015	<ol style="list-style-type: none"> <li>1) Annual or other periodic review, as available, by the Board of performance on standardized examinations and surveys, including the National Survey of Student Engagement and professional licensure examinations.</li> <li>2) Annual review by the Board of participation in pilot programs to measure student learning outcomes, such as the Collegiate Learning Assessment.</li> </ol>	July 2016	Academic
Fall 2016	<ol style="list-style-type: none"> <li>1) Annual or other periodic review, as available, by the Board of performance on standardized examinations and surveys, including the National Survey of Student Engagement and professional licensure examinations.</li> <li>2) Annual review by the Board of participation in pilot programs to measure student learning outcomes, such as the Collegiate Learning Assessment.</li> </ol>	August 2017	Academic

### 17. Global Engagement - Study Abroad (3-d-i)

*Significantly increase the number of undergraduates studying abroad, with the goal of ultimately providing the opportunity for every undergraduate to study abroad.*

Reporting Period	Accountability Measure	Report Date	Reporting Committee
Academic Year 2013-14	By 2019-20, the University shall increase the number of students who have participated in a study or work abroad program to 2,442. Using the base academic year 2009-10 when 1,221 participated in such programs outside the U.S., the University will achieve slightly more than 7% growth compounded each year to reach the goal.	August 2015	Academic
Academic Year 2014-15	Continue progress toward doubling by 2019-20 the number of students who have studied or worked abroad by achieving average annual growth of slightly more than 7%.	July 2016	Academic
Academic Year 2015-16	Continue progress toward doubling by 2019-20 the number of students who have studied or worked abroad by achieving average annual growth of slightly more than 7%.	August 2017	Academic

**18. Global Engagement – International Student Enrollment (3-d-ii)**

*Significantly increase the number of international undergraduates and graduates studying at the university.*

Reporting Period	Accountability Measure	Report Date	Reporting Committee
Fall 2014	By 2020-21, the University shall increase the number of international students enrolled to 6,036. Using the base academic year 2010-11 when 3,018 international students were enrolled, the University will achieve slightly more than 7% growth compounded each year to reach the goal.	Nov. 2014	Academic
Fall 2015	Continue progress toward doubling by 2020-21 the enrollment of international students by achieving average annual growth of slightly more than 7%.	Oct. 2015	Academic
Fall 2016	Continue progress toward doubling by 2020-21 the enrollment of international students by achieving average annual growth of slightly more than 7%.	Nov. 2016	Academic

*Base academic year in the metric was corrected from 2009-10 to 2010-11 in November 2013; the number of students was unchanged.*

**19. Distance Education (1-g-i)**

*The University will offer a variety of its academic programs by distance education through Online Worldwide in an effort to provide access to the University of Nebraska to the people of the state and beyond the boundaries of the state who are unable to enroll in programs offered only on campus.*

Reporting Period	Accountability Measure	Report Date	Reporting Committee
Academic Year 2014-15	Increase student credit hours from distance-only students in Nebraska and beyond the boundaries of the state each by 10% annually through 2014-15.	Oct. 2015	Academic
Academic Year 2015-16	To be determined	Nov. 2016	Academic
Academic Year 2016-17	To be determined	Oct. 2017	Academic

*\* Annual reporting moved from July to October/November beginning in 2015.*

TO: The Board of Regents  
Academic Affairs

MEETING DATE: November 20, 2014

SUBJECT: University of Nebraska Calendar of establishing and reporting  
accountability measures

RECOMMENDED ACTION: For Information Only

PREVIOUS ACTION: None

EXPLANATION: Attached is a calendar of establishing and reporting accountability  
measures.

SPONSOR: James Linder, Interim President  
University of Nebraska

DATE: October 29, 2014

# Strategic Framework Accountability Measure Reporting and Updating Calendar

Revised for November 20, 2014 meeting

<u>Board Meeting Date</u>	<u>Academic Affairs Committee</u>	<u>Business Affairs Committee</u>
November 21, 2014	Enrollment [1-b-i] Nebraska Top 25% [3-b-i] Nonresident Student Enrollment [3-c-i] International Student Enrollment [3-d-ii]	None
January 30, 2015	Graduation Rates [1-b-iii] Faculty Diversity [2-a-iii]	Administrative/Business Efficiencies [6-c-ii] <i>(Endowments, Debt, Capital Queue)</i>
March 5, 2015	UNK campus visit with discussion of campus strategic plan and performance indicators.	
April 10, 2015	Workforce Development [3-h-i & iii] Research [4-a-i] Entrepreneurship [5-d]	Administrative/Business Efficiencies [6-c-ii] <i>(Capital Queue)</i>
June 12, 2015	None	State Funding [1-a-i] Tuition [1-a-ii] Faculty Merit Compensation [2-a-i] Administrative/Business Efficiencies [6-c-ii] <i>(Short-term Cash/Investments, Capital Queue, HR)</i> <b>* possibly sunset short-term cash/investments after 2014 *</b>
August 7, 2015	Study Abroad [3-d-i] Student Learning Assessment [6-g]	
October 9, 2015	Enrollment [1-b-i] Nebraska Top 25% [3-b-i] Nonresident Student Enrollment [3-c-i] International Student Enrollment [3-d-ii] Distance Education [1-g-i]	Administrative/Business Efficiencies [6-c-ii] <i>(Capital Queue)</i>
October 23, 2015	UNO campus visit with discussion of campus strategic plan and performance indicators.	
December 3, 2015	None	None
January 29, 2016	Graduation Rates [1-b-iii] Faculty Diversity [2-a-iii] Need-based Financial Aid [1-a-iii] Merit-based Scholarships [3-b-ii]	Administrative/Business Efficiencies [6-c-ii] <i>(Endowments, Debt, Capital Queue)</i>



TO: The Board of Regents  
Academic Affairs

MEETING DATE: November 20, 2014

SUBJECT: University of Nebraska Strategic Dashboard Indicators

RECOMMENDED ACTION: For Information Only

















PREVIOUS ACTION: None

EXPLANATION: Attached is the current version of the Strategic Framework Indicators.

SPONSOR: James Linder, Interim President  
University of Nebraska

DATE: October 29, 2014

## University of Nebraska Strategic Dashboard Indicators (Updated as of September 19, 2014)

State Funding Change (1.a.i) FY 2014-15		Tuition Change (1.a.ii) FY 2014-15		Enrollment Change (1.b.i) Fall 2013		Retention (1.b.i) Fall 2013		Need-Based Aid (1.a.iii) FY2013-14	
Target	Outcome	Target	Outcome	Target	Outcome	Target	Outcome	Target	Outcome
	State funding + cost mgmt. = <6% tuition increase 4.0%*		Funding + cost mgmt. = <6% tuition increase Resident 0.0% Nonresident 3.0%		1.5% 0.8%		80% Retention rate 80.2%		Raise at least \$9 million in private funds Raised \$11.8 million
Women Faculty (2.a.iii) Fall 2012		Minority Faculty (2.a.iii) Fall 2012		Top 25% Enrollment (3.b.i) Fall 2013		Nonresident Students (3.c.i) Fall 2013		Merit-Based Aid (3.b.ii) FY2013-14	
Target	Outcome	Target	Outcome	Target	Outcome	Target	Outcome	Target	Outcome
	Increase over 2011 2012=35.09% 2011=34.75%		Increase over 2011 2012=17.90% 2011=17.55%		Increase to 50% 49.9%		Increase 1.5% over 2012 7.8%		Raise at least \$9 million in private funds Raised \$16.0 million
Study Abroad (3.d.i) AY2012-13		International Students (3.d.ii) Fall 2013		Distance Education (3.g.i) AY2013-14		Six-Year Graduation Rate (1.b.iii) AY2011-12			
Target	Outcome	Target	Outcome	Target	Outcome	Campus	Target	Outcome	
	Double base of 1,221 students by 2019-20 0.1% decrease over prior year		Double base of 3,018 students by 2019-20 4.7% increase over prior year		Increase in-state and out-of-state distance only credit hours by 10% each In-state = +11% Out-of-State = +10%		UNL	Maintain or show progress toward reaching the average six-year graduation rate of peers 2012= -6.9% 2011= -3.3%	
							UNO	2012= 3.0% 2011= 0.1%	
							UNK	2012= 5.2% 2011= 9.4%	
							UNMC	Not Applicable Not Applicable	

**LEGEND:**



Target Met or Exceeded










Progress Toward Target



Target Not Met

# University of Nebraska Strategic Dashboard Indicators (Updated as of September 19, 2014)

Federal Research Funding Growth (4.a.i) UNL and UNMC FY2012-13						Faculty Salaries (2.a.i) FY2013-14					
	<u>Campus</u>	<u>Target</u>	<u>Outcome</u>		<u>Campus</u>	<u>Target</u>	<u>Outcome</u>		<u>Campus</u>	<u>Target</u>	<u>Outcome</u>
	UNL	-0.9%	2.1%		UNMC	-1.9%	0.1%		UNL		2013= -6.2% 2012= -7.5%
									UNMC	Significant progress toward exceeding midpoint of peers	2013= -9.7% 2012= -7.9%
									UNO		**
									UNK		**

	<u>Indicator</u>	<u>Target</u>	<u>Outcome</u>
	<b>Four-Year Graduation Guarantee (1.b.iii)</b> AY2011-12	All prospective and current undergraduate students are informed about the University's four-year graduation guarantee.	All campuses have posted information about the four-year graduation guarantee on their websites and also have a link to four-year graduation guarantee information on the UNCA website.
	<b>Faculty Salaries (2.a.1)</b> Fall 2013	Award all salary increases, to the extent possible, on the basis of merit.	Faculty salaries at UNL and UNMC may be based/granted entirely on merit, while faculty salaries at UNO and UNK are negotiated through the collective bargaining process and therefore the amount and method of distribution at UNO and UNK must be determined by agreement.
	<b>Entrepreneurship (5.d)</b> Spring 2013	1) Increase training hours by 5%. 2) Increase number of clients by 5%. 3) Increase SBIR/STTR applications by 10%. 4) Increase SBIR/STTR awards by 5%. 5) Increase investment in NU-assisted companies by 5%. 6) Increase NU-assisted startups and transitions by 5%.	1) Training hours increased by 3%. 2) Clients increased by 3%. 3) SBIR/STTR applications increased 57%. 4) SBIR/STTR awards increased 38%. 5) Investment in NU-assisted companies decreased 7%. 6) NU-assisted start-ups and transitions decreased 7%.

**LEGEND:**



Target Met or Exceeded









Progress Toward Target



Target Not Met

## University of Nebraska Strategic Dashboard Indicators (Updated as of September 19, 2014)

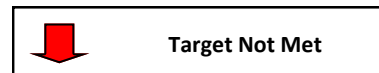
	<u>Indicator</u>	<u>Target</u>	<u>Outcome</u>
	<b>Workforce Development</b> (3.h.i and 3.h.iii) Fall 2013	Review new internal and external research on workforce needs and update categories of employment for purposes of aligning university programs to changing needs.	Faculty and state agency research has been reviewed. The University of Nebraska continues to monitor relevant faculty and agency research to identify emerging workforce opportunities and trends in the state.
	<b>Student Learning Assessment</b> (6.g) Fall 2013	<ol style="list-style-type: none"> <li>Review performance on standardized examinations and surveys, including the National Survey of Student Engagement and professional licensure examinations.</li> <li>Report on participation in pilot programs to measure student learning outcomes, such as the Collegiate Learning Assessment.</li> </ol>	<p>UNK, UNL and UNO currently participate in the National Survey of Student Engagement (NSSE). Performance on professional licensure examinations is above average for all campuses.</p> <p>Campuses are taking a variety of approaches to participation in pilot programs designed to measure learning outcomes, including exploring processes for assessing general studies requirements and past participation in the administration of the College Assessment of Academic Proficiency (CAAP).</p>
	<b>Business Process Efficiencies</b> (6.c.ii)		
	<b>Short Term Cash Investments</b> November 2013	Exceed average of similar fund types.	The 2012 return on the State's Operating Investment Pool (3.1%) slightly underperformed when compared to the benchmark value of 3.3%.
	<b>Endowments</b> May 2014	Exceed average of similar fund types.	Fund N endowments gained 13.8% for the year ending June 30, 2013, while similar funds gained an average of 11.9% over the same period.
	<b>Debt</b> May 2014	Maintain Aa2 rating and exceed 1.15 coverage.	Bond rating maintained at Aa1 and exceeded 1.15 coverage.
	<b>Human Resources</b> May 2014	Meet midpoint of peers in faculty and staff salaries.	Faculty salaries at UNL and UNMC are below the midpoint of peers for 2013**.

**Notes:**

\*4.5% total increase including legislative directed earmarks.

\*\*UNO and UNK salaries are governed by collective bargaining.

**LEGEND:**



TO: The Board of Regents  
Academic Affairs

MEETING DATE: November 20, 2014

SUBJECT: Board of Regents agenda items related to the University of Nebraska Strategic Framework

RECOMMENDED ACTION: For Information Only

PREVIOUS ACTION: The current version of the framework appears as an information item at each Board of Regents meeting.  
  
April 2005 – The Board of Regents began development of the University of Nebraska “Strategic Framework – Accountability Measures” document.

EXPLANATION: Attached is an explanation of the agenda items that are aligned with the strategic goals of the Board of Regents’ Strategic Framework.

SPONSOR: James Linder, Interim, President  
University of Nebraska

DATE: October 29, 2014

Alignment of the University's Strategic Goals with Board of Regents Agenda Items  
November 20, 2014

- 1. The University of Nebraska will provide the opportunity for Nebraskans to enjoy a better life through access to high quality, affordable undergraduate, graduate and professional education.**
  - Strategic Framework annual report on enrollment
  - Academic Affairs committee presentation on differential tuition for UNO College of Business Administration
  - Academic Affairs committee presentation on biennial budget request items: Peter Kiewit Institute, UNK health science, and economic development initiatives
  - Fall 2014 Headcount Enrollment and Student Credit Hour Reports
  - Approve the Program Statement and Budget for the 17th Street Dining Complex and East Campus Residence Hall at UNL
  - Approve residence hall room and board rates at UNL and UNO
  - Approve 160over90 as the provider of Marketing and Ad Agency Services for the University of Nebraska
  
- 2. The University of Nebraska will build and sustain undergraduate, graduate and professional programs of high quality with an emphasis on excellent teaching.**
  - Academic Affairs committee presentation on differential tuition for UNO College of Business Administration
  - Academic Affairs committee presentation on biennial budget request items: Peter Kiewit Institute, UNK health science, and economic development initiatives
  - Eliminate the University Studies Program in the College of Arts and Sciences at UNL and the Center for Research of Biomechanics in Musical Performance at UNO
  - Approve the existing Center for Research in Biomechanics and rename it the Center for Research in Human Movement Variability at UNO
  - Establish the Nebraska Advanced Biomedical Technology Innovation and Discovery Institute at the University of Nebraska
  
- 3. The University of Nebraska will play a critical role in building a talented, competitive workforce and knowledge-based economy in Nebraska in partnership with the state, private sector and other educational institutions.**
  - Strategic Framework annual report on nonresident and international student enrollment
  - Strategic Framework annual report on Nebraska Top 25%
  - Academic Affairs committee presentation on biennial budget request items: Peter Kiewit Institute, UNK health science, and economic development initiatives
  - Establish the Nebraska Advanced Biomedical Technology Innovation and Discovery Institute at the University of Nebraska
  
- 4. The University of Nebraska will pursue excellence and regional, national and international competitiveness in research and scholarly activity, as well as their application, focusing on areas of strategic importance and opportunity.**
  - Establish the Nebraska Advanced Biomedical Technology Innovation and Discovery Institute at the University of Nebraska

**5. The University of Nebraska will serve the entire state through strategic and effective engagement and coordination with citizens, businesses, agriculture, other educational institutions, and rural and urban communities and regions.**

- Academic Affairs committee presentation on biennial budget request items: Peter Kiewit Institute, UNK health science, and economic development initiatives
- Approve reappointment of Howard Hawks to the Ak-Sar-Ben Future Trust Board and approve the current appointment and staggered terms of the Board of Directors of the Nebraska Innovation Campus Development Corporation
- Approve request from Vice Chancellor Ronnie Green to serve on the board of directors of an outside organization
- Approve the general form template for subleasing UNL space at the Food Innovation Center at Nebraska Innovation Campus

**6. The University of Nebraska will be cost effective and accountable to the citizens of the state.**

- Approve the contract with Rink Management Services Corporation to manage and operate the John A. Breslow Ice Hockey Center
- Approve various capital construction related requests including:
  - Land Exchange Agreement between UNL and the City of Lincoln associated with the Y Street Redevelopment Project
  - Complete the transfer of real estate at 6801 Mercy Road in Omaha from the University of Nebraska Foundation to the University of Nebraska
  - Approve the construction of public streets and utility infrastructure to University Village serving UNK
- Receive intermediate design reports for UNL Behlen Laboratory Renovation, UNL Manter Hall Renovation, Nebraska Veterinary Diagnostic Center, and UNMC Student Life Center
- Accept the quarterly bids and contracts report
- Accept reports of various facility namings

**D. REPORTS**

1. Fall 2014 Headcount Enrollment and Student Credit Hour Reports Addendum IX-D-1
2. Strategic Framework Report – Nebraska Top 25% [3-b-i] Addendum IX-D-2
3. Revisions to the Constitution of Students of the University of Nebraska Medical Center Addendum IX-D-3
4. Intermediate Design Reports – UNL Behlen Laboratory Renovation, UNL Manter Hall Renovation, Nebraska Veterinary Diagnostic Center, and UNMC Student Life Center Addendum IX-D-4
5. Bids and Contracts Report Addendum IX-D-5
6. Naming of “Virginia Ruth Pettengill Rain Garden” at Mammel Hall at University of Nebraska at Omaha Addendum IX-D-6
7. Naming of the “Buckle Cardio Fitness Zone” and “Buckle Court” at the University of Nebraska at Kearney Addendum IX-D-7
8. Renaming of Cold Storage at 1331 Military to “Documents Facility” at the University of Nebraska-Lincoln Addendum IX-D-8
9. Naming of Legacy Plaza and Legacy Courtyard at the University of Nebraska-Lincoln Addendum IX-D-9



TO: The Board of Regents  
Academic Affairs

MEETING DATE: November 20, 2014

SUBJECT: Fall 2014 Enrollment Report

RECOMMENDED ACTION: Report

PREVIOUS ACTION: November 14, 2013– The Board accepted the Fall 2013 Enrollment report

EXPLANATION: Attached is the Fall 2014 enrollment report including comparisons to Fall 2013. NU-wide highlights are reported below and individual campus data can be obtained in the full report.

Total headcount enrollment of 51,215 represented an increase of 1.0% over Fall 2013. Undergraduate headcount enrollment (38,324) increased by 0.7% over the previous year and graduate enrollment (9,653) by 1.9%. Professional enrollment (2,854) decreased by 1.1%.

Total nonresident enrollment increased by 6.0% from Fall 2013 to Fall 2014, while total resident enrollment decreased slightly (-0.6%). Fall 2014 total nonresident enrollment was 11,552 while resident enrollment was 39,279. First-time freshmen enrollment increased for residents (+2.8% or 164 students) and decreased slightly for non-resident students (-0.4% or 6 students). Total undergraduate enrollment increased 8.4% for nonresident students (528 additional students) while the total number of resident undergraduates decreased (-0.8%, or 252 fewer students). Resident graduate enrollment increased by 0.7% (41 students), as did nonresident graduate enrollment (3.6% or 142 students).

Full-time equivalent (FTE) enrollment for the Fall 2013 to Fall 2014 reporting period increased by 1.0% overall, rising from 43,077 in 2013 to 43,490 in 2014. Undergraduate FTE increased by 0.9% and graduate FTE by 1.5%. Professional student FTE increased slightly by 0.4%. Undergraduate FTE for Fall 2014 was 35,069; graduate FTE, 5,773; and professional FTE 2,648. Total Semester Credit Hours (SCH) increased 0.8% from Fall 2013 to 2014 (or an increase from 604,752 to 609,496 SCH).

SPONSOR: Kristin E. Yates  
Assistant Vice President and Director of Institutional Research

APPROVED: Susan M. Fritz  
Executive Vice President and Provost

DATE: November 3, 2014

**UNIVERSITY OF NEBRASKA  
SUMMARY - HEADCOUNT ENROLLMENT REPORT  
FALL SEMESTER 2014**

	Administrative Site			
	Fall 2014	Fall 2013	Difference	% Change
<b>UNIVERSITY OF NEBRASKA - LINCOLN</b>				
<b>Undergraduate</b>				
Agricultural Sciences & Natural Resources	2,254	2,114	140	6.6%
Architecture	391	393	(2)	-0.5%
Arts & Sciences	4,664	4,586	78	1.7%
Business Administration	3,547	3,384	163	4.8%
Education and Human Sciences	2,954	2,950	4	0.1%
Engineering	2,993	2,759	234	8.5%
Fine & Performing Arts	638	614	24	3.9%
Journalism & Mass Communications	1,011	936	75	8.0%
Undecided Undergraduate	1,348	1,493	(145)	-9.7%
Visiting	179	147	32	21.8%
<b>First-Time Freshmen</b>	<b>4,652</b>	<b>4,420</b>	<b>232</b>	<b>5.2%</b>
<b>Undergraduate Subtotal</b>	<b>19,979</b>	<b>19,376</b>	<b>603</b>	<b>3.1%</b>
<b>Graduate</b>	<b>4,517</b>	<b>4,554</b>	<b>(37)</b>	<b>-0.8%</b>
<b>Professional</b>				
Architecture	61	45	16	35.6%
Education and Human Sciences	15	18	(3)	-16.7%
Law	373	388	(15)	-3.9%
Plant Health	10	15	(5)	-33.3%
Veterinary Medicine	51	49	2	4.1%
<b>Professional Subtotal</b>	<b>510</b>	<b>515</b>	<b>(5)</b>	<b>-1.0%</b>
<b>UNL TOTAL</b>	<b>25,006</b>	<b>24,445</b>	<b>561</b>	<b>2.3%</b>
<b>UNIVERSITY OF NEBRASKA MEDICAL CENTER</b>				
<b>Undergraduate</b>				
Dentistry (Dental Hygiene)	48	48	0	0.0%
Allied Health (BS)	117	119	(2)	-1.7%
Nursing	663	643	20	3.1%
Visiting	22	25	(3)	-12.0%
<b>Undergraduate Subtotal</b>	<b>850</b>	<b>835</b>	<b>15</b>	<b>1.8%</b>
<b>Graduate</b>	<b>502</b>	<b>474</b>	<b>28</b>	<b>5.9%</b>
<b>Professional</b>				
Allied Health (post-BS)	409	430	(21)	-4.9%
Nursing Practitioner Cert	21	15	6	40.0%
MSN	267	271	(4)	-1.5%
Nursing DNP	25	34	(9)	-26.5%
Radiology Oncology Physics	2	2	0	0.0%
Pharmacy	245	230	15	6.5%
Public Health	168	168	0	0.0%
Dentistry	205	204	1	0.5%
Medicine (M.D.)	509	510	(1)	-0.2%
Medicine (Post M.D.)	493	508	(15)	-3.0%
<b>Professional Subtotal</b>	<b>2,344</b>	<b>2,372</b>	<b>(28)</b>	<b>-1.2%</b>
<b>UNMC TOTAL</b>	<b>3,696</b>	<b>3,681</b>	<b>15</b>	<b>0.4%</b>
<b>UNIVERSITY OF NEBRASKA AT OMAHA</b>				
<b>Undergraduate</b>				
Arts & Sciences	3,513	3,601	(88)	-2.4%
Business Administration	1,995	1,941	54	2.8%
Communication, Fine Arts and Media	972	1,093	(121)	-11.1%
Education	1,500	1,553	(53)	-3.4%
Information Science & Technology	796	752	44	5.9%
CPACS	1,080	1,063	17	1.6%
Continuing Studies	1,250	1,270	(20)	-1.6%
Non-Degree	310	270	40	14.8%
University Division	805	792	13	1.6%
<b>First-Time Freshmen</b>	<b>1,848</b>	<b>1,890</b>	<b>(42)</b>	<b>-2.2%</b>
<b>Undergraduate Subtotal</b>	<b>12,221</b>	<b>12,335</b>	<b>(114)</b>	<b>-0.9%</b>
<b>Graduate</b>	<b>3,006</b>	<b>2,892</b>	<b>114</b>	<b>3.9%</b>
<b>UNO TOTAL</b>	<b>15,227</b>	<b>15,227</b>	<b>0</b>	<b>0.0%</b>
<b>UNIVERSITY OF NEBRASKA AT KEARNEY</b>				
<b>Undergraduate</b>				
Business & Technology	1,277	1,309	(32)	-2.4%
Education	1,227	1,289	(62)	-4.8%
Fine Arts & Humanities	624	645	(21)	-3.3%
Natural & Social Sciences	1,335	1,336	(1)	-0.1%
University College	676	743	(67)	-9.0%
Non-Degree	135	180	(45)	-25.0%
<b>First-Time Freshmen</b>	<b>990</b>	<b>1,022</b>	<b>(32)</b>	<b>-3.1%</b>
<b>Undergraduate Subtotal</b>	<b>5,274</b>	<b>5,502</b>	<b>(228)</b>	<b>-4.1%</b>
<b>Graduate</b>	<b>1,628</b>	<b>1,550</b>	<b>78</b>	<b>5.0%</b>
<b>UNK TOTAL</b>	<b>6,902</b>	<b>7,052</b>	<b>(150)</b>	<b>-2.1%</b>
<b>UNIVERSITY OF NEBRASKA UNDERGRADUATE</b>	<b>38,324</b>	<b>38,048</b>	<b>276</b>	<b>0.7%</b>
<b>FIRST-TIME FRESHMEN TOTAL</b>	<b>7,490</b>	<b>7,332</b>	<b>158</b>	<b>2.2%</b>
<b>UNIVERSITY OF NEBRASKA GRADUATE</b>	<b>9,653</b>	<b>9,470</b>	<b>183</b>	<b>1.9%</b>
<b>UNIVERSITY OF NEBRASKA PROFESSIONAL</b>	<b>2,854</b>	<b>2,887</b>	<b>(33)</b>	<b>-1.1%</b>
<b>UNIVERSITY OF NEBRASKA TOTAL</b>	<b>50,831</b>	<b>50,405</b>	<b>426</b>	<b>0.8%</b>
<b>Nebraska College of Technical Agriculture (NCTA)</b>	<b>384</b>	<b>300</b>	<b>84</b>	<b>28.0%</b>
<b>UNIVERSITY OF NEBRASKA TOTAL (with NCTA)</b>	<b>51,215</b>	<b>50,705</b>	<b>510</b>	<b>1.0%</b>

Source: UNL, UNO, UNK, UNMC Office of Institutional Research

**UNIVERSITY OF NEBRASKA  
HEADCOUNT ENROLLMENT BY RESIDENCY STATUS BY LEVEL  
FALL SEMESTER 2014**

	Resident Enrollment (a)			Nonresident Enrollment (a)		
	2014	2013	% Change	2014	2013	% Change
<b>UNIVERSITY OF NEBRASKA - LINCOLN</b>						
Undergraduate	15,375	15,343	0.2%	4,604	4,033	14.2%
First-Time Freshmen	3,497	3,318	5.4%	1,155	1,102	4.8%
Graduate	2,026	2,066	-1.9%	2,491	2,488	0.1%
Professional	367	373	-1.6%	143	142	0.7%
<b>UNL TOTAL</b>	<b>17,768</b>	<b>17,782</b>	<b>-0.1%</b>	<b>7,238</b>	<b>6,663</b>	<b>8.6%</b>
<b>UNIVERSITY OF NEBRASKA MEDICAL CENTER</b>						
Undergraduate	742	744	-0.3%	108	91	18.7%
Graduate	189	181	4.4%	313	293	6.8%
Professional	1,884	1,897	-0.7%	460	475	-3.2%
<b>UNMC TOTAL</b>	<b>2,815</b>	<b>2,822</b>	<b>-0.2%</b>	<b>881</b>	<b>859</b>	<b>2.6%</b>
<b>UNIVERSITY OF NEBRASKA AT OMAHA</b>						
Undergraduate	10,892	11,056	-1.5%	1,329	1,279	3.9%
First-Time Freshmen	1,646	1,670	-1.4%	202	220	-8.2%
Graduate	2,252	2,243	0.4%	754	649	16.2%
<b>UNO TOTAL</b>	<b>13,144</b>	<b>13,299</b>	<b>-1.2%</b>	<b>2,083</b>	<b>1,928</b>	<b>8.0%</b>
<b>UNIVERSITY OF NEBRASKA AT KEARNEY</b>						
Undergraduate	4,485	4,603	-2.6%	789	899	-12.2%
First-Time Freshmen	887	878	1.0%	103	144	-28.5%
Graduate	1,067	1,003	6.4%	561	547	2.6%
<b>UNK TOTAL</b>	<b>5,552</b>	<b>5,606</b>	<b>-1.0%</b>	<b>1,350</b>	<b>1,446</b>	<b>-6.6%</b>
<b>UNIVERSITY OF NEBRASKA UNDERGRADUATE</b>	<b>31,494</b>	<b>31,746</b>	<b>-0.8%</b>	<b>6,830</b>	<b>6,302</b>	<b>8.4%</b>
<b>FIRST-TIME FRESHMEN TOTAL</b>	<b>6,030</b>	<b>5,866</b>	<b>2.8%</b>	<b>1,460</b>	<b>1,466</b>	<b>-0.4%</b>
<b>UNIVERSITY OF NEBRASKA GRADUATE</b>	<b>5,534</b>	<b>5,493</b>	<b>0.7%</b>	<b>4,119</b>	<b>3,977</b>	<b>3.6%</b>
<b>UNIVERSITY OF NEBRASKA PROFESSIONAL</b>	<b>2,251</b>	<b>2,270</b>	<b>-0.8%</b>	<b>603</b>	<b>617</b>	<b>-2.3%</b>
<b>UNIVERSITY OF NEBRASKA TOTAL</b>	<b>39,279</b>	<b>39,509</b>	<b>-0.6%</b>	<b>11,552</b>	<b>10,896</b>	<b>6.0%</b>

Source: UNL, UNO, UNK, UNMC Office of Institutional Research

(a) Residency status is determined by whether a student pays resident or nonresident tuition. An individual qualifies as a resident of the State of Nebraska for tuition purposes at the University of Nebraska if, prior to the beginning of the terms for which residency is sought, he/she meets the standards defined in any one of several categories. See The University of Nebraska Policy Manual, section RP-5.7.1, Residency Determination for Tuition Purposes.

**UNIVERSITY OF NEBRASKA  
FULL-TIME & PART-TIME ENROLLMENT BY LEVEL  
FALL SEMESTER 2014**

	Fall 2014		Fall 2013		Percent Change	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
<b>UNL</b>						
Undergraduate	18,660	1,319	18,102	1,274	3.1%	3.5%
First-Time Freshmen	4,628	24	4,396	24	5.3%	0.0%
Graduate	2,229	2,288	2,296	2,258	-2.9%	1.3%
Professional	475	35	482	33	-1.5%	6.1%
<b>Total</b>	<b>21,364</b>	<b>3,642</b>	<b>20,880</b>	<b>3,565</b>	<b>2.3%</b>	<b>2.2%</b>
	Fall 2014		Fall 2013		Percent Change	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
<b>UNMC</b>						
Undergraduate	695	155	715	120	-2.8%	29.2%
First-Time Freshmen						
Graduate	407	95	380	94	7.1%	1.1%
Professional	2,069	275	2,030	342	1.9%	-19.6%
<b>Total</b>	<b>3,171</b>	<b>525</b>	<b>3,125</b>	<b>556</b>	<b>1.5%</b>	<b>-5.6%</b>
	Fall 2014		Fall 2013		Percent Change	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
<b>UNO</b>						
Undergraduate	9,417	2,804	9,511	2,824	-1.0%	-0.7%
First-Time Freshmen	1,752	96	1,795	95	-2.4%	1.1%
Graduate	954	2,052	863	2,029	10.5%	1.1%
Professional						
<b>Total</b>	<b>10,371</b>	<b>4,856</b>	<b>10,374</b>	<b>4,853</b>	<b>0.0%</b>	<b>0.1%</b>
	Fall 2014		Fall 2013		Percent Change	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
<b>UNK</b>						
Undergraduate	4,668	606	4,777	725	-2.3%	-16.4%
First-Time Freshmen	985	5	1,007	15	-2.2%	-66.7%
Graduate	242	1,386	257	1,293	-5.8%	7.2%
Professional						
<b>Total</b>	<b>4,910</b>	<b>1,992</b>	<b>5,034</b>	<b>2,018</b>	<b>-2.5%</b>	<b>-1.3%</b>
	Fall 2014		Fall 2013		Percent Change	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
<b>University of Nebraska Total</b>						
Undergraduate	33,440	4,884	33,105	4,943	1.0%	-1.2%
First-Time Freshmen	7,365	125	7,198	134	2.3%	-6.7%
Graduate	3,832	5,821	3,796	5,674	0.9%	2.6%
Professional	2,544	310	2,512	375	1.3%	-17.3%
<b>Total</b>	<b>39,816</b>	<b>11,015</b>	<b>39,413</b>	<b>10,992</b>	<b>1.0%</b>	<b>0.2%</b>

Source: UNL, UNO, UNK, UNMC Office of Institutional Research

**UNIVERSITY OF NEBRASKA**  
**SUMMARY - FULL-TIME EQUIVALENT ENROLLMENT REPORT**  
**FALL SEMESTER 2014**

<b>UNL</b>				
	<b>Fall 2014</b>	<b>Fall 2013</b>	<b>Difference</b>	<b>% Change</b>
Undergraduate	19,100	18,527	573	3.1%
Graduate	2,992	3,049	-57	-1.9%
Professional	487	493	-6	-1.2%
<b>Total</b>	<b>22,579</b>	<b>22,068</b>	<b>511</b>	<b>2.3%</b>
<b>UNMC</b>				
	<b>Fall 2014</b>	<b>Fall 2013</b>	<b>Difference</b>	<b>% Change</b>
Undergraduate	747	755	-8	-1.1%
Graduate	439	411	28	6.8%
Professional	2,161	2,144	17	0.8%
<b>Total</b>	<b>3,347</b>	<b>3,310</b>	<b>37</b>	<b>1.1%</b>
<b>UNO</b>				
	<b>Fall 2014</b>	<b>Fall 2013</b>	<b>Difference</b>	<b>% Change</b>
Undergraduate	10,352	10,452	-100	-1.0%
Graduate	1,638	1,539	99	6.4%
Professional				
<b>Total</b>	<b>11,990</b>	<b>11,992</b>	<b>-2</b>	<b>0.0%</b>
<b>UNK</b>				
	<b>Fall 2014</b>	<b>Fall 2013</b>	<b>Difference</b>	<b>% Change</b>
Undergraduate	4,870	5,019	-149	-3.0%
Graduate	704	688	16	2.3%
Professional				
<b>Total</b>	<b>5,574</b>	<b>5,707</b>	<b>-133</b>	<b>-2.3%</b>
<b>University Wide</b>				
	<b>Fall 2014</b>	<b>Fall 2013</b>	<b>Difference</b>	<b>% Change</b>
Undergraduate	35,069	34,753	316	0.9%
Graduate	5,773	5,687	86	1.5%
Professional	2,648	2,637	11	0.4%
<b>Total</b>	<b>43,490</b>	<b>43,077</b>	<b>413</b>	<b>1.0%</b>

Source: UNL, UNO, UNK, UNMC Office of Institutional Research

Note: Full-time equivalent (FTE) is defined as full-time plus one third part-time headcount.

**UNIVERSITY OF NEBRASKA**  
**SUMMARY OF STUDENT CREDIT HOURS**

Student credit hours are assigned to the campus which grants the credit to the student.

Fall Semester, 2014

	<b>Fall 2014</b>	<b>Fall 2013</b>	<b>Difference</b>	<b>% Change</b>
UNL	308,659	303,107	5,552	1.8%
UNMC	52,369	52,293	76	0.1%
UNO	169,533	168,421	1,112	0.7%
UNK	78,935	80,931	(1,996)	-2.5%
<b>University of Nebraska Total</b>	<b>609,496</b>	<b>604,752</b>	<b>4,744</b>	<b>0.8%</b>

Source: UNL, UNO, UNK, UNMC Office of Institutional Research

Number of credit hours for each campus, with details by College of Faculty and College of Student follows.

**UNIVERSITY OF NEBRASKA-LINCOLN**  
**STUDENT CREDIT HOUR REPORT**  
 Student credit hours are assigned to the campus which grants the credit to the student.  
 Fall Semester, 2014

COLLEGE OF FACULTY															
COLLEGE OF STUDENT	CASNR	Arch.	Arts & Sciences	Business Admin.	Educ. & Human Sciences	Engr.	Fine & Perf. Arts	Graduate Studies	Journalism & Mass Comm.	Law	ROTC	Other Units	Fall 2014 Total	Fall 2013 Total	Change From Fall 2013
Ag. Sci. & Nat. Res.	20,244	48	7,961	1,830	728	48	816		240		14	75	32,004	30,424	1,580
Architecture	45	4,689	962	114	80	42	159				2	10	6,103	5,874	229
Arts & Sciences	4,211	84	50,155	1,894	3,110	81	2,432		420	13	144	964	63,508	62,739	769
Business Administration	1,317	62	13,717	27,688	1,376	96	2,229		1,788		62	479	48,814	46,551	2,263
Education and Human Sciences	3,597	18	13,409	1,042	20,447		1,455		297		33	207	40,505	40,779	(274)
Engineering	2,635	356	13,756	768	172	16,251	833		507		82	363	35,723	32,804	2,919
Fine & Performing Arts	132	36	1,603	135	128		6,343		158		6	172	8,713	8,444	269
Journalism & Mass Communications	501	6	6,416	477	558		861		5,143		10	122	14,094	13,131	963
Undecided Undergraduate	963	118	12,597	756	1,301	370	1,511		213		20	33	17,882	19,789	(1,907)
Visiting	147		351	24	65	36	30				8		661	522	139
Law			33	66	3					5,621			5,723	5,985	(262)
Graduate College	4,788	299	9,086	2,605	9,044	3,138	1,577		192	31	3		30,763	31,432	(669)
CPACS - UNO	197	3	1,849	91	222		115		15		51	4	2,547	2,557	(10)
Dental Graduates	8		3		78								89	72	17
Undergraduate - UNO	1,044	16				440							1,500	1,974	(474)
Graduate - UNO						30							30	30	0
<b>TOTAL FALL 2014</b>	<b>39,829</b>	<b>5,735</b>	<b>131,898</b>	<b>37,490</b>	<b>37,312</b>	<b>20,532</b>	<b>18,361</b>	<b>0</b>	<b>8,973</b>	<b>5,665</b>	<b>435</b>	<b>2,429</b>	<b>308,659</b>		
<b>TOTAL FALL 2013</b>	<b>33,902</b>	<b>5,619</b>	<b>137,133</b>	<b>36,521</b>	<b>37,003</b>	<b>19,138</b>	<b>17,085</b>	<b>0</b>	<b>8,180</b>	<b>5,899</b>	<b>384</b>	<b>2,243</b>		<b>303,107</b>	
<b>CHANGE FROM FALL 2013</b>	<b>5,927</b>	<b>116</b>	<b>(5,235)</b>	<b>969</b>	<b>309</b>	<b>1,394</b>	<b>1,276</b>	<b>0</b>	<b>793</b>	<b>(234)</b>	<b>51</b>	<b>186</b>			<b>5,552</b>
<b>% CHANGE</b>	<b>17.5%</b>	<b>2.1%</b>	<b>-3.8%</b>	<b>2.7%</b>	<b>0.8%</b>	<b>7.3%</b>	<b>7.5%</b>	<b>0.0%</b>	<b>9.7%</b>	<b>-4.0%</b>	<b>13.3%</b>	<b>8.3%</b>			<b>1.8%</b>

Source: UNL Institutional Research

**UNIVERSITY OF NEBRASKA AT OMAHA  
STUDENT CREDIT HOUR REPORT**

Student credit hours are assigned to the campus which grants the credit to the student.  
Fall Semester, 2014

COLLEGE OF FACULTY												
COLLEGE OF STUDENT	Arts & Sciences	Business Admin	Comm., Fine Arts and Media	CPACS	Education	ISTE	University Division	ROTC	Other Units (a)	Fall 2014 Total	Fall 2013 Total	Change From Fall 2013
Arts and Sciences	36,182	1,098	2,590	1,502	1,281	378	102	17	12	43,162	43,982	(820)
Business Administration	6,929	13,077	2,074	382	757	117	25	2	0	23,363	22,793	570
Communication, Fine Arts and Media	3,254	186	7,680	205	342	162	9	3	0	11,841	13,250	(1,409)
Education	6,392	195	1,508	515	9,772	39	55	12	0	18,488	19,089	(601)
Information Science & Technology	3,430	267	426	177	93	5,186	8	4	0	9,591	8,962	629
Non-Degree	1,126	291	211	133	91	155	17	8	0	2,032	1,852	180
CPACS	3,551	171	530	6,747	221	33	59	37	0	11,349	8,774	2,575
Division of Continuing Studies	6,977	492	1,262	1,965	1,207	347	5	16	0	12,271	12,373	(102)
University Division	6,767	357	1,292	808	280	154	279	10	0	9,947	9,653	294
Graduate College	3,183	2,819	797	3,652	5,307	2,818	0	0	0	18,576	17,173	1,403
Agriculture - UNL	92	6	6	9	9	0	1	0	0	123	136	(13)
Architecture - UNL	85	12	18	3	1	3	0	0	0	122	191	(69)
Engineering & Technology - UNL	4,476	267	495	87	29	685	4	12	0	6,055	6,008	47
Education and Human Sciences - UNL	17	3	0	6	4	0	0	0	0	30	42	(12)
Undergraduate - CPACS at UNL	0	0	0	2,583	0	0	0	0	0	2,583	4,143	(1,560)
<b>TOTAL FALL 2014</b>	<b>82,461</b>	<b>19,241</b>	<b>18,889</b>	<b>18,774</b>	<b>19,394</b>	<b>10,077</b>	<b>564</b>	<b>121</b>	<b>12</b>	<b>169,533</b>		
<b>TOTAL FALL 2013</b>	<b>81,677</b>	<b>19,041</b>	<b>20,567</b>	<b>17,275</b>	<b>19,958</b>	<b>9,302</b>	<b>429</b>	<b>105</b>	<b>67</b>		<b>168,421</b>	
<b>CHANGE FROM FALL 2013</b>	<b>784</b>	<b>200</b>	<b>(1,678)</b>	<b>1,499</b>	<b>(564)</b>	<b>775</b>	<b>135</b>	<b>16</b>	<b>(55)</b>			<b>1,112</b>
<b>% CHANGE</b>	<b>1.0%</b>	<b>1.1%</b>	<b>-8.2%</b>	<b>8.7%</b>	<b>-2.8%</b>	<b>8.3%</b>	<b>31.5%</b>	<b>15.2%</b>	<b>-82.1%</b>			<b>0.7%</b>

Source: UNO Institutional Effectiveness

a) Other Units include: Honors Colloquium, Library courses.



**UNIVERSITY OF NEBRASKA AT KEARNEY  
STUDENT CREDIT HOUR REPORT**

Student credit hours are assigned to the campus which grants the credit to the student.  
Fall Semester, 2014

<b>COLLEGE OF FACULTY</b>							
<b>COLLEGE OF STUDENT (a)</b>	<b>Business &amp; Tech</b>	<b>Education</b>	<b>Fine Arts &amp; Humanities</b>	<b>Natural &amp; Social Sciences</b>	<b>Fall 2014 Total</b>	<b>Fall 2013 Total</b>	<b>Change From Fall 2013</b>
Business & Technology	11,262	447	2,043	3,560	17,312	17,683	(371)
Education	1,024	9,396	2,182	4,408	17,010	17,719	(709)
Fine Arts & Humanities	510	781	5,327	1,911	8,529	8,767	(238)
Natural & Social Sciences	1,273	1,251	2,567	12,800	17,891	18,006	(115)
University College	1,137	717	1,810	4,787	8,451	9,239	(788)
Non-degree (a)	199	138	485	283	1,105	1,133	(28)
Graduate	271	5,361	751	2,254	8,637	8,384	253
<b>TOTAL FALL 2014</b>	<b>15,676</b>	<b>18,091</b>	<b>15,165</b>	<b>30,003</b>	<b>78,935</b>		
<b>TOTAL FALL 2013</b>	<b>15,845</b>	<b>17,978</b>	<b>16,289</b>	<b>30,819</b>		<b>80,931</b>	
<b>CHANGE FROM FALL 2013</b>	<b>(169)</b>	<b>113</b>	<b>(1,124)</b>	<b>(816)</b>			<b>(1,996)</b>
<b>% CHANGE</b>	<b>-1.1%</b>	<b>0.6%</b>	<b>-6.9%</b>	<b>-2.6%</b>			<b>-2.5%</b>

Source: UNK Institutional Research

(a) Effective Fall 2005, non-degree category reported separately.

**UNIVERSITY OF NEBRASKA MEDICAL CENTER**

**STUDENT CREDIT HOUR REPORT**

Student credit hours are assigned to the campus which grants the credit to the student.

Fall Semester 2014

COLLEGE OF FACULTY								
COLLEGE OF STUDENT	Medicine	Nursing	Pharmacy	Dentistry	Public Health	Fall 2014 Total	Fall 2013 Total	Change From Fall 2013
Allied Health	7,615	52				7,667	7,827	(160)
Nursing - Omaha		3,533				3,533	3,449	84
Nursing - Lincoln		2,499				2,499	2,399	100
Nursing - Kearney		1,464				1,464	1,361	103
Nursing - Scottsbluff		1,294				1,294	1,316	(22)
Nursing - Norfolk		1,387				1,387	1,450	(63)
Nursing - Certification		117				117	94	23
Nursing - DNP (Doctor of Nurse Practitioner)		113			6	119	189	(70)
Nursing - MSN		1,485			23	1,508	1,676	(168)
Dentistry				2,792		2,792	2,778	14
Dental Hygiene				648		648	648	-
Dental Certification Program				544		544	528	16
Medicine (M.D.)	10,896					10,896	11,048	(152)
Post M.D.	7,968					7,968	8,164	(196)
Medical Family Therapy	0					0	0	-
Radiology Oncology Physics	20					20	11	9
Pharmacy	570		4,552		3	5,125	4,702	423
Pharmacy Certification Program			144			144	144	-
Visiting Undergraduate	84					84	83	1
Public Health - MPH					973	973	964	9
PH Certificate					182	182	189	(7)
Graduate	2,154	126	370	54	701	3,405	3,273	132
<b>TOTAL Fall 2014</b>	<b>29,307</b>	<b>12,070</b>	<b>5,066</b>	<b>4,038</b>	<b>1,888</b>	<b>52,369</b>		
<b>TOTAL Fall 2013</b>	<b>29,805</b>	<b>12,079</b>	<b>4,582</b>	<b>4,003</b>	<b>1,824</b>		<b>52,293</b>	
<b>CHANGE FROM Fall 2013</b>	<b>(498)</b>	<b>(9)</b>	<b>484</b>	<b>35</b>	<b>64</b>			<b>76</b>
<b>% CHANGE</b>	<b>-1.7%</b>	<b>-0.1%</b>	<b>10.6%</b>	<b>0.9%</b>	<b>3.5%</b>			<b>0.1%</b>

Source: UNMC Institutional Research

TO: The Board of Regents  
Academic Affairs

MEETING DATE: November 20, 2014

SUBJECT: Strategic Framework Report on Nebraska Top 25% [3-b-i]

RECOMMENDED ACTION: Report

PREVIOUS ACTION: November 14- 2013 – The Academic Affairs Committee made a Strategic Framework presentation to the Board on Nebraska Top 25%

EXPLANATION: The Nebraska Top 25% report is provided as part of the Strategic Framework Goal 3.b.i. The latest results show that the metric was met.

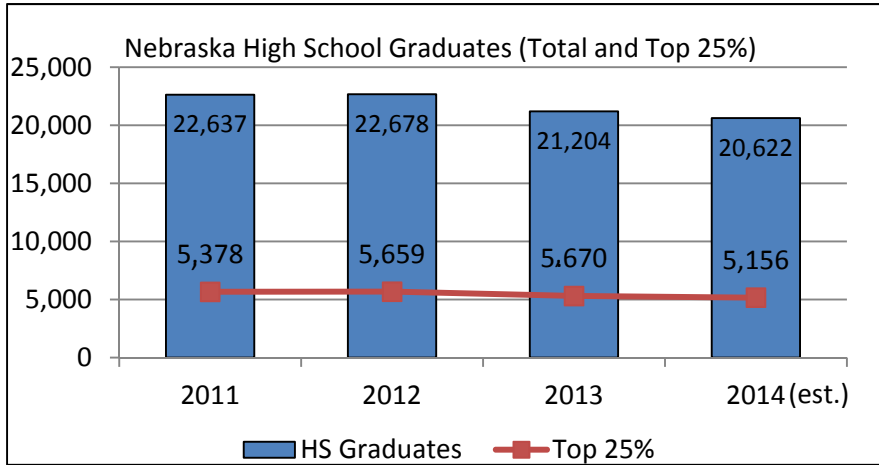
SPONSOR: Kristin E. Yates  
Assistant Vice President and Director of Institutional Research

RECOMMENDED: Susan M. Fritz  
Executive Vice President and Provost

DATE: October 29, 2014

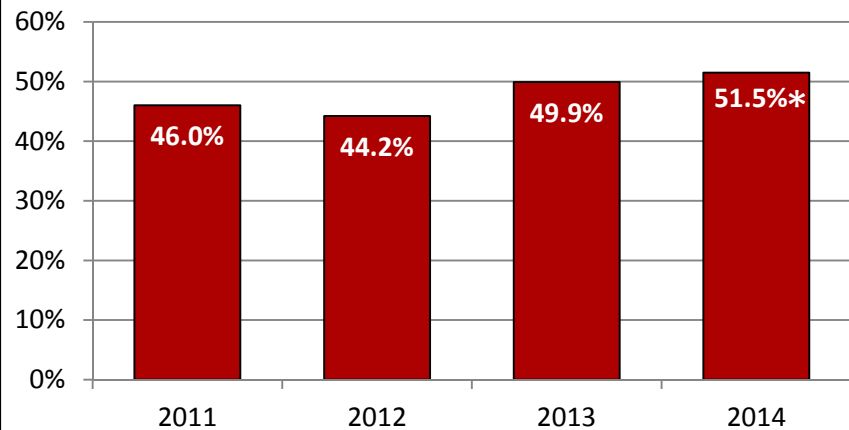
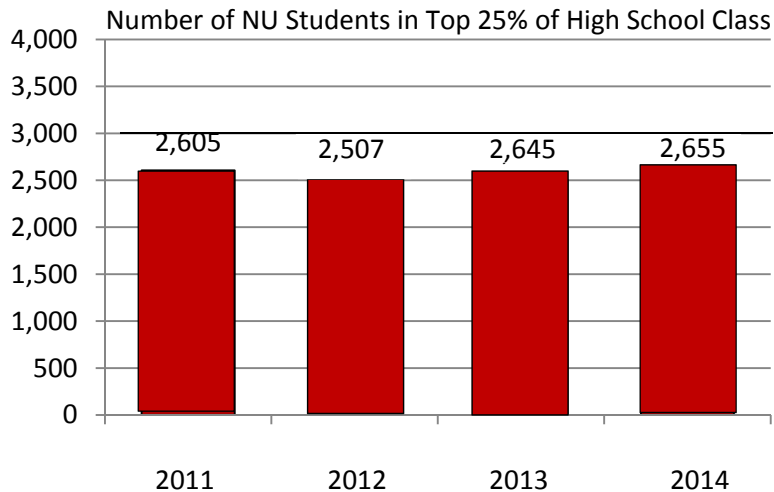
## Strategic Framework 3.b.i Top 25% Enrollment November 2014

1. Increase enrollment of Nebraska students ranked in the top quartile of their high school graduating class to 50%.



### Key Facts

1. The number of NU resident students ranked in the top 25% of their high school graduating class exceeded the 50% metric.
2. Although the number of NU students ranked in the top quartile of their high school class did not change much, the estimated number of high school graduates dropped from the previous year.



\*The official 2014 high school graduate count from the Nebraska Dept. of Education was not yet available. An estimate from the Western Interstate Commission for Higher Education was used instead.

# Proposed Accountability Measure

3.b.i. *Increase enrollment of Nebraska students ranked in the top 25% of their high school class*

<b>Reporting Period</b>	<b>Accountability Measure</b>	<b>Report Date</b>	<b>Reporting Committee</b>
Fall 2015	Maintain enrollment of first-time freshmen ranked in the top quartile of their high school graduating class at 50.0% or greater	Nov. 2015	Academic Affairs
Fall 2016	Maintain enrollment of first-time freshmen ranked in the top quartile of their high school graduating class at 50.0% or greater	Nov. 2016	Academic Affairs
Fall 2017	Maintain enrollment of first-time freshmen ranked in the top quartile of their high school graduating class at 50.0% or greater	Nov. 2017	Academic Affairs

TO: The Board of Regents  
Academic Affairs

MEETING DATE: November 20, 2014

SUBJECT: Revisions to the Constitution of Students of the University of Nebraska  
Medical Center

RECOMMENDED ACTION: Report

PREVIOUS ACTION: January 10, 2010 – The Board approved an amendment of Section 1.2 paragraph three of the *Bylaws of the Board of Regents of the University of Nebraska* to revise the process for approval of rules and regulations for faculty and student self-government organizations.

EXPLANATION: The *Bylaws of the Board of Regents* Section 1.2 as amended on January 10, 2010 state, “In any case where any officer, group or agency has been authorized by these *Bylaws* to adopt rules or regulations, such rules or regulations, before they may be effective, shall be:

- (1) considered by the officer, group or agency at a public hearing held after giving reasonable advance public notice thereof;
- (2) reviewed and approved by the General Counsel for consistency with these *Bylaws* and applicable policies, laws and regulations; and
- (3) filed with the Corporation Secretary for report to the Board. The President and cognizant Chancellor are to be timely provided with a courtesy copy of any public hearing notice.”

Consistent with these *Bylaws* and operating procedures, a copy of the revisions made to the Constitution of the Students of the University of Nebraska Medical Center have been filed with the Corporation Secretary. The revisions are available for inspection in the Office of the Corporation Secretary.

REPORTED BY: Carmen K. Maurer  
Corporation Secretary

DATE: November 3, 2014

TO: The Board of Regents Addendum IX-D-4  
 Business Affairs

MEETING DATE: November 20, 2014

SUBJECT: Business Affairs Committee Approval of Intermediate Design Reports

RECOMMENDED ACTION: Report

EXPLANATION: Following are Intermediate Design Reports for four projects approved by the Business Affairs Committee:

**UNL – Behlen Laboratory Renovation**

Program Statement Approved:		January 24, 2014
Intermediate Design Report:		October 31, 2014
	<u>Program Statement</u>	<u>Intermediate Design</u>
Total Project Cost:	\$9,788,000	\$9,788,000
Construction Cost	\$8,124,000	\$8,273,000
Non Construction Cost:	\$1,664,000	\$1,515,000
NSF:	13,083	13,510
GSF:	20,893	20,893
Substantial Completion	January 2016	February 2016

**UNL – Manter Hall Renovation**

Program Statement Approved:		January 24, 2014
Intermediate Design Report:		October 31, 2014
	<u>Program Statement</u>	<u>Intermediate Design</u>
Total Project Cost:	\$8,125,000	\$8,125,000
Construction Cost	\$6,972,000	\$6,972,000
Non Construction Cost:	\$1,153,000	\$1,153,000
NSF:	20,335	19,097
GSF:	29,016	29,016
Substantial Completion	July 2015	December 2015

**UNL – Nebraska Veterinary Diagnostic Center**

Program Statement Approved:		January 25, 2013
Intermediate Design Report:		October 31, 2014
	<u>Program Statement</u>	<u>Intermediate Design</u>
Total Project Cost:	\$45,644,000	\$44,704,000
Construction Cost	\$35,942,000	\$35,315,000
Non Construction Cost:	\$9,702,000	\$9,389,000
NSF:	40,682	41,310
GSF:	65,624	68,308
Substantial Completion	August 2016	May 2017

**UNMC – Student Life Center**

Program Statement Approved:		May 30, 2014
Intermediate Design Report:		October 31, 2014
	<i><u>Program Statement</u></i>	<i><u>Intermediate Design</u></i>
Total Project Cost:	\$6,000,000	\$6,000,000
Construction Cost	\$5,000,000	\$5,000,000
Non Construction Cost:	\$1,000,000	\$1,000,000
NSF:	17,349	18,269
GSF:	18,370	21,350
Substantial Completion:	December 2015	March 2016

SPONSOR: Rebecca H. Koller  
Assistant Vice President for Business & Finance  
Director of Facilities Planning & Management

APPROVED: David E. Lechner, Senior Vice President | CFO  
University of Nebraska

DATE: October 29, 2014



TO: The Board of Regents Addendum IX-D-5

Business Affairs

MEETING DATE: November 20, 2014

SUBJECT: Report of Bids and Contracts

RECOMMENDED ACTION: Report

PREVIOUS ACTION: None

EXPLANATION: The attached report is a summary of bids and contracts as provided by the campuses pursuant to Section 6.4 of the *Bylaws of the Board of Regents of the University of Nebraska* for the period ended October 29, 2014.

The report outlines the following: type of action; campus; description and use of the product, service, or project; funding source; approved budget amount; contract amount; contractor or vendor; and a bid review or bid explanation if the low responsible bid was not accepted.

SPONSOR: David E. Lechner, Senior Vice President | CFO  
University of Nebraska

DATE: October 29, 2014

Type of Action	Campus	Description	Funding Source	Approved Budget Amount*	Contract Amount	Contractor / Vendor	Bid Review or Explanation
Consultant	UNL	Behlen Lab(C060) Renovate Floors 1 to 3	Cash	\$9,788,000	\$587,435	Sinclair Hille & Associates	AE Selection Process
Construction	UNL	Nebraska Soccer and Tennis Complex	Trust	20,400,000	574,846	Protech Electric Services Inc.	Low Bid Construction
Consultant	UNL	Nebraska Soccer and Tennis Complex	Trust	20,400,000	358,000	RDG Planning & Design	AE Selection Process
Construction	UNL	City and East Campus ADA Ramp & Sidewalk Replacement	Auxiliary	880,659	329,236	K2 Construction LLC	Lowest Responsible Bid
Construction	UNL	Lied Center(C131) Johnny Carson Theater Renovation	Trust	732,193	463,000	Cheever Construction Co.	Lowest Responsible Bid
Construction	UNL	Devaney Center(C100) Exterior Siding Replacement	Auxiliary Trust	5,120,000	7,000,000	Hausmann Construction Inc.	Lowest Responsible Bid
Construction	UNL	Nebraska Soccer and Tennis Complex	Trust	20,400,000	884,150	Daktronics Inc.	Lowest Responsible Bid
Construction	UNL	Othmer(C173) Machine Shops & Water Lab	Cash	1,053,700	455,160	Cheever Construction Co.	Lowest Responsible Bid
Non-Construction	UNL	19th & R Residence Hall (C221)	Auxiliary	28,847,500	565,389	Southwest Contract	Lowest Responsible Bid
Construction	UNL	1901 Y St (C152) Remodel	Cash	990,600	461,671	Hampton Commercial Construction	Lowest Responsible Bid
Construction	UNK	Utility extension project north of West Center	LB 605	1,900,000	1,300,000	Hausmann Construction	Lowest Responsible Bid
Consultant	UNK	Utility extension project north of West Center	LB 605	\$1,900,000	\$72,800	Olsson Associates	4-Year Firm Agreement
Personal Property	UNL	Purchase of 2015 Chevrolet Express 12 Passenger Vans	Auxiliaries and Services Funds	259,176	259,176	Husker Auto Group	Lowest Responsible Bid

Personal Property	UNL	Purchase of 2015 Ford Fusion Vehicles	Auxiliaries and Services Funds	253,380	253,380	Anderson Ford, Inc.	Lowest Responsible Bid
Personal Property	UNL	Design, develop, and deploy series of digital solutions for the <i>Nebraska Agriculture Experience</i> at the Nebraska State Fair.	Cash Funds	396,865	396,865	Nanonation, Inc.	Sole source – this company has a unique enterprise software platform needed for interactive work at exhibit and is currently being used at the Nebraska State Fair for other exhibits.
Personal Property	UNL	Provide exhibit lighting and sound system for <i>Nebraska Agriculture Experience</i> at the Nebraska State Fair.	Cash Funds	279,369	279,369	Theatrical Media Services, Inc.	Sole source – use of the same provider of lighting and sound for the Nebraska Building located on the fairgrounds will maintain consistency in wiring and power requirements.
Personal Property	UNL	Archive storage system with redundant backup for the Holland Computing Center	Cash Funds	302,951	302,951	Advanced HPC, Inc.	Lowest Responsible Bid
Personal Property	UNL	Deposition chamber to deposit layers of minute material for Electrical Engineering	Cash Funds Revolving Funds	374,950	374,950	AJA International, Inc.	Lowest Responsible Bid
Personal Property	UNL	Material analyser comprising of a research-grade optical microscope coupled to a spectrometer.	Federal Funds	259,526	259,526	Renishaw, Inc.	Lowest Responsible Bid

\*Approved budget amount for construction contracts represents the entirety of the project budget, whereas the contract amount is the amount pertaining to the particular activity within the construction contract.

TO: The Board of Regents Addendum IX-D-6

Business Affairs

MEETING DATE: November 20, 2014

SUBJECT: Naming two rain gardens at Mammel Hall in honor of a generous gift from the Virginia Pettengill Estate

RECOMMENDED ACTION: Report

PREVIOUS ACTION: None

EXPLANATION: Interim President Linder and Chancellor Christensen have approved the naming of two rain gardens as stated below.

- Two rain gardens at Mammel Hall the “Virginia Ruth Pettengill Rain Garden”

By naming these areas in honor of Virginia Pettengill, the Board of Regents expresses on behalf of the University of Nebraska at Omaha its deepest gratitude and appreciation for the Virginia Pettengill Estate’s support of the University of Nebraska.

SPONSOR: John E. Christensen, Chancellor  
University of Nebraska at Omaha

APPROVED: James Linder, Interim President  
University of Nebraska

DATE: October 29, 2014

TO: The Board of Regents Addendum IX-D-7

Business Affairs

MEETING DATE: November 20, 2014

SUBJECT: Naming of the “Buckle Cardio Fitness Zone” and “Buckle Court” at the University of Nebraska at Kearney.

RECOMMENDED ACTION: Report

PREVIOUS ACTION: None

EXPLANATION: President Linder and Chancellor Kristensen have approved naming a first floor area within the new UNK Wellness Center the “Buckle Cardio Fitness Zone” and the basketball court within the UNK Health and Sports Complex “Buckle Court”—for a period of ten years, at which time an extension may be negotiated—in honor of a generous gift from The Buckle Inc. of Kearney.

By naming this zone and basketball court, the Board of Regents expresses on behalf of the University of Nebraska its deepest gratitude and appreciation to The Buckle Inc. for the corporation’s generous support of the University of Nebraska at Kearney.

SPONSORS: Barbara Johnson  
Vice Chancellor for Business and Finance

Douglas Kristensen, Chancellor  
University of Nebraska at Kearney

APPROVED: James Linder, Interim President  
University of Nebraska

DATE: October 29, 2014

TO: The Board of Regents Addendum IX-D-8

Business Affairs

MEETING DATE: November 21, 2014

SUBJECT: Renaming of Cold Storage at 1331 Military to “Documents Facility”

RECOMMENDED ACTION: Report

PREVIOUS ACTION: January 24, 2014 – The Board of Regents approved an agreement between the University of Nebraska Foundation and the Board of Regents of the University of Nebraska for the purchase of the property located at 14th and Military Road in Lincoln, Nebraska.

EXPLANATION: As part of the purchase of the property located at 14<sup>th</sup> and Military Road in Lincoln, Nebraska, one of the buildings, the Cold Storage building, has been repurposed to store federal documents, previously housed in Love Library. Interim President Linder and Chancellor Perlman have approved renaming the Cold Storage Building to “Documents Facility” to better represent the long-term use of the building.

SPONSORS: Christine A. Jackson  
Vice Chancellor for Business & Finance

Harvey Perlman, Chancellor  
University of Nebraska-Lincoln

APPROVED: James Linder, Interim President  
University of Nebraska

DATE: October 29, 2014

TO: The Board of Regents Addendum IX-D-9

Business Affairs

MEETING DATE: November 20, 2014

SUBJECT: Naming of Legacy Plaza and Legacy Courtyard at the University of Nebraska-Lincoln

RECOMMENDED ACTION: Report

PREVIOUS ACTION: None

EXPLANATION: Interim President Linder and Chancellor Perlman have approved the naming of Legacy Plaza and Legacy Courtyard.

The Legacy Plaza is a newly created plaza space south of the East Campus Union, west of C.Y. Thompson Library and north of Filley Hall that now includes statues honoring four Nebraskans, each of whom made a lasting national impact on agriculture and natural resources. The figures, commissioned in 2012 as part of the 150<sup>th</sup> anniversary of the Morrill Land Grant Act of 1862, are life-size statues of former U.S. Secretaries of Agriculture J. Sterling Morton, Clifford Hardin, Clayton Yeutter and Mike Johanns. The plaza also includes pavers, plantings and seating areas.

Legacy Courtyard is a garden space north of Agriculture Hall and south of the Home Economics building that includes plantings, a seating area, and a paver section with names of Institute of Agriculture and Natural Resources alumni.

Regents Policies require that generic namings be approved by the Chancellor and President and reported to the Board.

APPROVED: Harvey Perlman, Chancellor  
University of Nebraska-Lincoln

James Linder, Interim President  
University of Nebraska

DATE: November 5, 2014